

2019 AAPA COMMUNICATIONS AWARDS PROGRAM Classification: 5. Community Education/Outreach

Port Category: 3

Submission: Chula Vista Bayfront Parks: Port of San Diego &

City of Chula Vista

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Executive Summary

The Chula Vista Bayfront project is one of the last truly significant large-scale waterfront development opportunities in Southern California. The project seeks to transform a largely vacant and underutilized industrial landscape into a thriving recreational, residential and resort destination on the Chula Vista waterfront of San Diego Bay. When complete, the public will enjoy parks and open space, a shoreline promenade, walking trails, RV camp sites, shopping, dining and more. While providing long-awaited, enhanced shoreline recreation and an active, commercial harbor in the southern portion of San Diego Bay, the Chula Vista Bayfront project will also establish ecological buffers to protect wildlife habitat, species and other coastal resources.

When complete, the Chula Vista Bayfront project will bring 70 acres of new park space (100 acres total, including the redesign of existing parks). At 46 acres combined, the two projects involved in the Chula Vista Bayfront Parks outreach process, Harbor Park and Sweetwater Park, will account for nearly half of that total parkland and more than half of the new park space created during this major investment in the Chula Vista waterfront.

The Port of San Diego and City of Chula Vista are executing a comprehensive awareness campaign focused on promoting and increasing inclusive public engagement in a three-part public outreach process to help guide the design vision for the future Harbor and Sweetwater Parks.

To continue the Port's dedication to transparency, public outreach and best practices in stakeholder engagement, in mid-2018 the Port's Marketing & Communications Department retained consultant Nuffer, Smith, Tucker (NST) to assist with strategic community outreach, promoting opportunities to engage with the design process for the future Harbor and Sweetwater Parks.



I. Challenges & Opportunities

Submission requirements: What are/were the entry's specific communications challenges or opportunities?

Combined, Harbor Park and Sweetwater Park will account for more than half of the new park space planned for the Chula Vista Bayfront project. As such, the design of these two parks will be pivotal to guiding the look and feel of these new spaces for Chula Vista residents and regional visitors to enjoy for years to come.

Based on U.S. Census data, the estimated population of the City of Chula Vista is 270,000 persons. Approximately 31% of the population are foreign-born and 58% speak a language other than English at home. In 2015, the most common non-English language spoken in Chula Vista was Spanish, with approximately 41% of the overall population being native Spanish speakers.

Research Takeaways

- Given the pivotal role these two parks will play in defining the character of the public spaces along the Chula Vista waterfront, an aggressive objective of 270,000 total touch points was set for this outreach process based on the total population of the City of Chula Vista.
- Given the high propensity of Spanish speakers in the City of Chula Vista, proactive steps to provide messaging and collateral materials in multiple languages were recommended to expand the potential audience for the outreach process.

II. Supporting Our Mission & Business Operations

Submission requirements: How does the communication used in this entry complement the organization's overall mission?

The Port of San Diego is a public benefit corporation, established by the State of California in 1962. The Port is the trustee for 6,000 acres of water and land around San Diego Bay and is governed by seven Commissioners from five member cities, including the City of Chula Vista.

The mission assigned within the Port Act, the organization's founding document, is to develop the bay "for multiple purpose uses for the benefit of the people." Fast forward to present day and the mission still prioritizes "providing economic vitality and community benefit" and has been complemented by a brand promise to "enrich the relationship people and businesses have with the dynamic waterfront of San Diego Bay, providing prosperity and a more remarkable way of life."

In order to fulfill this mission and promise, the Port has partnered with the City of Chula Vista to transform the underutilized landscape at the sites for the future Harbor and Sweetwater Parks into thriving recreational and educational destinations that welcome residents and visitors alike to connect with the waterfront in new, exciting and memorable ways. While each park will be unique, they will be inherently connected and offer the community a full spectrum of ways to engage with the waterfront in complementary spaces.



- Harbor Park will provide signature amenities, recreational opportunities and programming in its much larger available acreage.
- Sweetwater Park will connect visitors with the bayfront's ecology and provide environmental educational opportunities and family/child-oriented recreational exploration.

