

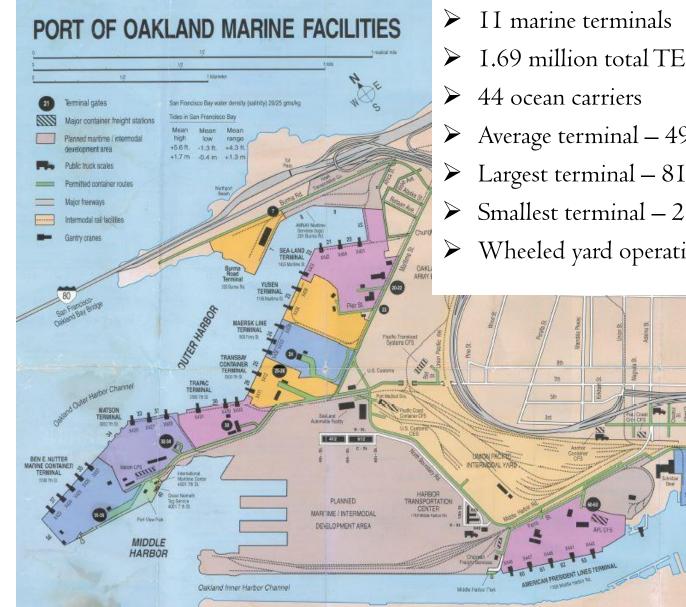




Alliance of the Ports of Canada, the Caribbean, Latin America and the United States

February 3, 2017

Port of Oakland – 1999

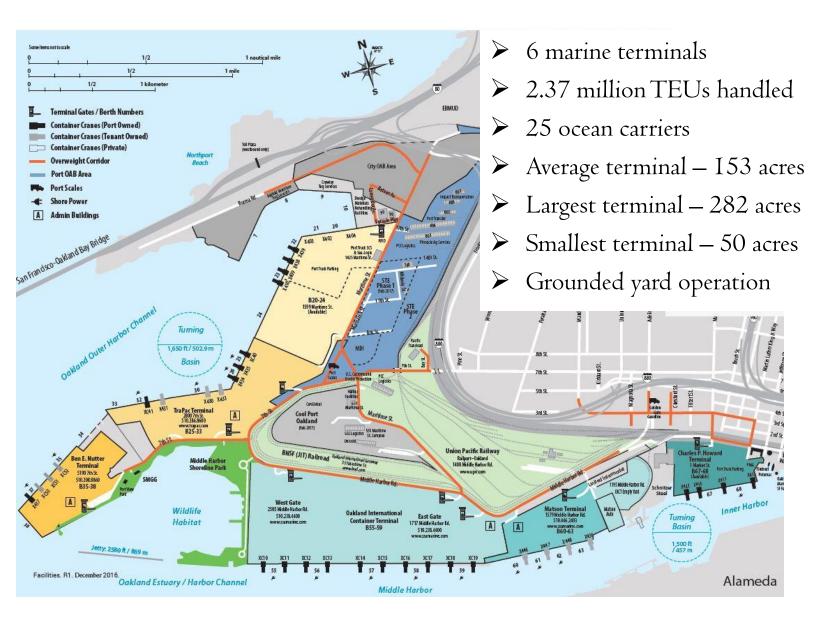


- I.69 million total TEUs handled
- Average terminal 49 acres
- Largest terminal 81 acres
- Smallest terminal -26 acres

