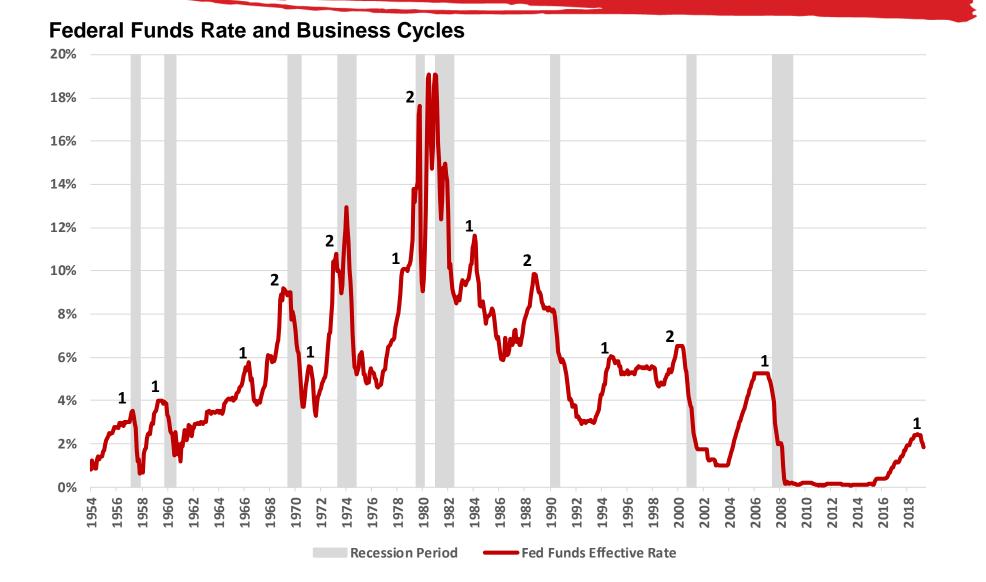
The Economic Outlook for Facilities Projects and Investments () JLL

AAPA March 2020 Walter Kemmsies

Tailwinds with a bit of turbulence

- Recent economic growth has been anaemic due to impacts of trade agreement negotiation strategies and other factors creating an uncertain economic environment, compounded by the development of the Coronavirus pandemic
- Economic and trade (export) growth could pick up significantly in the back half of 2020 due to less uncertainty
- Volatility of the transition period is part of the process of adjusting to new policies

Mid-cycle pause or recession?



DRAFT

US long term economic trends

16% 14% 12% 10% 8% 6% 4% 2% 0% 1998 2000 2002 2004 2006 2012 2014 2016 2018 1960 1964 1966 1968 1986 1988 1956 1962 1970 1972 1978 1992 1994 1996 1948 1952 1980 1984 1990 2008 1950 1954 1.958 1976 982 2010 1974 -2% -4% -6% Recession Employment + Productivity - RGDP

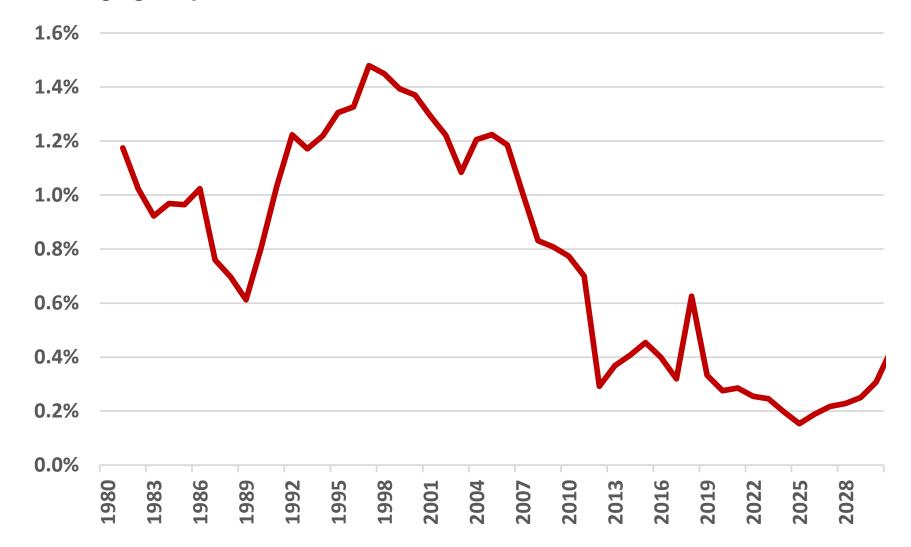
REAL GDP GROWTH AND SUM OF DRIVERS' GROWTH

