







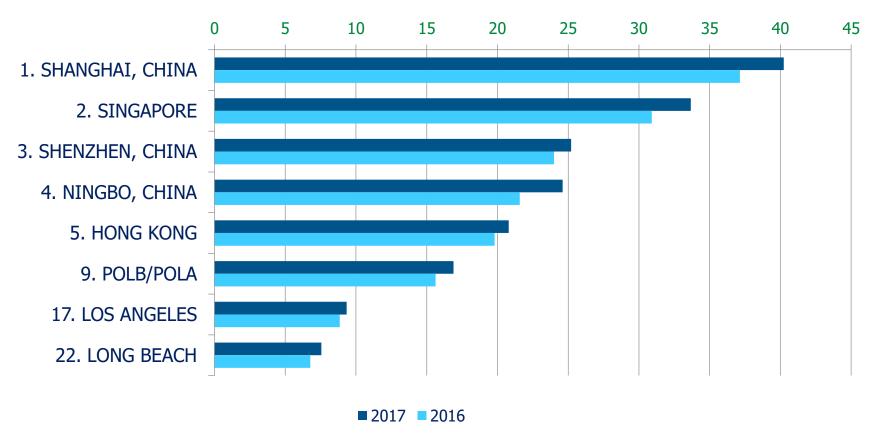








### BUSIEST CONTAINER PORTS



<sup>\*</sup>millions of twenty-foot equivalent units (teus) or 20-foot-long containers