Through extensive community outreach, the designs of these parks will not only deliver these broad visions, but also remarkable community benefit by featuring the elements and opportunities residents and stakeholders expressed the most interest in seeing become part of their neighborhood.

III. Planning & Programming Components

Submission requirements: What were the communications planning and programming components used for this entry?

The Port's Vision, Mission, Brand Promise and Brand Foundation are all central to the planning process of marketing, communications efforts and public engagement.

Vision Statement: We are an innovative, global seaport courageously supporting commerce, community and the environment.

Mission Statement: The Port of San Diego will protect the Tidelands Trust resources by providing economic vitality and community benefit through a balanced approach to maritime industry, tourism, water and land recreation, environmental stewardship and public safety.

Brand Promise: Enrich the relationship people and businesses have with the dynamic waterfront of San Diego Bay, providing prosperity and a more remarkable way of life.

Brand Foundation: The Port of San Diego is where San Diego greets the world. On behalf of the State of California, Port of San Diego is an innovative champion for the 34 miles of San Diego Bay waterfront along Chula Vista, Coronado, Imperial Beach, National City and San Diego.

The Port is a protector of the environment and our communities, an innovator for businesses and a host to visitors and residents. Self-funded, the Port reinvests the revenues from hundreds of businesses on our dynamic waterfront, creating prosperity and a remarkable way of life for all.

These guiding statements help determine what the Port should be supporting operationally – commerce and community, tourism and recreation, prosperity on the waterfront – and also provide a framework for how to convey Port messaging: innovative, courageous, remarkable. In alignment with these guiding statements the following goal, objectives and target audiences were identified:

Goal: Engage the community in a robust, transparent and accessible outreach process that provides the design team with sufficient feedback and direction to create a final design that is universally supported by the community and stakeholders.



Objectives:

- Garner public attendance between 50 and 100 individuals at each of the design workshops.
- Generate more than 270,000 touch points between the Chula Vista Bayfront Parks outreach process and the community, exceeding the estimated population of Chula Vista by engaging residents on multiple occasions.

Target Audiences: The following target audiences were identified based on the location of the future parks and the importance of these spaces for the waterfront:

- Stakeholders City of Chula Vista staff and elected/appointed officials, Board of Port Commissioners, RIDA (neighboring project developer), Sun Communities, Inc. (neighboring project developer), Port tenants, community organizations, etc.
- City of Chula Vista residents.

The Port of San Diego and the City of Chula Vista are committed to a transparent and open outreach process through which community members can share their vision for these important park spaces and continue to help shape the future of the Chula Vista Bayfront.

IV. Action Plan & Outputs

Submission requirements: What actions were taken and what communication outputs were employed in this entry?

Based on the Port's research, goals, objectives and target audiences, a plan was developed for a campaign that would encompass all three phases of the design outreach process and would align with the contracted design team's necessary timeframes to complete deliverables and meet their contract deadlines.

The plan was designed to drive attendance and elicit feedback at a series of public design workshops, while generating multiple points of contact with the identified target audiences through tactics including messaging and collateral material development, public Design Workshops, media relations, paid advertising, social media promotion and others.

Strategies:

- Ensure a consistency of messaging and Port branding for all deliverables at each stage in the outreach process.
- Use the Design Workshops as a way to both inform the design process and communicate the Port's commitment to public outreach and community involvement.
- Leverage the external networks of community organizations and community leaders to drive attendance and deliver Chula Vista Bayfront Parks messaging.
- Communicate each stage of the design process and the impact of community input clearly to clarify how participation will enhance the process.



Tactics:

Messaging

A messaging platform was developed specifically for these Design Workshops that highlighted:

- The role of the two parks in the Chula Vista Bayfront project.
- The outreach that has already been conducted to guide the overall design process.
- The Port's dedication to community input.
- How that input will shape the design of these two community assets.

This messaging was used by the design team for stakeholder presentations and served as the foundation of the Design Workshop presentations and all collateral and outreach materials.

Collateral Material Development

The messaging platform was used to create collateral materials to educate the public and aid discussions at both stakeholder meetings and Design Workshops. Collateral materials included:

- Double-sided information sheet with general information about each park in both English and Spanish.
- Design Workshop invitation (digital graphic and print flyer).
- Print and digital surveys in both English and Spanish.