Labor force participation is not yet back at historical peak levels



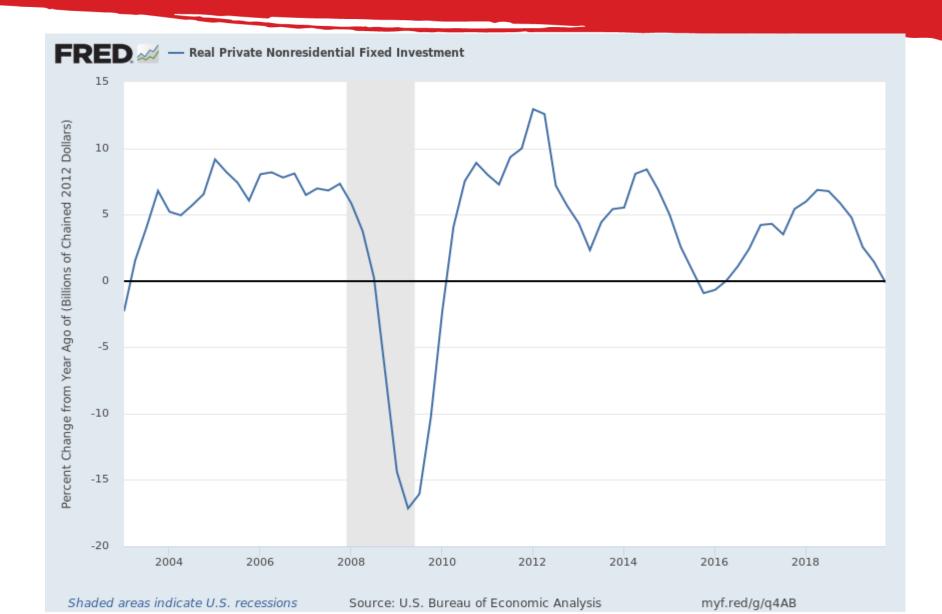
US working age population growth

Working Age Population Growth: Historical and Forecast

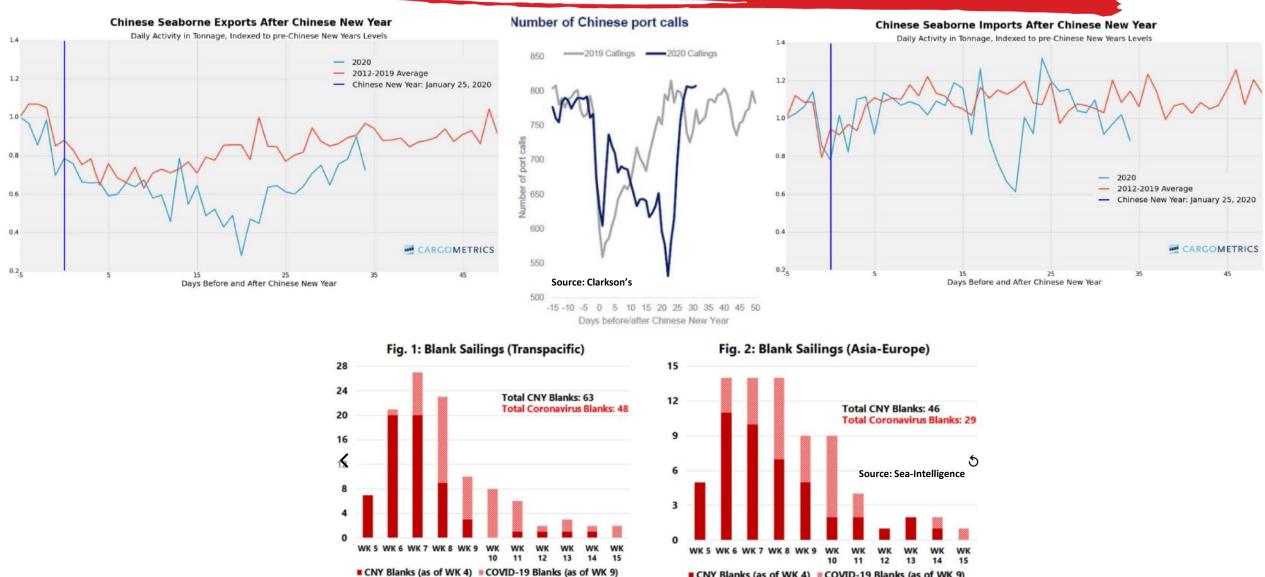


DRAFT

Physical capital investment growth peaked in 2018



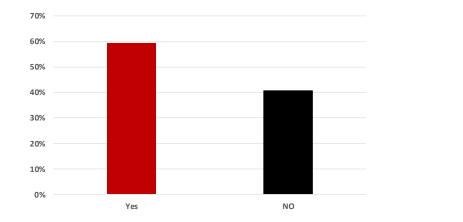
Coronavirus impacts on Chinese port activity



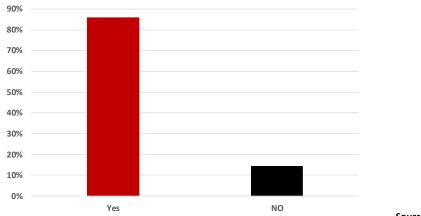
CNY Blanks (as of WK 4) COVID-19 Blanks (as of WK 9)

Survey of Supply Chain Executives – January 2020

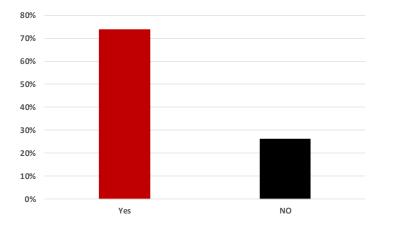
HAS YOUR COMPANY CHANGED SOURCING TO ALTERNATIVE LOCATIONS FROM CHINA INCLUDING REPATRIATION OF OPERATIONS TO THE US?



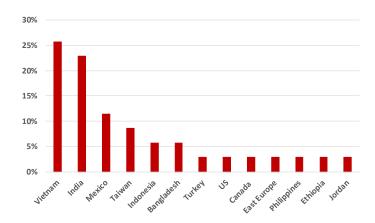
IF TRADE WITH CHINA WERE STABILIZED OVER A LONGER PERIOD OF TIME, WOULD YOU STILL DIVERSIFY YOUR SOURCING?