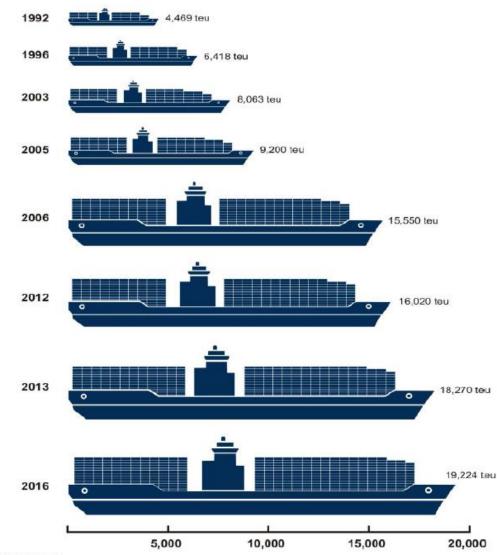
ALAMI

Wheeled yard operation

Port of Oakland – 2016



Exponential Vessel Size Growth



Source: Drewry Maritime Research

Investing in the Port's Future

- **\$244 million** in Grade Separation, Intelligent Transportation System **& Traffic Circulation Improvements**
- **\$100 million** in Rail Manifest & Support Tracks
- **\$90 million** in Cool Port
- **\$50 million** in **TraPac Terminal**
- **\$47 million** in Seaport Logistics Complex
- \$600+ million \$25 million in Oakland International Container Terminal
- **\$25 million** in **Ben E. Nutter Terminal**
- \$21 million in cranes **
- \$300k in grain transload facilities

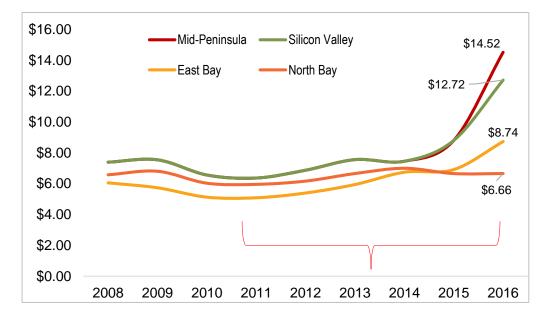


** Plus up to \$40 million in 4 new cranes in 2018

Industrial Real Estate Market – Bay Area

Vacancies at all time lows, no slow down in sight

Average annual rent growths >10% (2011-2016)



Vacancy Rates	₿	2.4%	2.9%
		1.6%	3.0%

Manifest & Support Tracks

- \$100 million public investment
- Fully complete late 2016
- 5 Manifest yard tracks
- 8 Support yard tracks
- 39,000 linear ft of track
- Capacity for up to 4 trains/day of 200 cars each



First UPRR train of 109 hopper cars arrived in July with grain from ADM/US Midwest for transload into 40' containers for export to Far East.

Cool Port Oakland





Rendering of Cool Port Oakland – Port of Oakland

Brownfield Development



Former Oakland Army Base

Former Oakland Army Base





Rendering of CenterPoint Properties Phase 1 Facility – Port of Oakland





Supplemental Slides



Oakland Terminal – 2007 Wheeled

- Low storage density and no yard lift equipment
- \circ Two longshore moves, one trucker move



Oakland Terminal – 2014 Grounded

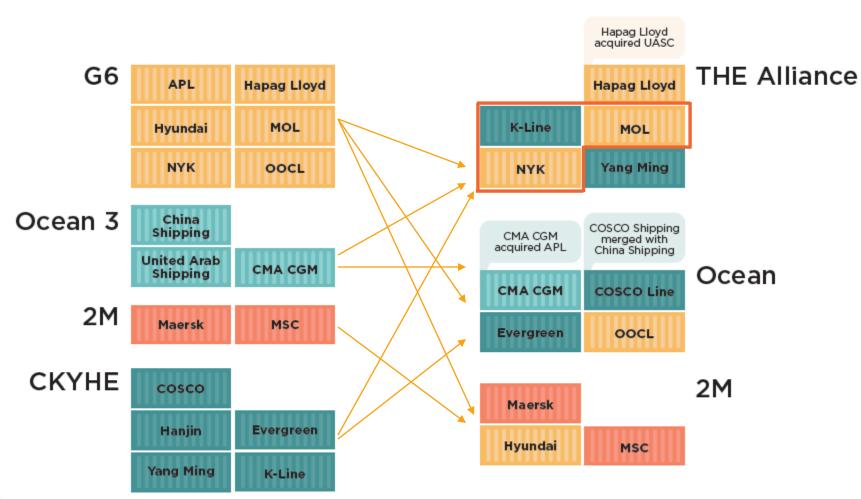
- Higher storage density with CY lift equipment
- Four longshore moves, two trucker moves



