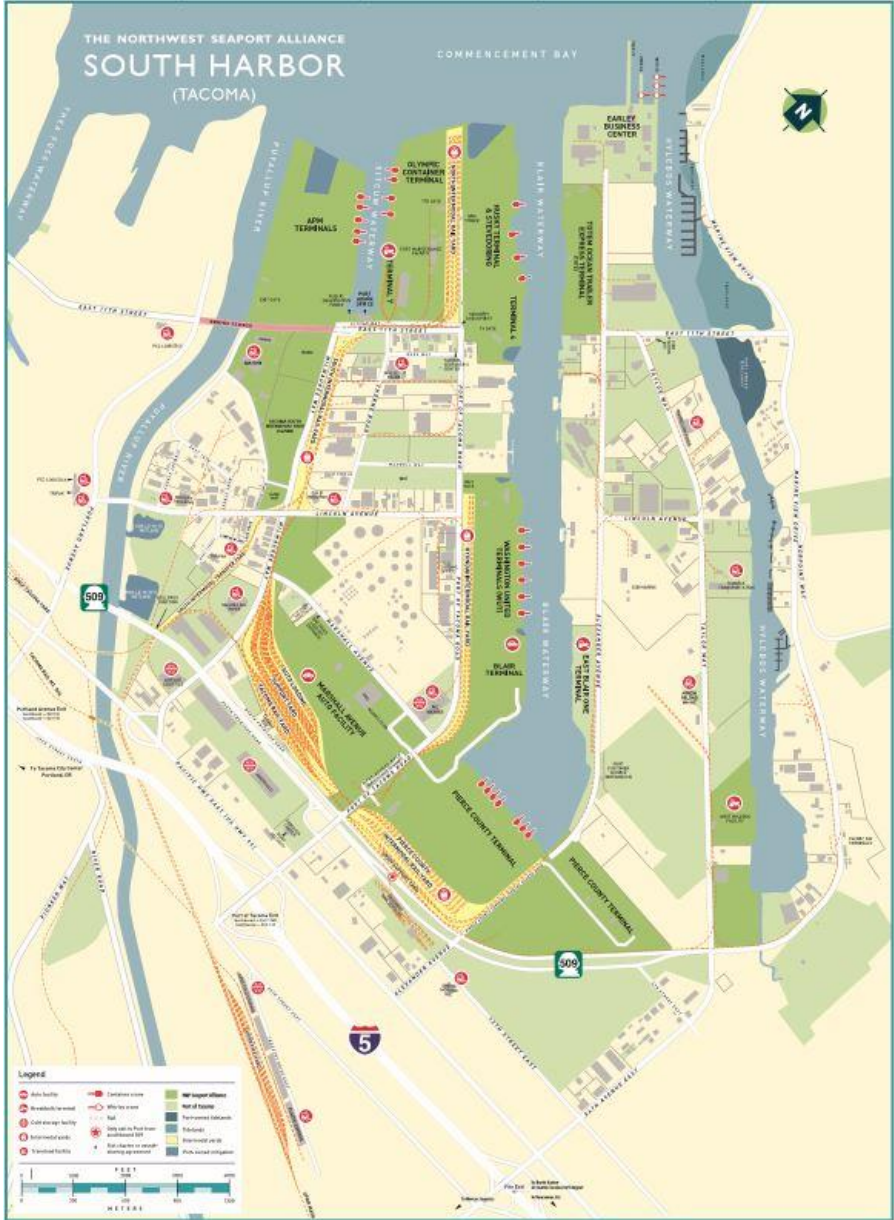
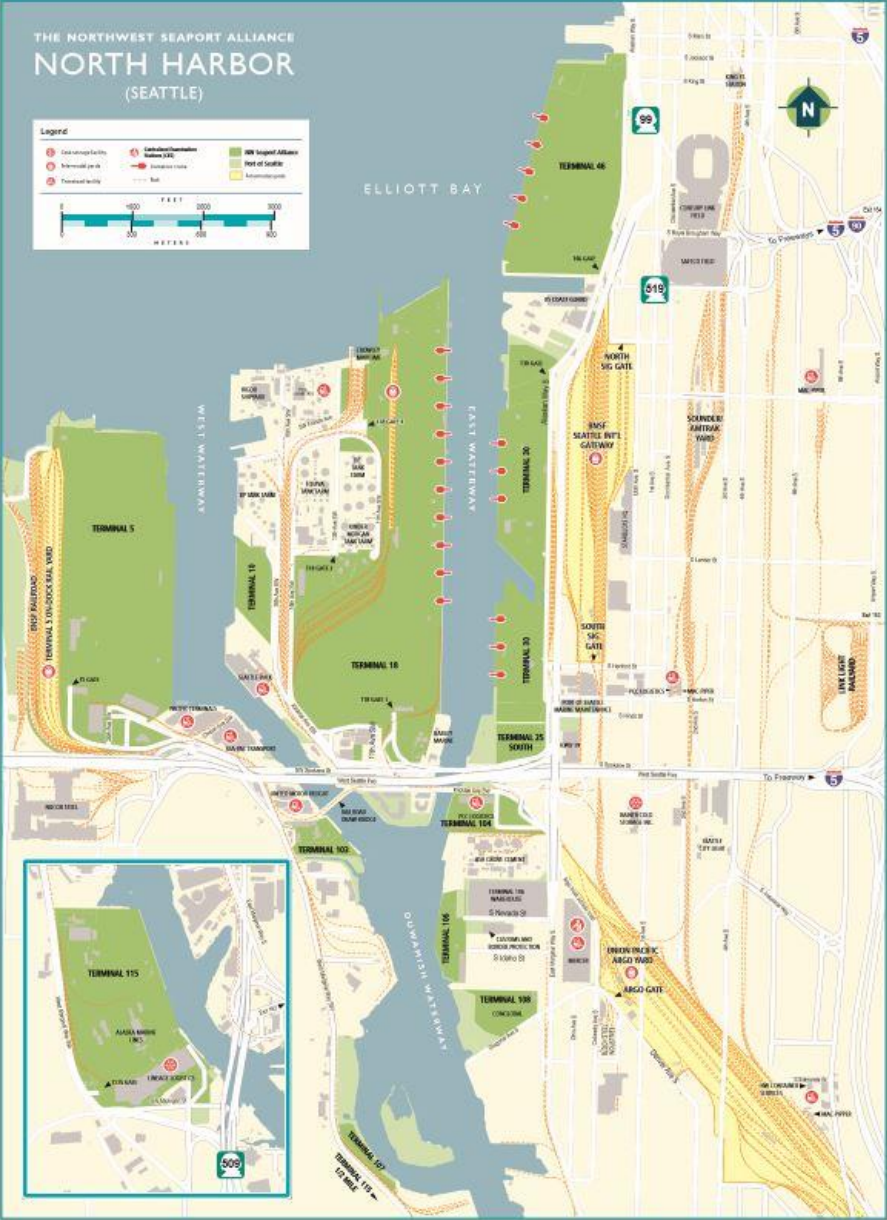


Northwest Seaport Alliance Facilities



THE NORTHWEST SEAPORT ALLIANCE



Infrastructure Investment Highlights

- **Harbor Investment**

\$300
Mil

T-5 Terminal Modernization (North Harbor)

\$200+
Mil

General Central Peninsula Terminal Improvements (South Harbor)

\$250+
Mil

Harbor Road and Rail Improvements

- **3rd Party Investment**

\$13.5
Bil

Highway Construction & Rail Corridor Improvements

\$14.5 Billion in infrastructure spending for the Gateway

Striving for Service Excellence

Operations Service Center

- Dray Q/Dray Link
- Executive Advisory Council

Customer Outreach

- Bi-Annual Peak Planning Sessions
- Bi-Weekly Terminal Updates

Robust Logistics Eco-System

- 2nd Largest Concentration of Warehousing on the West Coast
- Strong Retail DC Presence
- Broad, diversified base of logistics providers for handling of all cargo types

Ranked #1



***Ease of Doing
Business
On the US West
Coast***