IF YOU HAVE MANUFACTURERS SUPPLYING FROM CHINA, HAVE THEY MOVED TO ALTERNATIVE ORIGINS OF SUPPLY?



IF YOU ANSWERED YES TO ANY OF THE 3 EARLIER QUESTIONS, WHAT ALTERNATIVE SOURCING LOCATIONS HAVE YOU CHOSEN?



Source: Supply Chain Leadership Association, January Survey

China's share of US containerized volumes peaked in 2018



US CONTAINERIZED IMPORT VOLUMES: 2018 AND 2019

| Country | 2018 Share | 2019 Share | Share Change |
|--------------|------------|------------|--------------|
| China | 37% | 33% | -4.5% |
| Europe | 19% | 20% | 0.5% |
| India | 4% | 5% | 0.6% |
| Brazil | 3% | 3% | 0.0% |
| Vietnam | 3% | 4% | 1.0% |
| Korea, South | 3% | 3% | 0.2% |
| Thailand | 3% | 3% | 0.3% |
| Taiwan | 2% | 3% | 0.2% |
| Turkey | 2% | 2% | 0.2% |
| Colombia | 1% | 2% | 0.3% |
| Malaysia | 1% | 2% | 0.4% |
| Mexico | 1% | 1% | 0.1% |
| Guatemala | 1% | 1% | 0.3% |
| Canada | 1% | 1% | 0.2% |