Survey Responses

The design team and the Port worked together to create both hard copy and digital surveys that could be taken in person at the Design Workshops and online through the Port website, portofsandiego.org. The surveys were developed in both English and Spanish to maximize engagement opportunities for the strong Spanish-speaking population in the City of Chula Vista. As of April 2019, more than 1,800 surveys have been completed to help guide the design of the future parks.

Media Relations

Local print, TV and online outlets were engaged to amplify the Chula Vista Bayfront Parks messaging. The team drafted pitches specifically aimed at securing placement of each event in local community calendar listings, as well as encouraging media and community attendance. Key messages for the Chula Vista Bayfront Parks were also written in Spanish so interviews could reach Hispanic audiences. Earned media placements were secured with nearly every major area media outlet, resulting in approximately 23 million points of contact throughout the outreach process' three Design Workshops.



Advertising

In order to reach the largest number of people possible within the Port's target audiences, paid digital advertisements with the region's most widely circulated newspaper, the San Diego Union-Tribune, targeted Chula Vista residents by age and zip code. In addition, digital advertising was done on the City of Chula Vista's local community paper website, The Star-News, to tap into its audience of highly engaged local residents. Based on the outreach campaign's research, digital advertisements with regional Spanish-language publications were done to reach this important audience of Spanish speakers. Ads used specific calls-to-action to educate target audiences about the project and drive event attendance with consistent messaging across collateral materials. Branded graphics for the digital advertisements were developed with a consistent look and feel to tie each Design Workshop together visually. As of April 2019, the campaign has successfully garnered more than 600,000 points of contact through advertising.

Social Media

To engage the Port of San Diego's large audiences across its social media platforms, a social media plan for each event was developed to encourage attendance at the workshops, highlight valuable content and promote opportunities to provide input for those unable to attend. A calendar of social media content that aligned with the meeting timeline and promoted both attendance at the event and participation in the digital survey available on the Port's website was also utilized. The content included consistent messaging and designs across platforms. Social media posts were boosted on priority platforms like Facebook with paid advertising to provide key messages to wider target audiences. In addition to this content, the Port also created event pages for each of the Design Workshops to drive attendance. In total, social media efforts added more than 127,000 points of contact to the overall campaign.

Leveraging External Networks

To capitalize on the existing audiences of the stakeholder networks engaged in these parks and the Chula Vista Bayfront Project, outreach to community organizations and community leaders were conducted prior to each event to help promote the Design Workshops. It was requested that the invitation be sent out via newsletters, social media or other means of communication. By leveraging these networks, the Chula Vista Bayfront parks outreach effort garnered more than 130,000 points of contact. Additionally, the Port sent regular updates via email to a 700-member list of subscribed Chula Vista Bayfront Project stakeholders. The Port also regularly updated the Chula Vista Bayfront Project page on its website with new content resulting in an average increase in page views of 108% during public event promotion.

V. Outcomes & Evaluation

Submission requirements: What were the communications outcomes from this entry and what evaluation methods were used to assess them?

The Chula Vista Bayfront Parks outreach plan was designed to drive attendance and feedback at a series of public Design Workshops and generate multiple points of contact with the identified target audiences.



Evaluation:

- Attendance at Design Workshops: Attendance counts at the three Design Workshops
 thus far have exceeded 300 people combined achieving the high-end goal of inperson engagement across three public Workshops. Additionally, more than 1,800
 surveys have been received in addition to feedback provided verbally and at stations at
 the Workshops, ensuring the design team has ample input to move forward with design
 options that reflect the wants and needs of the community.
- Touch points within the community: To date, the campaign has made more than 23.6 million points of contact with target audiences, well above the estimated total population of the City of Chula Vista which was established as a performance benchmark. This indicates those within the Port's target audiences were likely served Chula Vista Bayfront Parks messaging and Port branded material on more than one occasion.