### BUSIEST U.S. CONTAINER PORTS



\*millions of twenty-foot equivalent units (teus) or 20-foot-long containers

## 8.1 MILLION TEUS

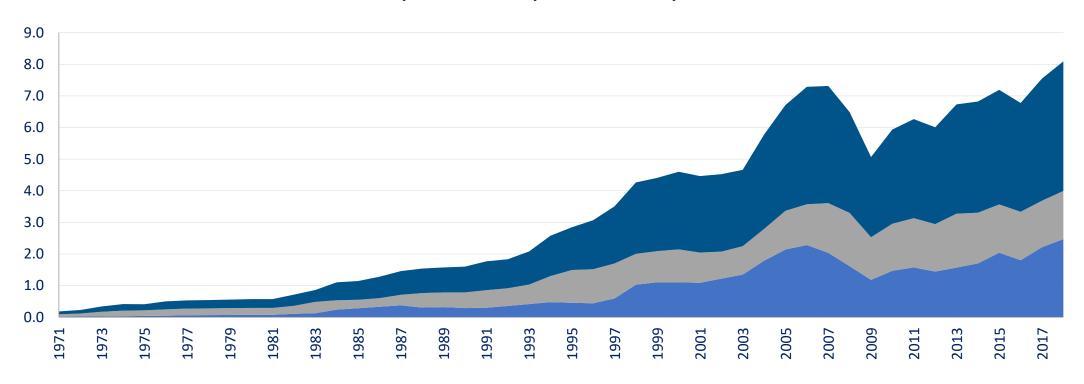
in 2018





### CONTAINER TOTALS THROUGH 2018

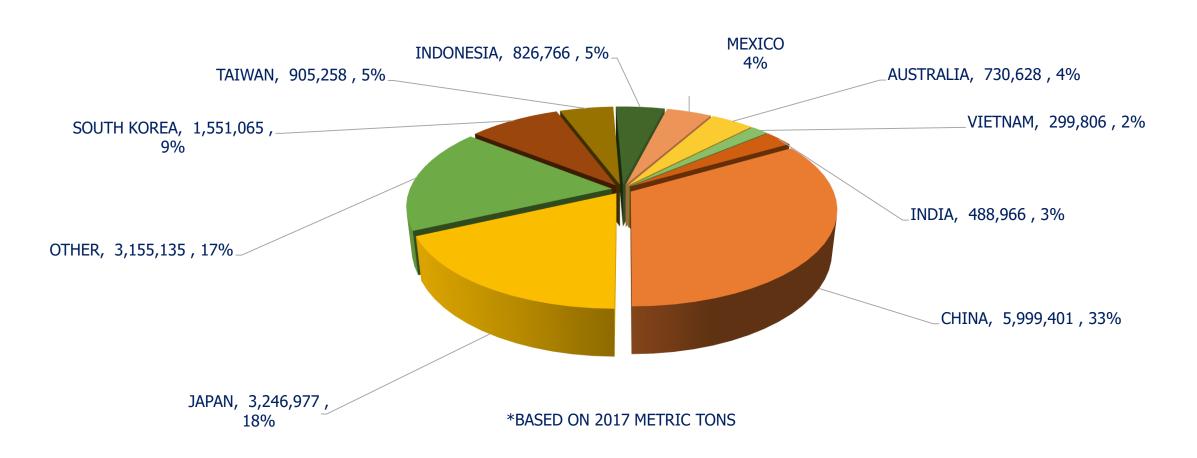
■ Empties ■ Exports ■ Imports



\*millions of twenty-foot equivalent units (teus) or 20-foot-long containers

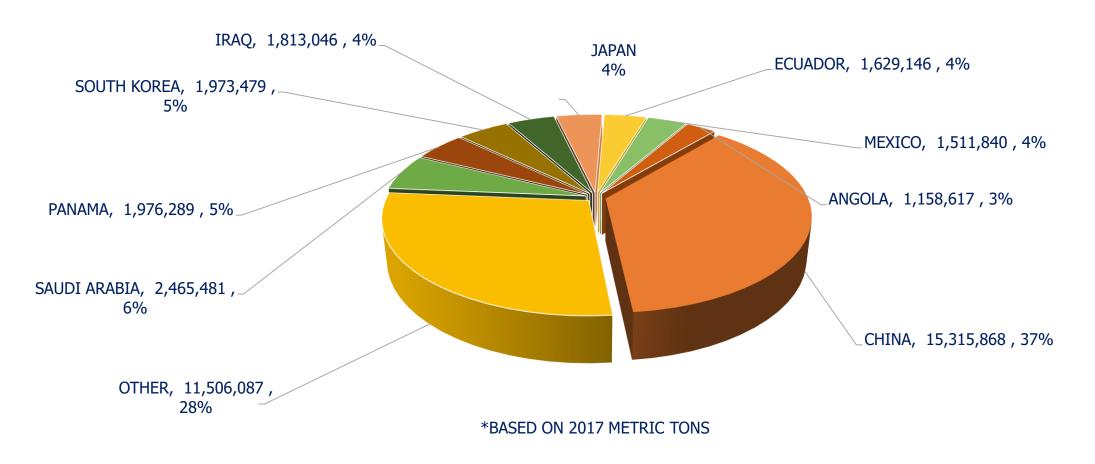
### TOP TRADING PARTNERS

TOTAL EXPORTS, CONTAINERS AND NON-CONTAINERS COMBINED

