

THE MSC GROUP MASTERS OF THE SEAS

C Founded in 1070 by Circleini

Founded in 1970 by Gianluigi Aponte in Brussels, Belgium



Headquartered and registered in **Geneva, Switzerland** since 1978



The MSC Group is privately owned by **the Aponte family**



More than **70,000**employees across **155 locations globally**



Consolidated revenues of ≈\$25 billion













MSC CRUISES AN ESTABLISHED BRAND WITH A GLOBAL FOOTPRINT

A young and fast-growing business, which has become the 4th largest cruise operator worldwide in just over a decade

- **#1** world's biggest privately owned cruise line
- **#4** largest cruise company by capacity
- #1 cruise brand in Europe, South America and the Gulf
- **800%** growth in the first 10 years
- x3 capacity to nearly triple by 2026 (already x2 by 2021)

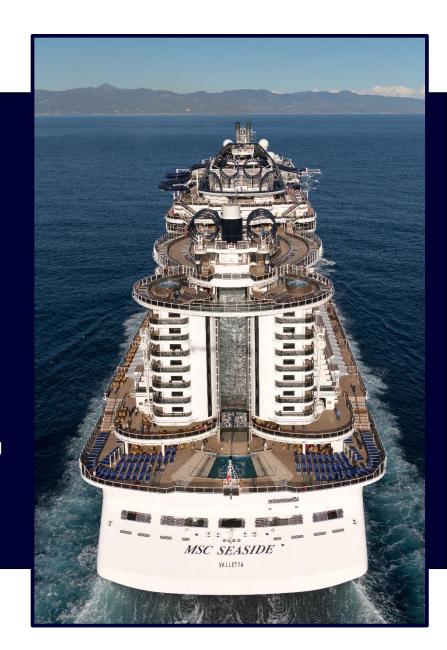


THE MSC CRUISES EXPERIENCE

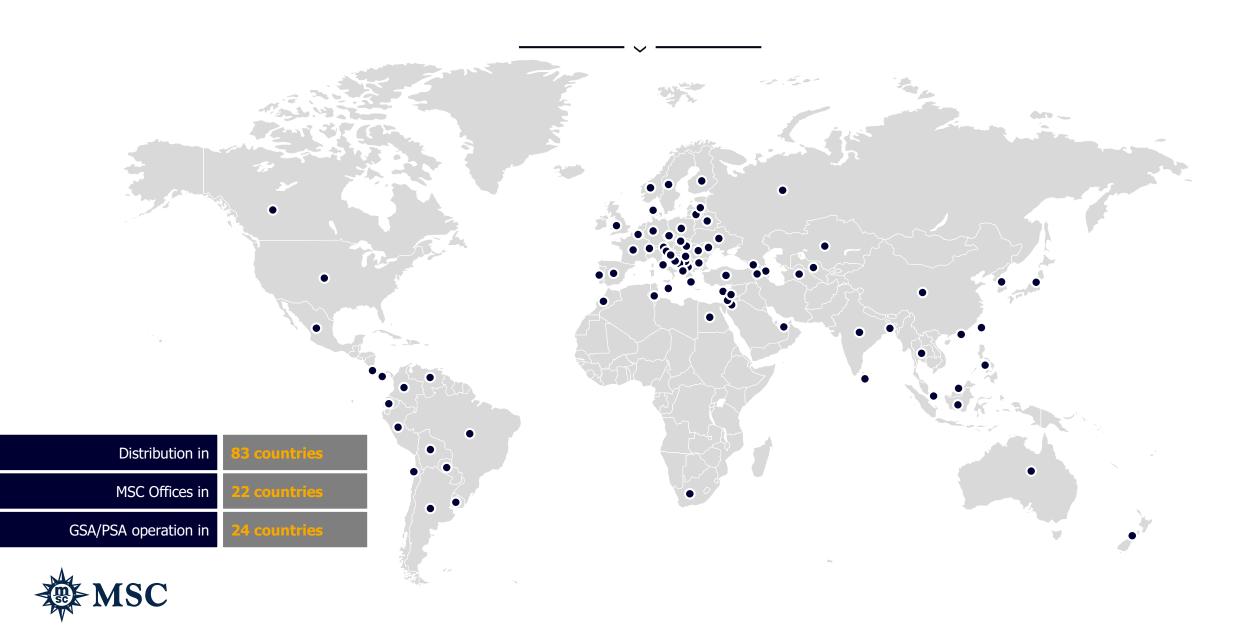
DISTINGUISHING POINTS

- An elegant and sophisticated experience
- Designed for the worldly traveller seeking authentic experiences
- Most beautifully designed ships inspired by European heritage
- Multicultural on board experience
- Discovery of the world's cultures, beauties and tastes, year-round
- Internationally-inspired dining with always fresh and authentic cuisine
- Partnerships with best-in-class brands such as Cirque du Soleil, LEGO, Technogym,
 Segafredo, Venchi, and Chicco
- Award-winning entertainment with nightly original Broadway-style shows
- Family-friendly amenities including LEGO- and Chicco-designed playrooms, aqua parks, bowling alleys, and XD cinemas
- Plenty of relaxation to reinvigorate body and soul
