

Harbors and Navigation Committee Quality Partnership Initiative

Setting 2014 Goals

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American Association of Port Authorities

February 12, 2014



Alliance of the Ports of Canada, the Caribbean, Latin America and the United States

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American Association of Port Authorities
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Presentation Goals

- *Review where we have been,*
- *Understand where we are presently and*
- *Set the course for the future, 2014+*

H&N Committee Description

- *Monitor, collect, discuss and disseminate information pertaining to navigational charting, planning, design, construction, maintenance and environmental and regulatory considerations of harbors and waterways, dredging and harbor works regulations, water quality standards and regulations, dredged material fill and disposal measures, and other matters directly or indirectly related to the development and maintenance of channels and harbors. The committee will explore latest projects and technologies related to charting, dredging, beneficial use and the sustainable management of dredged materials.*

Harbors, Navigation and Environment

- *Dredging – maintenance and channel improvement*
- *Environmental issues regarding dredging*
- *Contaminants*
- *Permit processes*
- *Overdepth dredging*

Harbors, Navigation and Environment

Evolution of Environmental Issues

- *Ports focus:*
- *Stormwater Runoff*
- *Air Quality issues – sox, nox, non-attainment locations*
- *Ships Ballast Water*
- *Ship hull cleaning*

Committee Responsibilities

Navigation Channel

Corps of Engineers
Dredging
Nav Studies
Regulatory permits
Other Fed Agencies
NOAA
Coast Guard
MARAD

Nav Environmental

Dredging
Sediment Issues
WQC/CZC

Environmental

Air Quality
Stormwater runoff
Ships

Status Briefings or Discussions and Action?

- *The Committee charter focuses on receiving presentations and getting updates on key topics.*
- *What are the actions from these meetings?*
- *Are participants satisfied with the current approach?*
- *Feedback from some Port members was they quit attending because it was meet, listen, discuss and go home. Then repeat again in a subsequent meeting.*

H&N Topics for your consideration

- **Dredged Material Management Plans – determine remaining capacity and address limited capacity so maintenance dredging can continue**
- **Environmental issues with dredging: Water Quality Certification and Coastal Zone Consistency**
- **Environmental windows for dredging**
- **Beneficial uses of dredged material and the Federal Standard**
- **Dredging contracts, schedules, cost, equipment availability**
- **Partnering w/Corps and dredging contractors**

H&N Issues for your consideration

- PORTS program, NOAA
- WRDA implementation
- Corps funding
- HMT
- New Starts – Studies and Construction
- Channel condition surveys
- Contributed funds
- Economic benefits of fully maintained channels
- OTHERS?

Quality Partnership Initiative, QPI

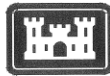
- *More action oriented*
- *Policies and best practices*
- *Identification of issues and specific proposals for action*
- *Grouping – Authorities, Communication and Collaboration and Product Delivery*
- *Forming action teams*
- *Proceeding with efforts to resolve specific issues*

Next Steps

- *Committee decision: Is there a need to revise the current charter?*
- *Identify H&N topics to address in 2014*
- *Feedback to Committee Chairman Bob Harris*

Presentation 2, QPI Webinar Topics

• MOA's signed in 2004



PARTNERING AGREEMENT

BETWEEN

U. S. ARMY CORPS OF ENGINEERS

AND

THE AMERICAN ASSOCIATION OF PORT AUTHORITIES

- I. **PURPOSE.** The purpose of this Partnering Agreement is to agree to a mutual vision of excellence in developing and maintaining the nation's port and harbor infrastructure.
- II. **SHARED PARTNERSHIP PRINCIPLES.** These principles guide the partnership between the U.S. Army Corps of Engineers and the American Association of Port Authorities (AAPA).
- Recognize the mutual objectives of our organizations to the facilitation of commerce through the development, operation and maintenance of the nation's port and harbor infrastructure in an environmentally sustainable manner;
 - Foster respect for and understanding of the unique public mission(s) and fiduciary responsibilities of our organizations;
 - Recognize that our unique partnership relationship, which derives from being cost-sharing partners, does not undermine the responsibility of the U.S. Army Corps of Engineers to make independent decisions regarding the Federal interest in port and harbor projects;