ABOUT THE PORT

WHAT WE DO

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December 21, 2018

WATERFRONT DEVELOPMENT

Port of San Diego and City of Chula Vista Invite the Public to Next Phase of Design Workshops for Chula Vista Bayfront Parks

CONTACT: Brianne Mundy Page, 619.348.1518, bpage@portofsandiego.org



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In the second phase of ongoing outreach efforts for the future Harbor and Sweetwater Parks on the Chula Vista Bayfront, the Port of San Diego and the City of Chula Vista invite the public to attend two Design Workshops to review and provide input on design options for the two parks.

The future Harbor and Sweetwater Parks will account for more than half of the new park space planned for the Chula Vista Bayfront and, given their location, their design will be pivotal to guiding the look and feel of these new spaces for

Chula Vista residents and regional visitors to enjoy for years to come. While each park will be unique, they will be connected and will offer the community a full spectrum of ways to engage with the waterfront in complementary spaces.

In order to allow for a complete discussion of each park space, workshops will be hosted separately for Harbor Park and Sweetwater Park.

Harbor Park Design Workshop

The Harbor Park Design Workshop will begin at 6 p.m. on Thursday, Jan. 10, 2019, at the <u>City of Chula Vista Public Library, Civic Center Branch, located at 365 F St. in Chula Vista.</u>

Sweetwater Park Design Workshop

The Sweetwater Park Design Workshop will begin at 6 p.m. on Tuesday, Jan. 29, 2019, at the <u>City of Chula Vista Public Library, Civic Center Branch, located at 365 F St. in Chula Vista.</u>

These Design Workshops are the second phase of a three-part public outreach process providing the community the opportunity to help guide the design vision for the future Harbor and Sweetwater Parks. Each workshop will begin with a presentation on the feedback gathered in the fall of 2018 from the first Design Workshop and community survey, how that feedback was incorporated into the design options for each park and the features of each design option. Attendees will then have an opportunity to provide input that will be used to create a final design. Members of the public are welcome and encouraged to attend both workshops. Following each workshop, a survey will be posted online at portofsandiego.org/chulavistabayfront allowing for additional feedback opportunities.

The parks' design teams, KTU+A and Jacob Petersen with Petersen Studio, were selected for their extensive urban park and waterfront design expertise – with an emphasis on local landscape architecture and natural resource management experience. KTU+A's award-winning, local portfolio includes the recently-completed Southcrest Trails Park in southern San Diego, the University of San Diego Paseo de Colachis and the Canyonlands City Heights Trail in San Diego. Jacob Petersen's award-winning projects span the country – from the Waterfront Park on North Harbor Drive in San Diego to Discovery Green in Houston and Elizabeth Caruthers Park in Portland's South Waterfront District.

This outreach process is the continuation of years of thoughtful conversation with the community and stakeholders to set guidelines for the various projects along the Chula Vista Bayfront, including more than 100 public meetings to date. The Port of San Diego and the City of Chula Vista are committed to a transparent and open outreach process through which community members can share their vision for these important park spaces and continue to help shape the future of the Chula Vista Bayfront.

The Chula Vista Bayfront project envisions a vibrant, innovative destination in the San Diego region – a unique and welcoming place for people to live, work and play. When the project is complete, the public will enjoy more than 200 acres of parks, a shoreline promenade, walking trails, RV camping, shopping, dining and more. While providing long-awaited, enhanced shoreline recreation and an active commercial harbor in the South Bay, the Chula Vista Bayfront project will also establish ecological buffers to protect wildlife habitat, species and other coastal resources.

For more information or to sign up for updates, visit **portofsandiego.org/chulavistabayfront**.

ABOUT THE CITY OF CHULA VISTA

The City of Chula Vista is located at the center of one of the richest cultural, economic and environmentally diverse zones in the United States. It is the second-largest City in San Diego County with a population of 268,000. Chula Vista boasts more than 50 square miles of coastal landscape, rolling hills, mountains, parks, a marina, and miles of trails. Chula Vista is a leader in conservation and renewable energy, has outstanding public schools, and has been named one of the top safest cities in the country. Established neighborhoods, contemporary communities, startups, corporations, entertainment venues, a U.S. Olympic and Paralympic Training Site, and historic downtown all contribute to Chula Vista's attraction for both families and businesses. A promising future includes implementing smart city technology citywide, developing the 535-acre Chula Vista Bayfront, and planning for a new university on 385 acres. Visit chulavistaca.gov.