| World Total | World Total | World | World | | | |
|-------------|----------------------------------|---------------------------------|---|--|--|--|
| Import | Export | Containerized | Containerized | | | |
| Growth | Growth | Import Growth | Export Growth | | | |
| 1.4% | 15.3% | 4.6% | 9.5% | | | |
| -2.7% | 11.8% | 4.8% | 8.5% | | | |
| -6.3% | 0.1% | 1.3% | -0.8% | | | |
| | mport Growth 1.4% -2.7% | GrowthGrowth1.4%15.3%-2.7%11.8% | ImportExportContainerizedGrowthGrowthImport Growth1.4%15.3%4.6%-2.7%11.8%4.8% | | | |

| | China Total | China Total | China | China | | |
|------|------------------|------------------|--------------------------------|--------------------------------|--|--|
| | Import Growth | Export Growth | Containerized Import Growth | Containerized Export Growth | | |
| 2017 | 5.9% | 8.6% | 6.4% | 5.9% | | |
| 2018 | 6.5% | -36.4% | 7.8% | -16.4% | | |
| 2019 | -12.2% | -13.9% | -10.4% | -20.0% | | |

| | China Total Import Share | China Total Export Share | China Containerized Import Share | China Containerized Export Share |
|------|-----------------------------|-----------------------------|--|--|
| 2017 | 10.0% | 14.8% | 35.9% | 24.5% |
| 2018 | 10.9% | 8.4% | 37.0% | 18.9% |
| 2019 | 10.2% | 7.2% | 32.7% | 15.3% |

US East Coast ports have better global connectivity

COUNTRY SHARE OF US CONTAINERIZED VOLUMES (METRIC TONS)

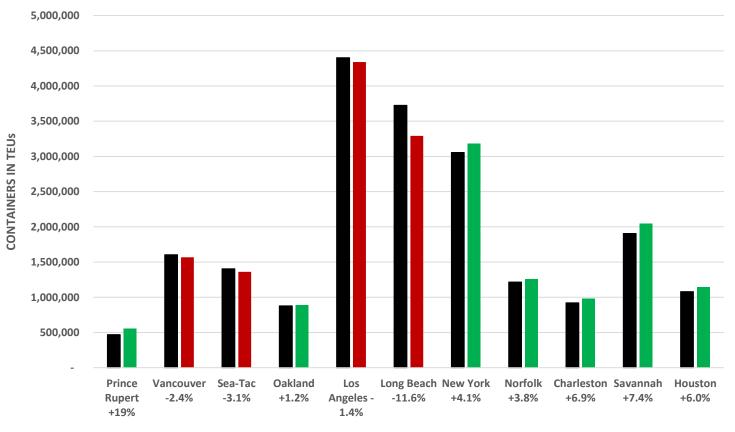
Color Key = East Coast West Coast Gulf Coast