Michael A. Leone
Chairman of the Board
American Association of Port Authorities

Dated: September 7, 2004

Major General Don T. Riley
Director of Civil Works
U.S. Army Corps of Engineers

is; allocating work between our organi- of assets; resolving disputes early, and, beneficial solutions.

es and practices for developing, operating and harbor infrastructure; and promote in executing the provisions of individual

res and practices to protect ports from all aboution with other Federal and State d safe ports, and develop procedures to try from any disaster.

velop a Program Management Plan to assuring the successful planning, design, federal deep-draft navigation channels as rt development projects. We also commit periodic partnering sessions, Process / groups, and through personal commit- tive organizations and AAPA member day business. We will establish common al project sponsor/Corps of Engineers) promote partnering at all levels of our ous line departments of AAPA member does not commit either the AAPA or the as funding must be addressed pursuant to

ering Agreement becomes effective when i in effect until modified or terminated.

APPENDIX A



MEMORANDUM OF UNDERSTANDING

BETWEEN

THE UNITED STATES DEPARTMENT OF THE ARMY

AND

THE AMERICAN ASSOCIATION OF PORT AUTHORITIES

- I. **PURPOSE.** The purpose of this MOU is to declare a set of shared partnership principles to guide the Department of the Army and the public port authority members of the American Association of Port Authorities (AAPA) in developing and maintaining the nation's port and harbor infrastructure. The Shared Principles expressed below are intended to create a high-trust culture between our organizations, where we work seamlessly, exchange information freely, and spend the public's money wisely.
- II. **PARTNERSHIP IMPERATIVE.** The roles and responsibilities of the Department of the Army and public port authorities on harbor projects are set forth in numerous pieces of Federal, state and local legislation, regulation, and policy. Significantly, the Water Resources Development Act of 1986 (WRDA'86) requires that public port authorities provide, among other things, half of the cost of feasibility studies and between 35 and 60 percent of the cost of construction for Congressionally authorized harbor navigation projects. WRDA'86 also permits non-Federal sponsors to undertake feasibility studies at full non-Federal expense or to contribute in-kind services in lieu of cash on Department of the Army-led projects. The full cost of Federal maintenance of harbor projects is funded by port and harbor users. On regulatory actions related to port and harbor projects, public port authorities provide information, contractor support, and/or direct funds to the Department of the Army.

These principles guide the partnership between the d public port authorities objectives of our organizations to the facilitation of development, operation and maintenance of the nation's acture in an environmentally sustainable manner;

i understanding of the unique public mission(s) and i of our organizations;

ique partnership relationship, which derives from being es not undermine the responsibility of the Department of ependent decisions regarding the Federal interest in port

g projects; allocating work between our organizations for sets; resolving disputes early, and, finding innovative and rions;

our policies and practices for developing, operating and y port and harbor infrastructure; and, nization and seamless collaboration, and promote team- ship in executing the provisions of individual project

thin our authorities, we agree to communicate the Shared is MOU throughout our organizations and ensure that id in the formal and informal work of our organizations. e expect to result from adherence to these partnership identify and reward those outstanding project teams that partnership culture between our organizations.

lified or amended at any time by the mutual agreement of id may be terminated by any party upon thirty (30) days

B. Nothing in this MOU shall be construed as creating any right or benefit, substantive or procedural, enforceable at law, or of affording any preferential treatment, exclusive rights, or privileges, to any party.

C. The parties intend to conduct the activities contemplated in this agreement in accordance with existing authorities. If any provisions of this MOU are determined to be inconsistent with existing laws or regulations or directives governing the signatories, then the provisions of this MOU not affected by a finding of inconsistency shall remain in full force and effect.