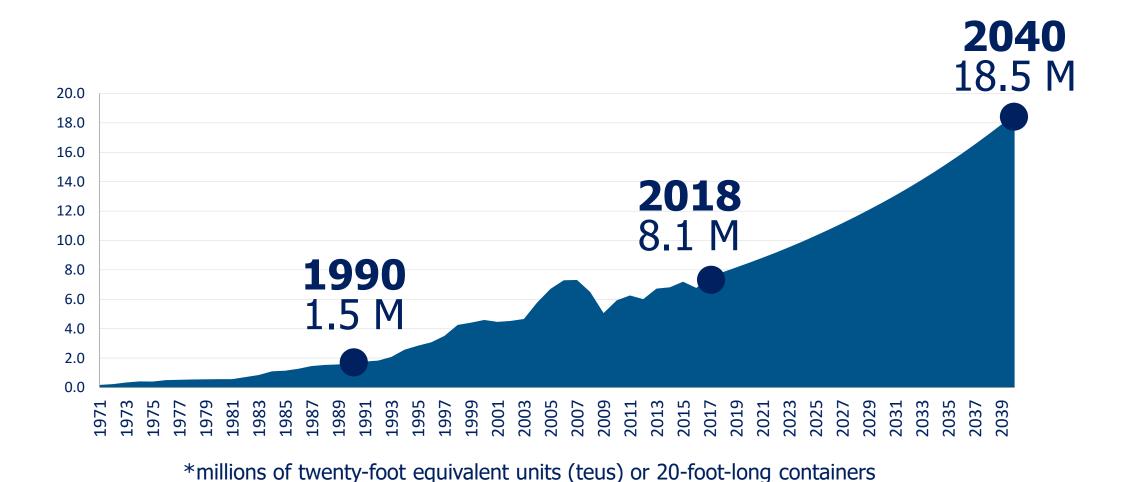


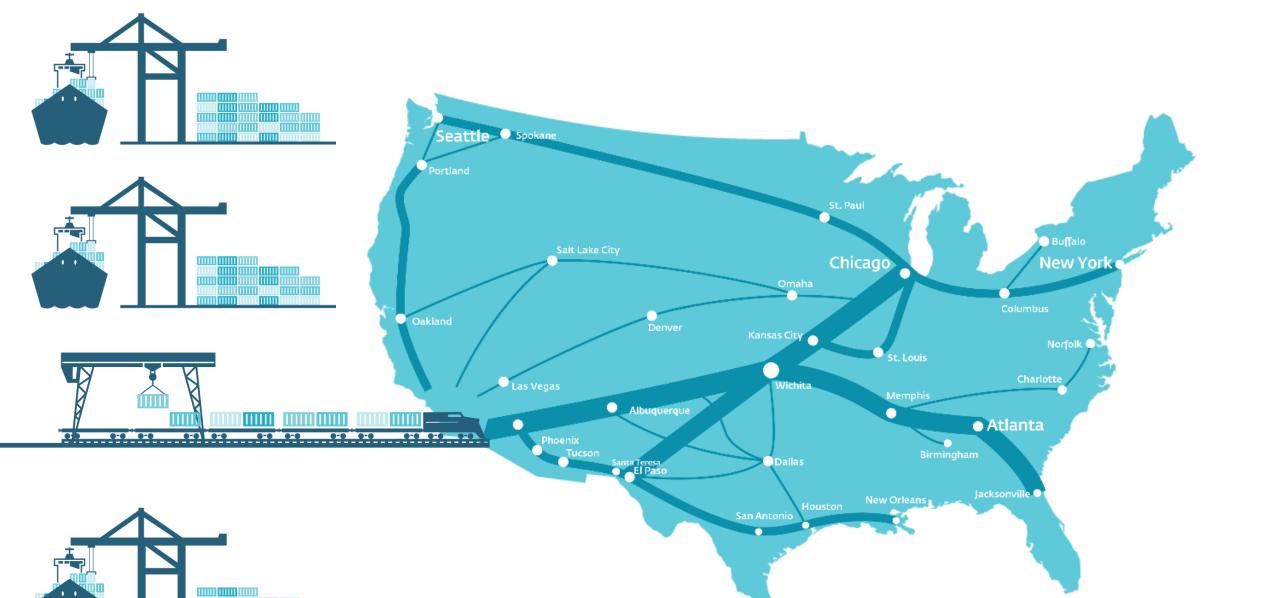
### TOP TRADING PARTNERS

TOTAL IMPORTS, CONTAINERS AND NON-CONTAINERS COMBINED



### CARGO FORECAST







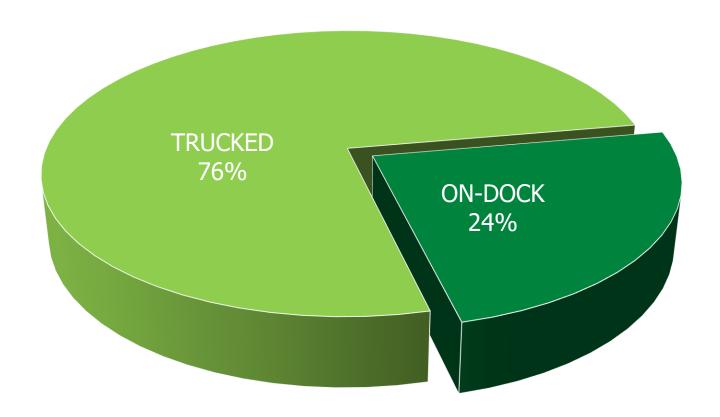
## Rail Operations

- BNSF and UP service both POLB and POLA
  - Pacific Harbor Line handles on-dock rail operations within the Port, not the Class 1s
- Alameda Corridor provides rail service to Ports