| PORT | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 | 2012 | 2013 | 2014 | 2015 | 2016 | 2017 | 2018 | 2019 | Global Rank Out of 960 |
|---------------------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------------------------|
| New York/New Jersey | 36.1 | 35.8 | 33.4 | 36.0 | 39.2 | 39.8 | 41.6 | 40.8 | 40.5 | 41.4 | 40.7 | 39.1 | 48.5 | 49.9 | 36 |
| Savannah | 33.2 | 32.3 | 31.8 | 32.5 | 33.5 | 39.1 | 39.7 | 39.6 | 40.2 | 39.7 | 39.4 | 45.3 | 48.6 | 49.8 | 37 |
| Charleston | 28.1 | 27.2 | 26.3 | 23.3 | 29.0 | 29.9 | 31.2 | 30.7 | 31.4 | 32.5 | 32.5 | 38.3 | 42.2 | 43.1 | 61 |
| Oakland | 34.6 | 33.5 | 34.6 | 33.8 | 33.6 | 38.5 | 38.4 | 39.5 | 41.7 | 37.9 | 44.2 | 44.5 | 44.7 | 43.0 | 63 |
| Norfolk | 33.1 | 31.9 | 29.3 | 29.2 | 31.2 | 32.8 | 34.4 | 33.5 | 34.1 | 35.4 | 35.3 | 41.0 | 41.3 | 42.6 | 64 |
| Los Angeles | 33.3 | 33.5 | 30.0 | 31.6 | 30.2 | 31.2 | 34.2 | 35.6 | 38.7 | 41.5 | 41.6 | 42.4 | 42.3 | 42.0 | 66 |
| Houston | 35.4 | 34.7 | 33.6 | 33.0 | 32.8 | 37.5 | 36.8 | 36.2 | 37.1 | 37.1 | 36.6 | 35.8 | 36.3 | 39.6 | 71 |
| Long Beach | 31.6 | 28.9 | 31.1 | 28.1 | 27.2 | 33.4 | 32.0 | 32.0 | 33.2 | 33.8 | 36.4 | 37.9 | 35.7 | 37.1 | 79 |
| Philadelphia | 15.9 | 13.7 | 14.1 | 13.7 | 14.7 | 19.5 | 15.5 | 16.0 | 18.0 | 18.7 | 20.6 | 28.5 | 31.5 | 32.5 | 102 |
| New Orleans | 26.0 | 26.2 | 23.6 | 21.0 | 24.2 | 27.0 | 27.4 | 28.0 | 27.9 | 27.9 | 27.7 | 30.1 | 31.6 | 32.1 | 104 |
| Seattle | 24.2 | 25.3 | 24.4 | 24.9 | 26.2 | 27.9 | 26.3 | 25.0 | 27.0 | 24.6 | 27.3 | 29.5 | 34.4 | 30.5 | 115 |
| Jacksonville | 19.7 | 19.1 | 19.5 | 17.7 | 20.4 | 22.9 | 24.6 | 24.2 | 25.7 | 23.6 | 23.6 | 28.3 | 25.4 | 28.5 | 124 |
| Miami | 23.4 | 22.4 | 19.8 | 20.2 | 20.4 | 21.9 | 21.8 | 24.1 | 24.8 | 27.7 | 27.8 | 27.3 | 30.8 | 27.5 | 130 |
| Baltimore | 19.2 | 18.1 | 18.5 | 18.9 | 26.3 | 26.2 | 27.1 | 26.6 | 27.0 | 28.5 | 27.9 | 26.2 | 27.5 | 27.5 | 132 |
| Port Everglades | 25.2 | 24.8 | 24.2 | 23.2 | 24.6 | 26.3 | 24.8 | 24.4 | 25.9 | 29.6 | 24.9 | 25.9 | 24.0 | 26.8 | 140 |
| Wilmington (NC) | 10.4 | 10.9 | 12.1 | 11.3 | 10.9 | 12.6 | 10.9 | 11.4 | 12.6 | 12.8 | 13.7 | 23.5 | 23.9 | 26.2 | 142 |
| Tacoma | 19.6 | 21.7 | 22.1 | 23.8 | 18.2 | 18.0 | 21.3 | 24.6 | 25.8 | 25.3 | 27.1 | 19.8 | 22.7 | 24.4 | 158 |
| Boston | 10.2 | 10.1 | 9.6 | 10.8 | 11.7 | 17.0 | 14.7 | 13.3 | 14.1 | 15.4 | 15.8 | 21.0 | 20.4 | 21.7 | 177 |
| Mobile | 7.9 | 7.8 | 8.7 | 14.2 | 12.3 | 16.8 | 15.0 | 17.8 | 17.3 | 17.4 | 18.4 | 20.7 | 20.0 | 21.3 | 180 |
| Tampa | 4.0 | 8.3 | 7.2 | 7.4 | 8.1 | 5.9 | 5.3 | 8.5 | 9.1 | 7.6 | 7.7 | 8.0 | 9.0 | 19.8 | 187 |

East Coast ports and railroads are more likely to gain from a shift of import sourcing away from China