- Impeccable service and high-level expertise





MSC CRUISES GLOBAL DISTRIBUTION



FROM INTERNATIONAL TO GLOBAL

ITINERARIES WORLDWIDE

NORTH AMERICA & CARIBBEAN

Increasing year-round capacity with three ships currently sailing out of North America with a fourth ship to home port in Miami starting October 2019

EUROPE AND THE MED

No. 1 cruise line in Europe and the Med



Seasonal cruises

Number of ships

404

Ports of call

191

Itineraries worldwide

225

Countries visited

80



SOUTH AMERICA

No. 1 cruise line in South America



Office in Shanghai and deployment of MSC Splendida

SOUTHERN AFRICA

No. 1 cruise line in Southern Africa, exclusive marine safari experience in Pomene



A SUCCESS STORY

2003-2013: 800% GROWTH

3 HIGHLY FLEXIBLE CLASSES OF SHIP

MSC Sinfonia MSC Armonia 2004

MSC Opera

MSC Lirica

MSC Magnifica

MSC Poesia

MSC Orchestra

MSC Musica

2010

2008

2007

2006

MSC Preziosa

2013

MSC Divina

2012

MSC Splendida

2009

MSC Fantasia

LIRICA CLASS



\$330 million USD investment for an extensive

overhaul of the entire Lirica Class

MUSICA CLASS



FANTASIA CLASS





A PLAN BUILT AROUND INNOVATION

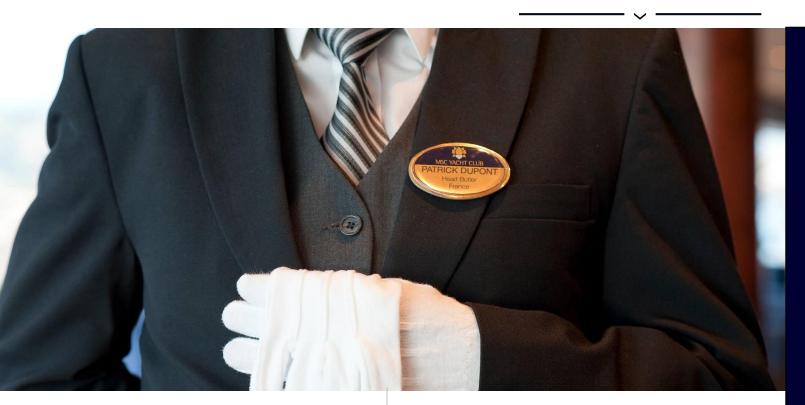
Three distinctive new prototypes designed around guest experience





ENTERING THE ULTRA-LUXURY SEGMENT

Vacation experiences that exceed any expectations



Technologically-advanced

The ships will be equipped with the best and latest environmental technology and other cutting-edge maritime solutions.



Innovative concept

Bestowed with a highly-innovative design as well as ground-breaking options for guest comfort and relaxation.