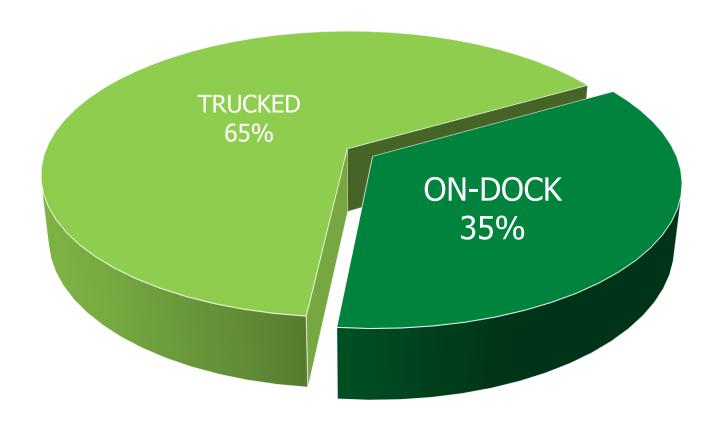
### **ON-DOCK RAIL TODAY**

Vast Majority of Cargo Trucked Out of the Port



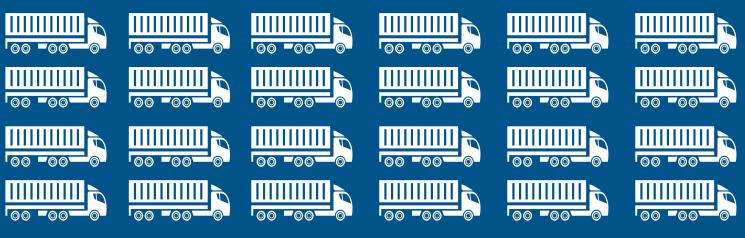
### **ON-DOCK RAIL TOMORROW**

Clean Air Action Plan Calls for At Least One-Third Rail





## ONE TRAIN

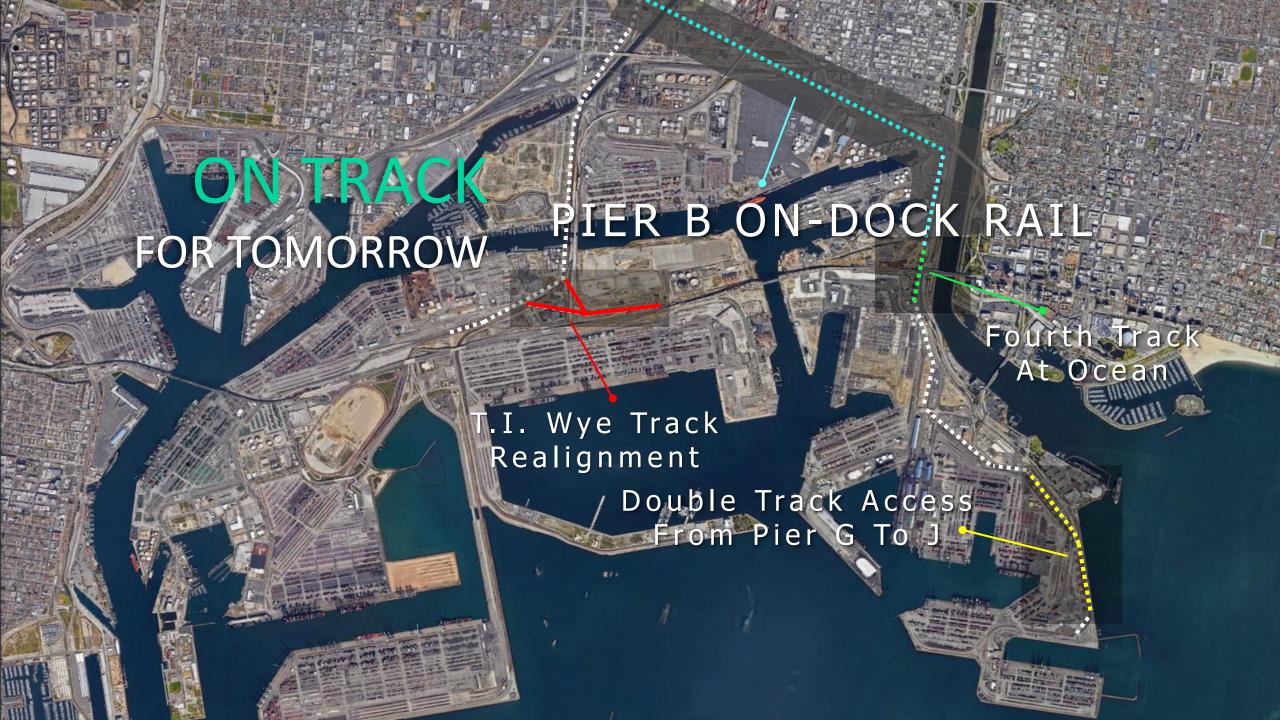


750