ABOUT THE PORT OF SAN DIEGO

The Port of San Diego serves the people of California as a specially created district, balancing multiple uses on 34 miles along San Diego Bay spanning five cities. Collecting no tax dollars, the Port manages a diverse portfolio to generate revenues that support vital public services and amenities.

The Port champions Maritime, Waterfront Development, Public Safety, Experiences and Environment, all focused on enriching the relationship people and businesses have with our dynamic waterfront. From cargo and cruise terminals to hotels and restaurants, from marinas to museums, from 22 public parks to countless events, the Port contributes to the region's prosperity and remarkable way of life on a daily basis.

ABOUT PORT OF SAN DIEGO WATERFRONT DEVELOPMENT:

Port of San Diego Waterfront Development contributes to the continuous prosperity of the local economy.

From Real Estate to Aquaculture and Blue Tech, the Port invests in major redevelopment and community infrastructure, so businesses in our region have the opportunity to stay competitive in the global marketplace.

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Chula Vista Bayfront Project Harbor Park and Sweetwater Park Design Workshop

The Port of San Diego and City of Chula Vista invite the public to attend a Design Workshop for two future parks: Harbor Park and Sweetwater Park. These two areas will account for more than half of the new park space planned for the Chula Vista Bayfront project.

This Design Workshop will provide an opportunity for the public and stakeholders to provide their input on how to best balance recreational wants and needs for these spaces with equally important efforts to preserve Chula Vista's natural resources for future generations. Attendees will learn about the differences between these two parks and be able to speak one-on-one with members of the design team about their priorities for each park.

The Chula Vista Bayfront parks design team includes KTU+A and Petersen Studio, who were selected for their extensive urban park and waterfront design expertise with an emphasis on local landscape architecture and natural resource management experience.

Thursday, Sept. 27, 2018 | 6 p.m.

City of Chula Vista Public Library
Civic Center Branch
365 F St. Chula Vista, CA 91910



Chula Vista Bayfront Project **Harbor Park and Sweetwater Park Surveys**

We want to hear from you! You still have time to tell us what you'd like to see in the future Harbor and Sweetwater Parks on the Chula Vista Bayfront!

Go to portofsandiego.org/chulavistabayfront and fill out the surveys by Friday, October 26 at 5 p.m. Don't forget there are two surveys - one for Harbor Park and one for Sweetwater Park. The presentations that were given for each park at the September 27 Design Workshop are also available to view. They contain examples of the types of activities and amenities to choose from in the surveys.

Your input will help the Port of San Diego and the City of Chula Vista determine how to best balance recreational wants and needs for these spaces with equally important efforts to preserve Chula Vista's natural resources for future generations. We look forward to your feedback!















Chula Vista Bayfront Project **Harbor Park Design Options Survey**

Thank you to everyone who joined the Port of San Diego and the City of Chula Vista for the January 10, 2019 Design Workshop for the future Harbor Park on the Chula Vista Bayfront! If you weren't able to attend or didn't have a chance to complete the survey, the presentation and the survey are available on portofsandiego.org/chulavistabayfront. Your input will be used to create a final design. We look forward to your feedback!

The future Harbor Park, along with the future Sweetwater Park, will account for more than half of the new park space planned for the Chula Vista Bayfront. Given their location, their design will be pivotal to guiding the look and feel of these new spaces for Chula Vista residents and regional visitors to enjoy for years to come. Your input will help the Port of San Diego and the City of Chula Vista determine how to best balance recreational wants and needs for these spaces with equally important efforts to preserve Chula Vista's natural resources for future generations.















Chula Vista Bayfront Project Harbor Park and Sweetwater Park Design Workshops

The Port of San Diego and City of Chula Vista invite you to attend two Design Workshops to review and provide input on design options for the Chula Vista Bayfront's future Harbor Park and Sweetwater Park.

The workshops will give the public and stakeholders an opportunity to provide their input on how to best balance recreational wants and needs for these spaces with equally important efforts to preserve Chula Vista's natural resources for future generations.