4 ultra-luxury ships*

Shipyard: **FINCANTIERI, Italy**

Gross tonnage: ~64,000 GT

Number of staterooms: ~500

Total investment: **EUR 2 billion**

≈\$22.6 billion USD

First ship to enter into service in **2023**

Second ship: 2024

Third ship: 2025

Fourth ship: 2026

* MOA signed in October 2018

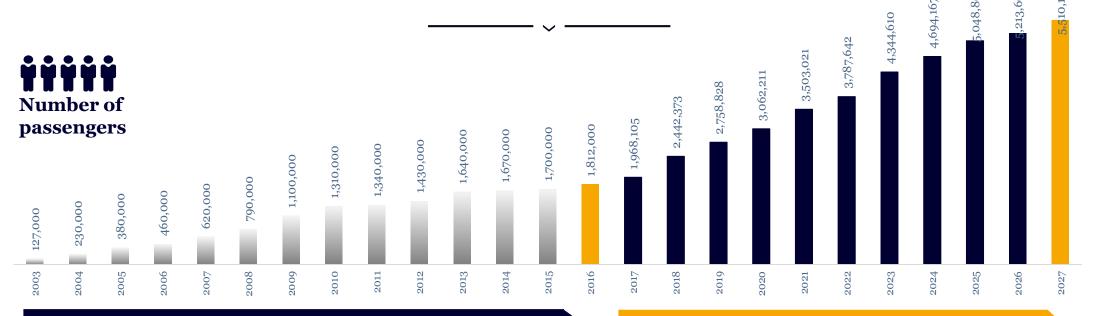
OUR FLEET EXPANSION PLAN

2017-2027: \$15.6 BILLION USD INVESTMENT

2017 2019 2020 2021 2022 2023 2024 2025 2026 2027 2018 MERAVIGLIA CLASS 5,714 passengers **MERAVIGLIA-PLUS** 6,334 passengers SEASIDE CLASS 5,119 passengers SEASIDE EVO 5,646 passengers WORLD CLASS 6,761 passengers **ULTRA-LUXURY** 1,000 passengers **Under construction** On order

FLEET EXPANSION TO FOSTER PASSENGER GROWTH

CAPACITY TO MORE THAN TRIPLE BY 2027



Phase 1 (2003 – 2013) 12 ships – 3 ship classes Phase 2 (2017 – 2027) 17 new ships – 4 additional ship classes



Unprecedented \$15.6 billion investment to build
17 new ships by 2027



One of the most modern fleets at sea



Next generation mega-ship fleet to welcome **5.5 million** passengers by 2027



ENVIRONMENTAL STEWARDSHIP

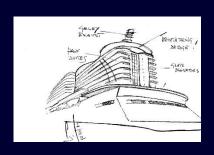
A TOP PRIORITY



Certifications Meeting industry and regulatory standards



Exhaust Gas Cleaning Systems 50% of our fleet covered



Improved energy-efficiency
Innovative ship design and fuelsaving measures



Waste & recycling management
State-of-the-art equipment and
compacting technology



LNG
MSC World Class
to be powered with cleaner fuels



Future technologies
Selective Catalytic Reduction,
Enhanced Waste Water Treatment

FOUR SHIPS SAILING IN THE CARIBBEAN FROM MIAMI

FALL 2019













MSC SEASIDE

7-night cruises from Miami

Eastern & Western Caribbean
Sailing year-round

MSC ARMONIA

7-night cruises from Miami

Overnight in Cuba & Western Caribbean

Sailing year-round

MSC DIVINA

3 & 7-night cruises from Miami

Eastern Caribbean & Bahamas Winter 2019/2020

MSC MERAVIGLIA

7-night cruises from Miami

Western Caribbean Winter 2019/2020



OCEAN CAY MSC MARINE RESERVE

OPENING NOVEMBER 2019









- An authentic, immersive Bahamian experience
- Transforming a former industrial sand extraction site into a flourishing marine reserve & private island destination
- A pier for the ships to dock along side the island – allowing guests to easily go back & forth throughout the day, making use of both the ashore & onboard facilities
- Late night island visits
- 7 distinct beach areas, each with a different character & ambiance
- Shore excursions available snorkel safaris, kayak tours and paddle boarding



STRATEGIC EXPANSION AT PORTMIAMI BUILDING A NEW MSC CRUISES TERMINAL



- MSC Cruises currently has three ships sailing from Miami to the Caribbean & Cuba, which will increase to four by end of 2019
- MSC Group Executive Chairman,
 Gianluigi Aponte, and Miami Mayor
 Carlos Gimenez signed a non-binding agreement reinforcing long-standing partnership with PortMiami
- Continue to increase passengers and deploy several newest and largest cruise ships to Miami
- MSC Cruises will build and operate a new cruise terminal at PortMiami, which will accommodate two large cruise ships simultaneously
- Will be able to accommodate ships as large as the World Class.