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Michael A. Leone
Chairman of the Board
American Association of Port Authorities

21 MARCH 23, 2004
Date

John Paul Woodley, Jr.
Assistant Secretary of the Army (Civil Works)

March 23, 2004
Date



Alliance of the Ports of Canada, the Caribbean, Latin America and the United States

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FOR 100 YEARS

Quality Partnership Initiative, QPI

- *More action oriented*
- *Policies and best practices*
- *Identification of issues and specific proposals for action*
- *Grouping – Authorities, Communication and Collaboration and Product Delivery*
- *Forming action teams*
- *Proceeding with efforts to resolve specific issues*

AAPA Staff Support to H&N/QPI

- *Jim Walker is AAPA Staff Liaison to H&N/QPI*
- *Role is to assist Committee chairperson to facilitate meetings*
- *Principal focus in 2013 was on WRDA passage*
- *QPI leaders understood QPI success would require additional support , hiring specialists occasionally, and help with meeting facilitation and report preparations*
- *Fund raiser conducted in 2007-08, raising just over \$100,000*
- *These funds, along with additional support from Maryland Ports Authority, met support needs through 2013.*

QPI - Funding

- *Supplemental support needed to maintain momentum on QPI issue resolution*
 - Action team and leadership team meetings
 - Reporting/Communication coordination
 - Meeting facilitation, QPI report update
- *Alternatives*
 - Conduct fund raiser to maintain/increase current momentum (raise Dues?)
 - Work with existing AAPA staff support to assist QPI as workload permits
 - No action: Port and Corps volunteers make progress as workload permits – likely loss of momentum.
- *Fund raiser proposed goals*
 - Goal is \$100,000, which should last 2-3 years

QPI - Participation

- *Issues focused on Corps Planning Studies and need to address policy and legislation to expedite study completions*
- *Supplemental support needed – past alternatives considered:*
 - **Fund through annual dues increase**
 - **Special funding by those ports interested in supporting**
 - **Pursue with existing staff**
- *Chose fundraiser for supplemental support*
- *Corporate Members*
- *Role of Sustaining members*

QPI - Present

- *2013 QPI Recommendations Implementation*
- *Increased communication:*
 - **conducting Webinars**
 - **within H&N/QPI**
 - **with Port Directors and Senior Leaders**
 - **reporting in AAPA's monthly newsletter**
- *QPI Action Team Coordination*
- *AAPA staff dedicated to WRDA legislation, relying on contractor support to help w/QPI progress*
- *QPI has its plan, H&N needs to identify its issues and actions*

QPI Webinars

- *Contributed Funds (Aug 2013)*
- *Cost Estimates and Section 902(b) Project Authorization Cost Increases (Oct 2013)*
- *SMART Planning implementation update (Jan 2014)*

Proposed webinars include:

- *Corps Budget Development*
- *Corps Work Plan Development*
- *USACE Infrastructure Strategy, UIS*
- *Corps Alternative Funding*

QPI Webinars

Proposed webinars include:

- *Advancing Studies from Feasibility to PED, updating project economics*
- *Lessons Learned from Completed Nav Studies*
- *DDNPCX- explanation of Dashboard – Study Status*
- *HarborSym for Ports*
- *Initial Reconnaissance: Congressional Resolutions and the Section 216 alternative*
- *WRDA implementation efforts*

QPI - Future

- *Continue QPI Webinars*
- *Participate in WRDA 2014 implementation*
- *QPI funding has been depleted*
- *Return to 2007 decision point*
 - **Fund through annual dues increase**
 - **Special funding by those ports interested in supporting**
 - **Pursue with existing staff**

H&N/QPI Meetings

- *The agenda for our semi-annual face to face meetings is generally Corps updates from Navigation, Planning and Regulatory; QPI initiative updates from the Action Team leaders; and a specialty topic – this meeting is DMMP's.*
- *Should we schedule a QPI-only meeting?*
 - **Last one was Jan 2012 in Bradenton, FL**
 - **Likely in DC w/ASA(CW) Darcy, MG Peabody and senior leaders from the Corps HQ**

How you can help?

- *Recruit others to participate*
- *If you like it tell other port members, if you don't like it tell Bob and me*
- *If the QPI fundraiser is recommended, please discuss/explain to your Port Director*