Attendees will learn about the feedback gathered thus far – through a community survey and during the first workshop held in September 2018 – and how that feedback was incorporated into the development of design options for each of the parks. In order to allow for a complete discussion of each park space, workshops will be hosted separately for Harbor Park and Sweetwater Park.

The first workshop will focus on the design options for Harbor Park and the second workshop will focus on the design options for Sweetwater Park.

Members of the public are welcome and encouraged to attend both workshops.

Harbor Park Design Workshop

Thursday, Jan. 10, 2019 | 6 p.m. City of Chula Vista Public Library Civic Center Branch 365 F St.

Light refreshments will be served.

Sweetwater Park Design Workshop

Tuesday, Jan. 29, 2019 | 6 p.m. City of Chula Vista Public Library Civic Center Branch 365 F St. Chula Vista, CA 91910

Light refreshments will be served.

For more information, visit portofsandiego.org/chulavistabayfront. Following each workshop, a survey will be posted online for additional feedback opportunities.

These workshops are the second phase of a three-part public outreach process offering the community the opportunity to help guide the design vision for the future parks.













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REMINDER: Final Day to Take Harbor Park Survey #2

Friendly reminder, today is the last day to take the second survey regarding the future Harbor Park. Both the survey and the presentation from the second Harbor Park Design Workshop that was held on January 10 are available online at portofsandiego.org/chulavistabayfront. Your input will be used to create a final design. We look forward to your feedback!

The future Harbor Park, along with the future Sweetwater Park, will account for more than half of the new park space planned for the Chula Vista Bayfront. Given their location, their design will be pivotal to guiding the look and feel of these new spaces for Chula Vista residents and regional visitors to enjoy for years to come. Your input will help the Port of San Diego and the City of Chula Vista determine how to best balance recreational wants and needs for these spaces with equally important efforts to preserve Chula Vista's natural resources for future generations.















Sweetwater Park Design Options Survey

We want to hear from you! There's still time to take the Sweetwater Park Design Options Survey.

As part of our continued public outreach efforts, we are seeking your input during the design phase for the Chula Vista Bayfront's future Sweetwater Park. The Port of San Diego and the City of Chula Vista held a second Design Workshop for Sweetwater Park last week. If you weren't able to attend or didn't have a chance to complete the survey at the workshop, the presentation and survey are now available on the Port's website at portofsandiego.org/chulavistabayfront. Your input will be used to create a final design. The survey will be available through Wednesday, April 3. We look forward to your feedback!

The future Sweetwater Park, along with the future Harbor Park, will account for more than half of the new park space planned for the Chula Vista Bayfront. Given their location, their design will be pivotal to guiding the look and feel of these new spaces for Chula Vista residents and regional visitors to enjoy for years to come. Your input will help the Port of San Diego and the City of Chula Vista determine how to best balance recreational wants and needs for these spaces with equally important efforts to preserve Chula Vista's natural resources for future generations.





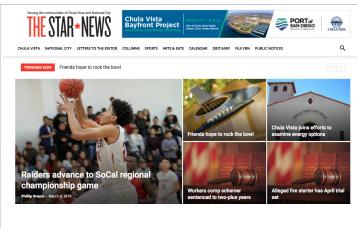






VI. Appendix: DIGITAL ADVERTISING















Chula Vista Bayfront Project

















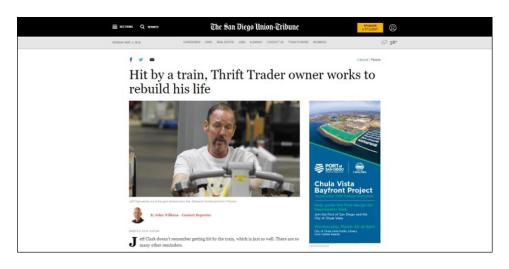
Chula Vista Bayfront Project

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Chula Vista Bayfront Project

Harbor Park and Sweetwater Park Design Workshops

The Port of San Diego and City of Chula Vista invite the public to attend two Design Workshops for the future Harbor and Sweetwater Parks.

These Design Workshops will provide an opportunity for the public and stakeholders to provide their input on how to best balance recreational wants and needs for these spaces with equally important efforts to preserve Chula Vista's natural resources for future generations.

Harbor Park Thursday, Jan. 10, 2019 | 6 p.m.