Recent imported container trends

2019 COMPARED TO 2018 FOR SELECT PORTS



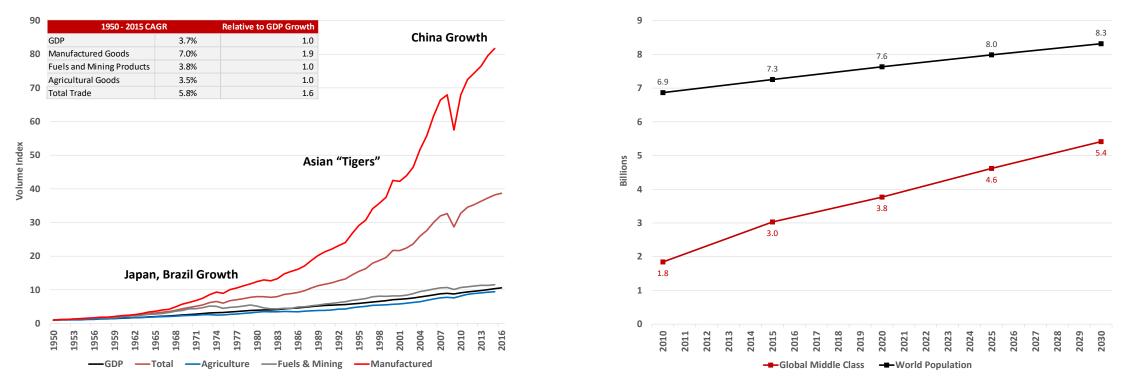


Imported container volumes for the East Coast ports shown here grew 5.3% while West Coast imported volumes declined 3.8%

DRAFT

World trade created the largest global middle class ever

World Real GDP and Trade Volume Indexes 1950-2018E



Drivers of trade: unequal distribution of resources, trade agreements/tariffs, infrastructure, communication/information technology

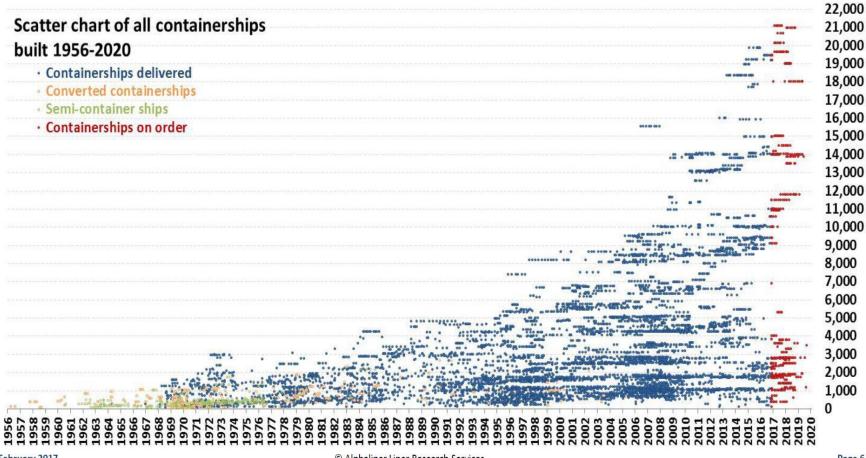
Opening the world markets facilitated more manufacturing jobs in developing countries, allowing for the creation of the global middle class