Truck trips eliminated by one double-stacked on-dock train



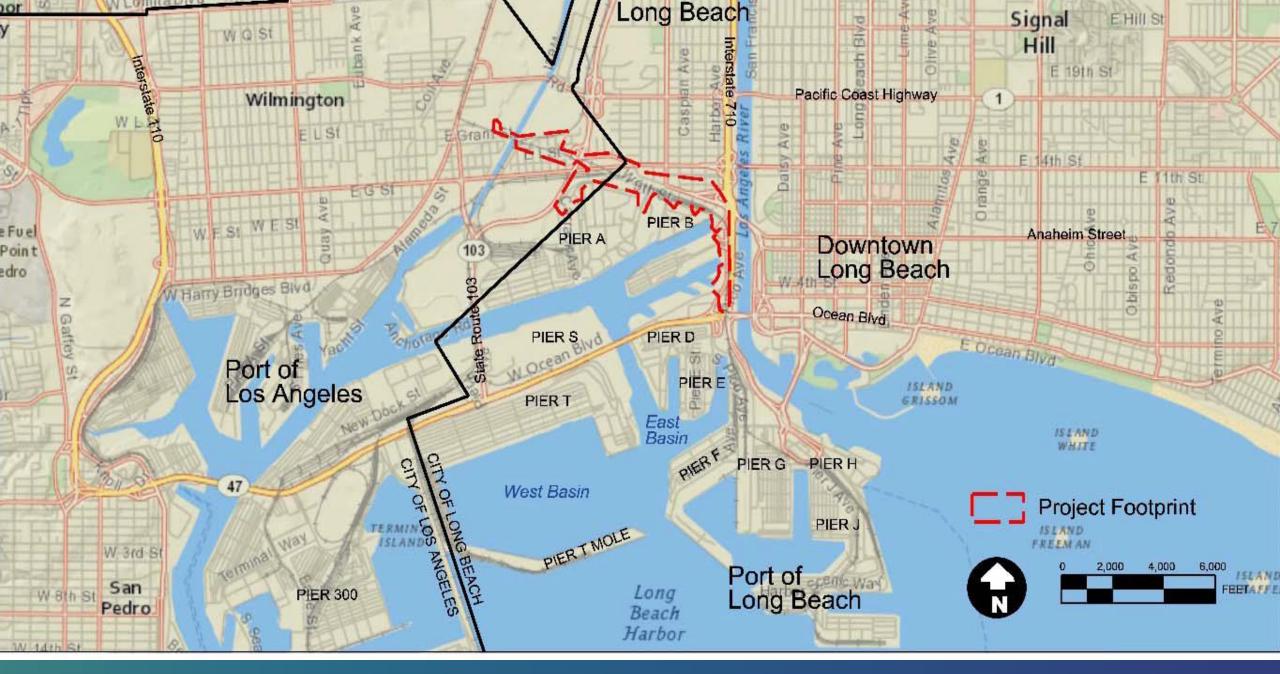


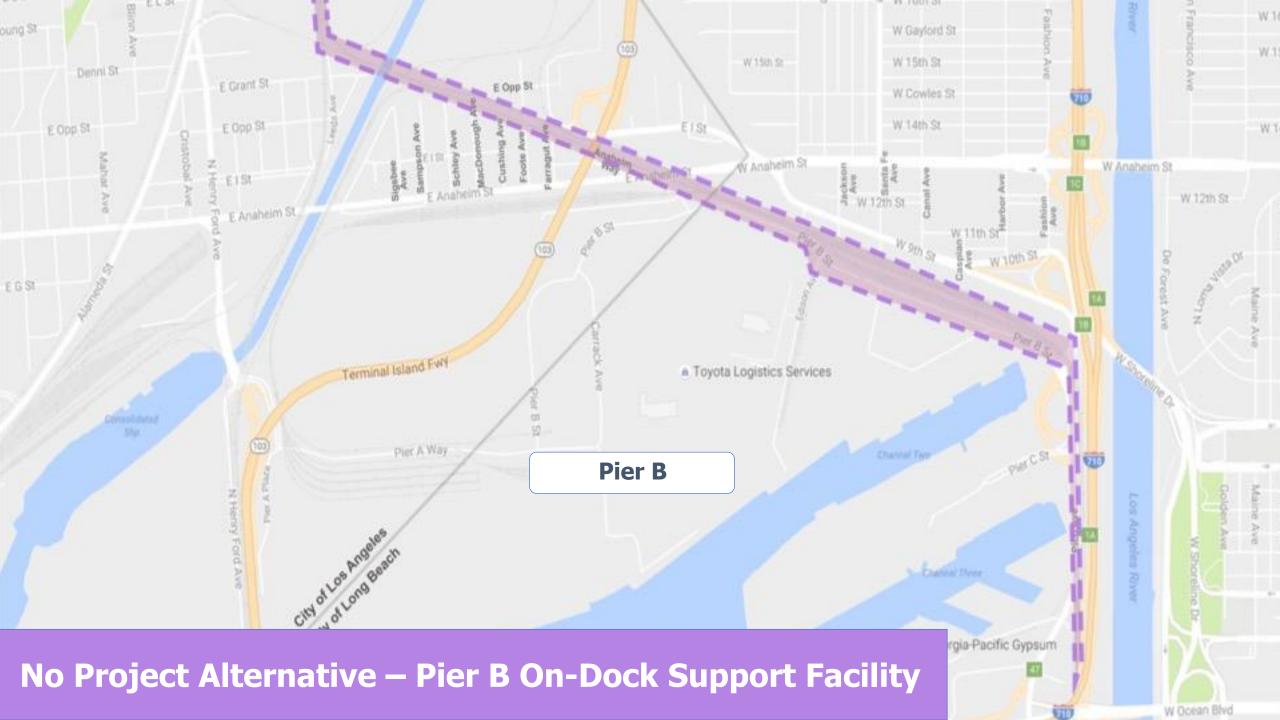


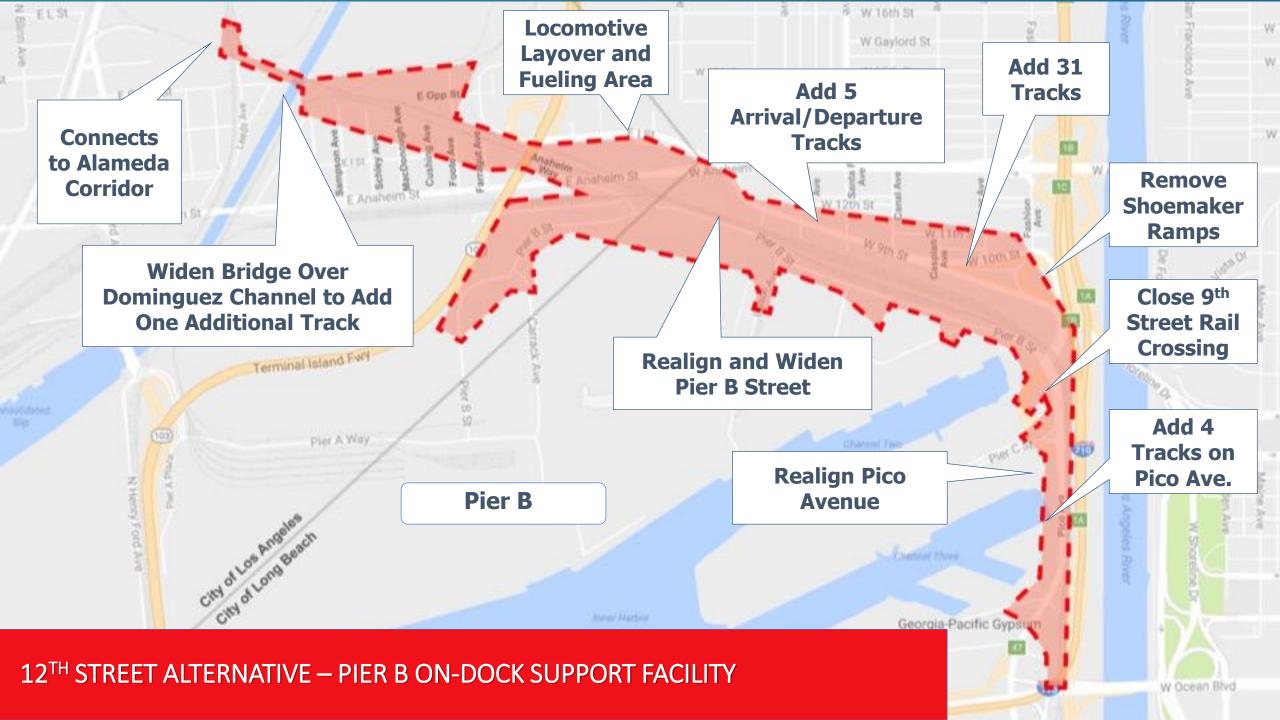
### Pier B On-Dock Rail Support Facility

## **Project Objectives**

- Maximize on-dock rail efficiency More cargo on trains
- Relieve rail line congestion with expansion of storage tracks accommodate up to 10,000-foot trains
- Reduce congestion on local streets and highways
- Enhance utilities and modernize aging infrastructure
- Improve motorist and rail safety by eliminating existing at-grade crossing at 9<sup>th</sup> Street and Pico Avenue

