



Alliance of the Ports of Canada, the Caribbean, Latin America and the United States

## MEMORANDUM OF COOPERATION

October 24, 2012

For the past several years, the American Road and Transportation Builders Association (ARTBA) and the American Association of Port Authorities (AAPA) have established a productive working relationship in support of mutual goals to advance port and waterway issues of mutual interest to both Associations. As a result of that collaboration, the Associations have elected to enter into a Memorandum of Cooperation to formally recognize the mutual interests and support and share common efforts in legislative advocacy, technical best practices and the importance of investments in ports and waterways infrastructure. To that end, ARTBA and AAPA agree to participate in one another's policy discussions and committees relating to the shared goal of furthering development of our nation's ports and water infrastructure. Both ARTBA and AAPA also agree to exchange information such as newsletters, reports, etc., in furtherance of this goal. When appropriate, ARTBA and AAPA will jointly lobby Congress and the Executive Branch to realize mutual goals and encourage a greater investment in critical infrastructure. We believe this is a worthwhile partnership that benefits both associations and contributes to the nation's economic health and security.

A handwritten signature in black ink that reads "Pierce R. Homer". The signature is written in a cursive style and is positioned above a horizontal line.

Pierce Homer  
Moffatt & Nichol  
Co-Chair, ARTBA Ports & Waterways Council

A handwritten signature in black ink that reads "Kurt J. Nagle". The signature is written in a cursive style and is positioned above a horizontal line.

Kurt J. Nagle  
President & CEO  
American Association of Port Authorities (AAPA)

On behalf of:  
T. Peter Ruane  
President and CEO  
American Road and Transportation  
Builders Association (ARTBA)