World Population and

OECD Global Middle Class Estimates

More trade means greater deployment of larger vessels is feasible

EVOLUTION OF CONTAINERSHIP SIZE



Race to build larger ships

 Few innovations in industry apart from building larger ships



February 2017

© Alphaliner Liner Research Services

Page 6

TEU

Size in

Ves

Nominal

Bigger ships, congestion, trains and industrial real estate



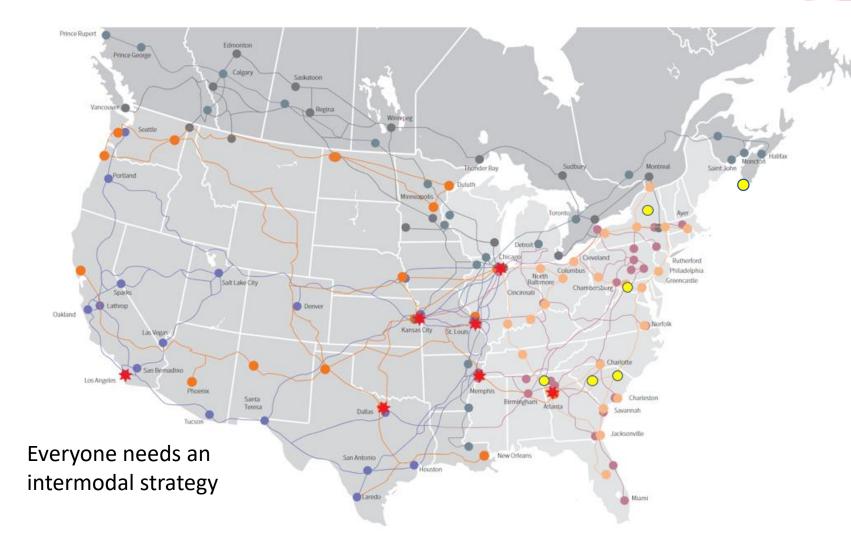
Average Intermodal Shares of Various Ports (2018)

Los Angeles / Long Beach 40% | New York 25% |

Savannah 18% | Norfolk 35%



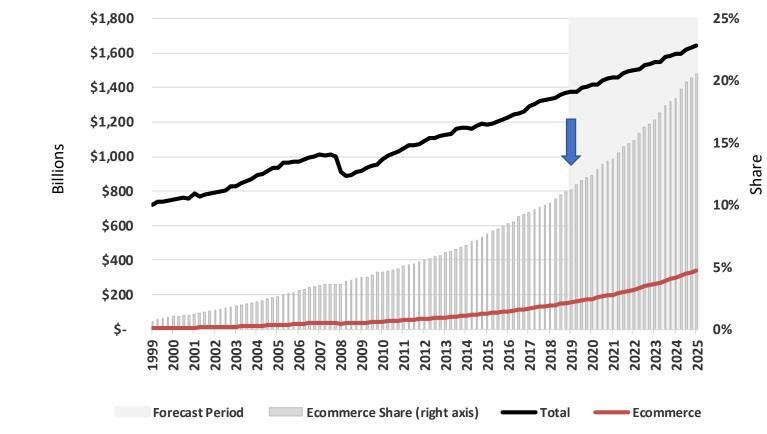
Inland hubs are becoming more numerous in the US





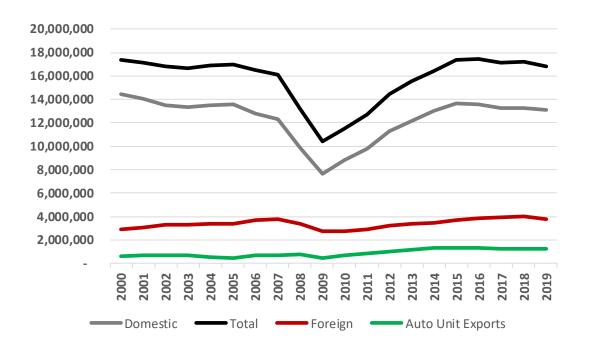


RETAIL SALES (EXCLUDING GASOLINE AND AUTOS) TOTAL AND VIA E-COMMERCE AND E-COMMERCE



This chart shows retail sales excluding gasoline and automobiles from 1999 to 2019 Q3 Consensus view is that the e-commerce share increases from ~10% in 2019 to 20% by 2025

Private vehicle sales and international trade trends



US AUTO AND LIGHT TRUCK SALES: 2000 - 2019

With slow growing population and lower GDP growth, as well as a shift towards electric vehicles that last longer than internal combustion engine vehicles, it is more likely that US vehicle sales will decline from the current 16 to 17 million units per year level. The shift to electric vehicles is expected to slowly replace the current US vehicle fleet



- Recent economic growth has been anaemic a negative GDP growth quarter or two could happen in 2020
- Economic and trade (export) growth likely to pick up significantly in the back half of 2020
- Expect a volatile adjustment to new policies