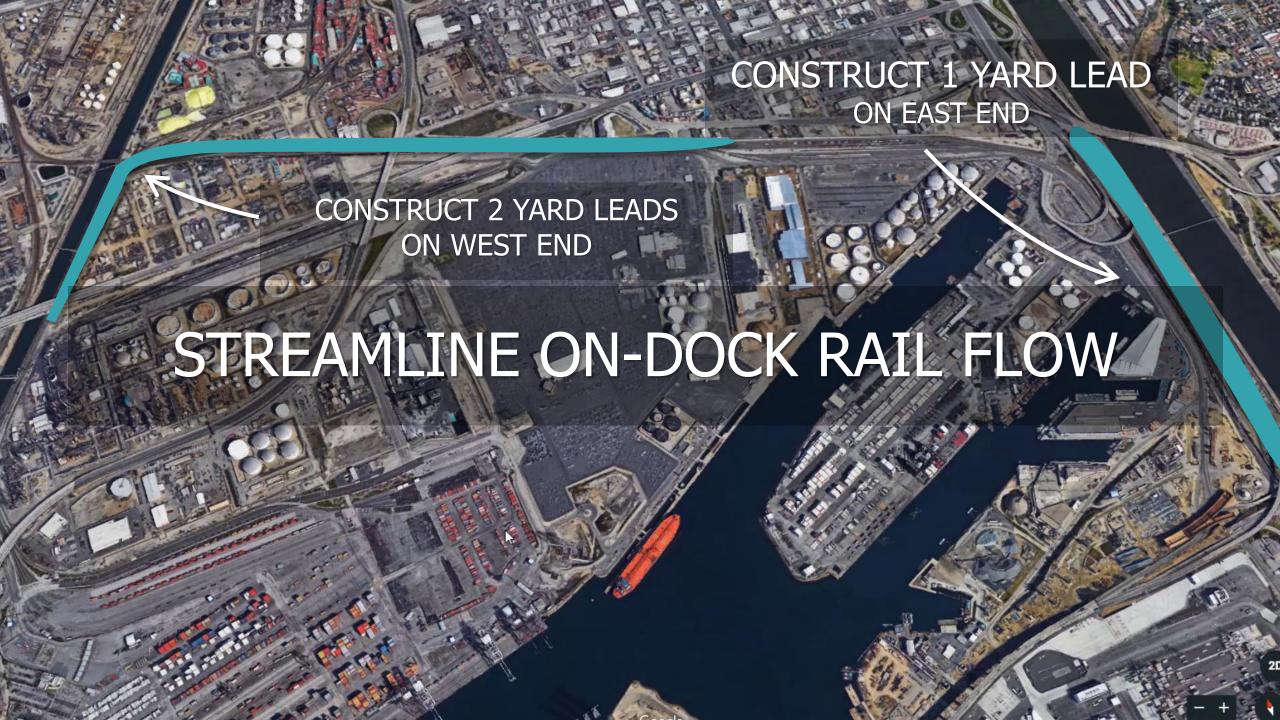








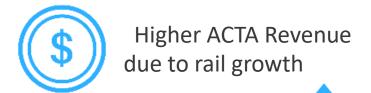


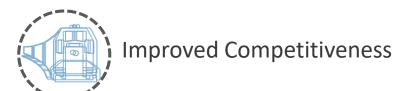


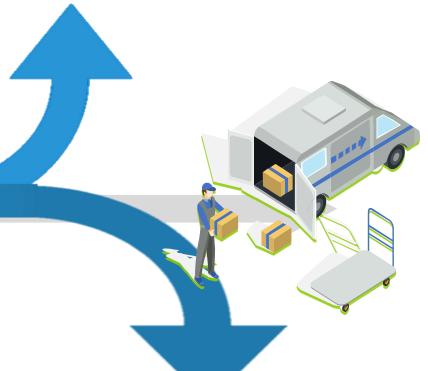




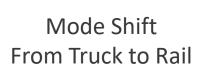
### **PROGRAM** BENEFITS













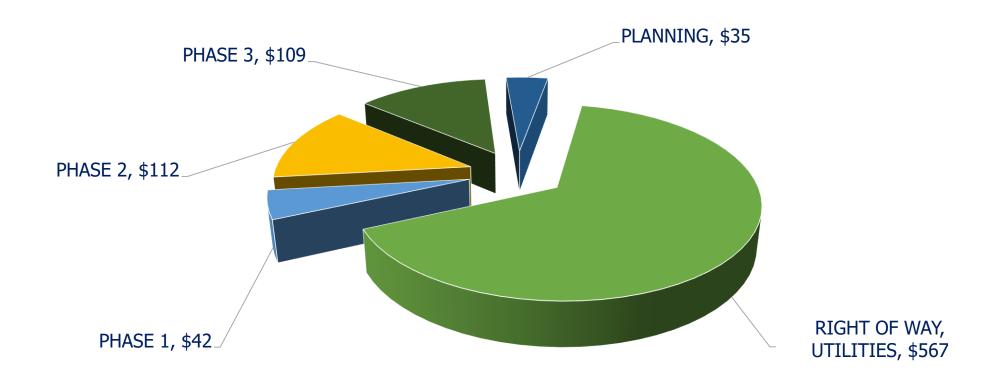


# \$870M BASELINE

RISK BASED CONTINGENCY
ESCALATION
PROPERTY ACQUISITION
OIL FIELD RELOCATION
UTILITY RELOCATION

PROGRAM BUDGET 9<sup>TH</sup> ST AT-GRADE CROSSING CLOSURE EARLY RAIL IMPROVEMENTS PIER B ST FREIGHT CORRIDOR RECONSTRUCTION RAIL YARD EXPANSION