Ocean Carrier Consolidation & Alliances

Future Alliances 2017

Current Alliances 2016

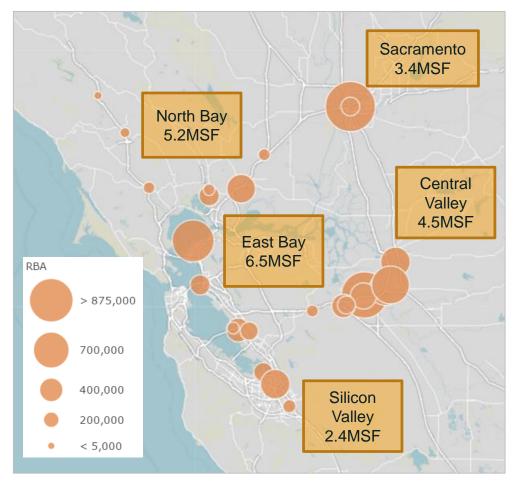




Industrial Real Estate Market – Bay Area

Widespread competition – 14.0MSF tenant requirements targeting the Bay Area

9.2 MSF of product under construction in NorCal, 50% preleased



NorCal Tenant Requirements

Requirement Size (s.f.)	Count
1,000,000+	5
750,00-999,999	2
500,000-749,999	4
250,000-499,999	18
100,000-249,999	57
50,000-99,999	31
Unknown/Other	19

Industry Rankings

- 1. Logistics & Distribution
- 2. Manufacturing
- 3. Food & Beverage
- 4. Retailer (e-commerce)
- 5. Consumer Durables

Source: Jones Lange Lasalle

Marine Terminal Improvements

EverPort

- New Terminal Operating System
- Re-designed gate complex
- Replaced all container handling equipment

TraPac

- TraPac expansion has been finalized
- \$28 million private investments committed for Berths 25-26 expansion
- Introduced gate appointment system

ΟΙΟΤ

- Leased additional 32 acres
- Purchased 6 new top-handler and 3 new side-handler machines
- Reconfigured yard layout
- Expanded import dray-off program & pre-mounting of import loads
- Introduced gate appointment system
- Implemented full night gate operations, Monday through Thursday



Port of Oakland – Key Events in 2016

- Terminal consolidation OHT vessel services shifted to OICT and TraPac
- Extended gate hours to reduce peak day-side volume
- Gate appointment systems
- Launched technology to provide real time visibility and to measure truck wait times
- Dredging program enabled handling the largest container vessel to ever call United States
- Daylight-only restrictions lifted for larger vessels by SF Bar Pilots
- Concluded Cool Port lease
- Signed expansion agreement with TraPac



Port of Oakland & Agriculture

Balanced port

- o 2016 Exports 1,258,178 TEUs 53%
- o 2016 Imports 1,111,463 TEUs 47%
- Loaded exports up 10.5% in 2016





- Ag accounts for 53% of all exports through Port of Oakland. Of that:
 - California accounts for 70% of ag exports via Port of Oakland – 2.7 million metric tons
 - 73% of ag exports destined to Asia with 12% headed to Europe
 - Japan is largest recipient of ag exports from Oakland – 22% and over 855,000 metric tons

Port of Oakland – Export Commodities

COMMODITY	Metric Tons	% Share
Wood Pulp	1,521,300	
Edible Fruits and Nuts	1,073,308	14.7%
Meats	447,860	6.1%
Beverages & Spirits	438,827	6.0%
Cereals	407,820	5.6%
Oil Seeds and Olaginous Fruits	390,412	5.3%
Wood	334,428	
Preparations of Vegetables	305,495	4.2%
Iron & Steel	288,197	
Plastics & Plastic Articles	237,984	
Top 10 Total	5,445,631	74.4%
All Agriculture Exports	3,893,927	53.2%
All Other Exports	3,429,361	46.8%
Total	7,323,288	_



Calendar Year 2016 Source: U.S. Dept. of Commerce, Bureau of Census

Cool Port Oakland

- Phase 1:
 - ✓ 25 acres
 - ✓ 283,000 sq ft facility
 - ✓ 11,200 ft of new rail track
 - ✓ Up to \$90m investment
- Located within the Port's heavy weight corridor
- High efficiency/volume facility
- Capable of handling 36 rail cars/day
- Annual throughput projected of 27,000 containers