### \$870 MILLION PIER B BUDGET (\$millions)

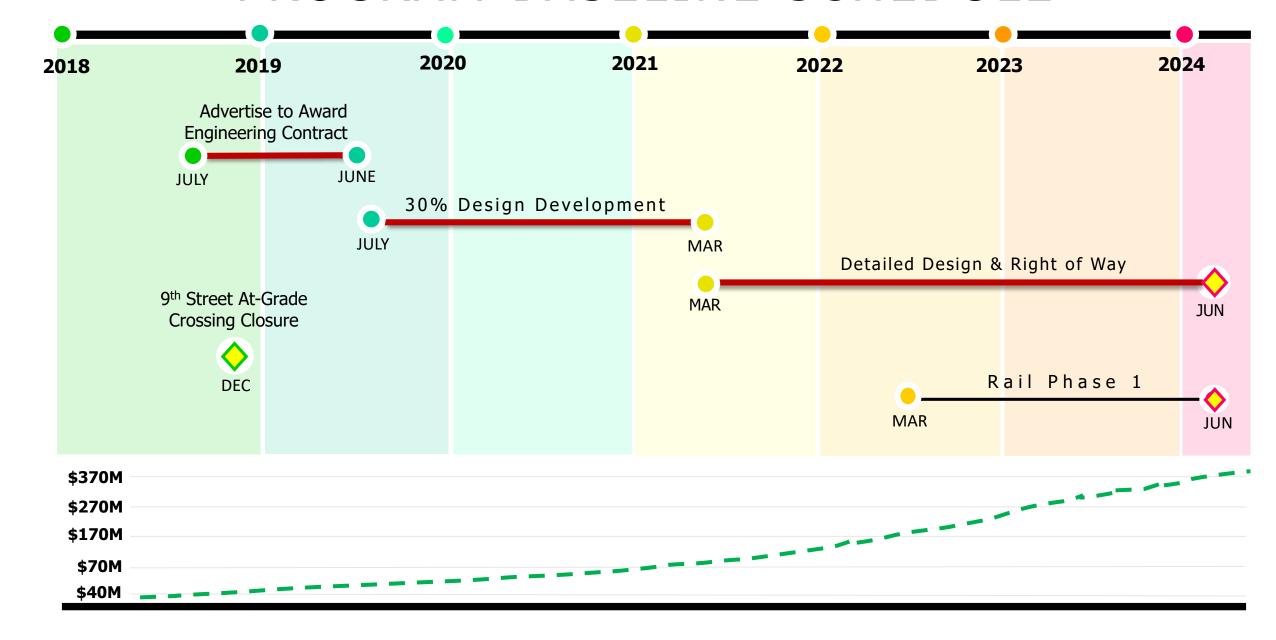


## Regulatory/Legal Hurdles

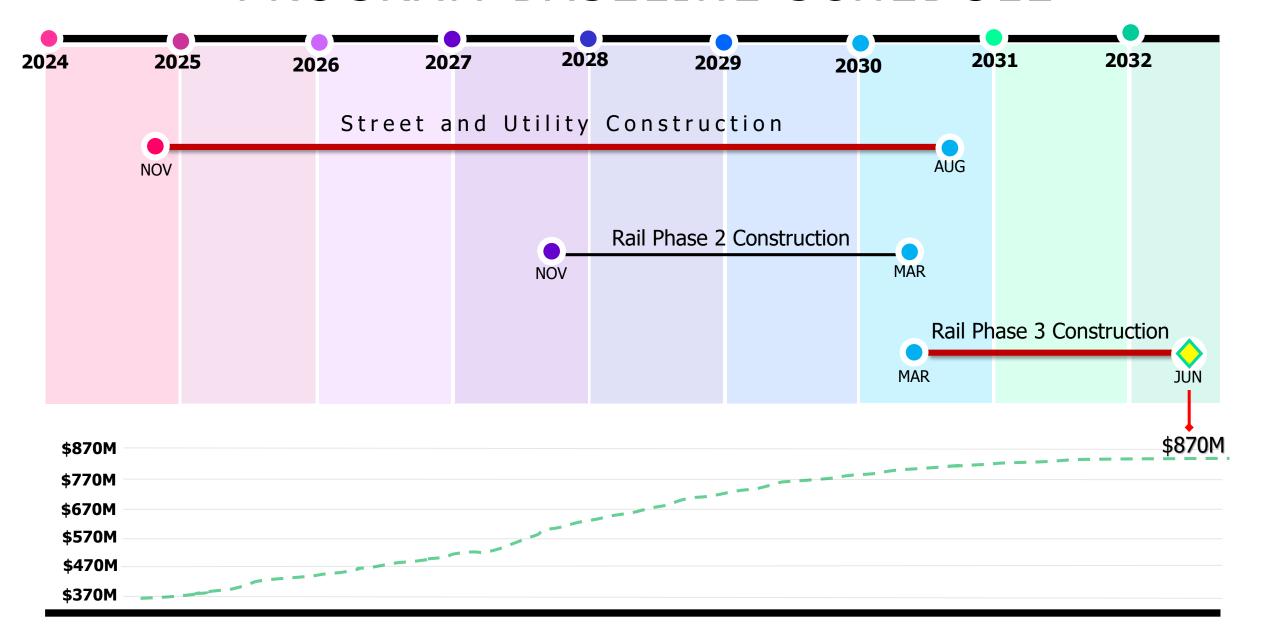
- NEPA/CEQA environmental review
  - Tidelands Trust obligations
- Eminent domain/acquisition issues
  - Rail agreements
- Funding options and associated regulatory requirements



### PROGRAM BASELINE SCHEDULE



### PROGRAM BASELINE SCHEDULE







## Questions?