City of Chula Vista Public Library Civic Center Branch 365 F St. Chula Vista, CA 91910 Sweetwater Park Tuesday, Jan. 29, 2019 | 6 p.m.

City of Chula Vista Public Library Civic Center Branch 365 F St. Chula Vista, CA 91910

portofsandiego.org/chulavistabayfront

CHULA VISTA BAYFRONT PARKS

Harbor Park and Sweetwater Park: Pivotal to guiding the look and feel of the Chula Vista Bayfront

When complete, the entire Chula Vista Bayfront project will bring 70 acres of new parks (more than 200 acres total, including existing parks). With a combined 46 acres, the future Harbor and Sweetwater Parks will account for more than half of the new park space created during this major investment in the Chula Vista waterfront. As such, their design will be pivotal in setting the look and feel of these new spaces for Chula Vista residents and visitors to enjoy for years to come.

Connecting Two Unique Park Spaces

While each park is unique, they are connected and will offer the community a full spectrum of ways to engage with the waterfront in complementary spaces.

<u>Harbor Park</u> will provide signature amenities, event and activity programming, and recreational opportunities in its much larger available acreage.

<u>Sweetwater Park</u> will connect visitors with the bayfront's ecology and provide environmental educational opportunities, and family- and child-oriented recreational exploration.

The Impact of Public Input

Through the solicitation of public input on the design of these two future parks, the Port of San Diego and City of Chula Vista are continuing years of thoughtful conversation with the community and stakeholders to set guidelines for the various projects along the Chula Vista Bayfront. A series of Design Workshops will help the design team learn how to best balance the recreational wants and needs of the community in a way that will create a welcoming, warm environment for visitors, with equally important efforts to preserve Chula Vista's natural resources and improve/protect waterfront access for future generations.

An Award-Winning Design Team

KTU+A and Petersen Studio were selected after a highly-competitive, public solicitation process in which 13 firms from across the country submitted proposals. Their collective experience includes extensive urban park and waterfront design expertise, with an emphasis on local landscape architecture and natural resource management. Their award-winning projects in San Diego and throughout the country include the recently-completed Southcrest Trails Park in southern San Diego, the Canyonlands City Heights Trail in San Diego, Waterfront Park on North Harbor Drive in San Diego, and Discovery Green in Houston.

About the Chula Vista Bayfront Project

The Chula Vista Bayfront project envisions a vibrant, innovative destination in San Diego - a unique and welcoming place for people to live, work and play. When the Chula Vista Bayfront project is complete, the public will enjoy more than 200 acres of parks, a shoreline promenade, walking trails, RV camping, shopping, dining and more. While providing long-awaited, enhanced shoreline recreation and an active, commercial harbor in the South Bay, the Chula Vista Bayfront project will also establish ecological buffers to protect wildlife habitat, species and other coastal resources.





LOS PARQUES HARBOR PARK Y SWEETWATER PARK

Los parques Harbor Park y Sweetwater Park son centrales para inspirar los paisajes y el ambiente de Chula Vista Bayfront

Cuando se complete todo el proyecto Chula Vista Bayfront habrá cerca de 290,000 metros cuadrados de nuevos parques (casi un kilómetro cuadrado en total, contando los parques que ya existen). Con una extensión combinada de 187,000 metros cuadrados, los futuros parques Harbor y Sweetwater tendrán más de la mitad de las nuevas áreas de parques creadas durante esta gran inversión en la costa de Chula Vista. Por esto, su diseño será central para inspirar los paisajes y el ambiente de estos nuevos espacios para que visitantes y residentes de Chula Vista los disfruten por muchos años.

La conexión entre dos parques individuales y únicos

Aunque los parques son únicos están conectados y ofrecerán a la comunidad muchas formas de disfrutar la costa en espacios que se complementan.

<u>Harbor Park</u> es de mayor tamaño y ofrecerá amenidades exclusivas, espacios de recreación y programas.

<u>Sweetwater Park</u> conectará a los visitantes con la ecología costera y ofrecerá educación ambiental y exploración recreativa orientada a familias y niños.

El impacto de la participación pública

Al solicitar la participación pública para el diseño de estos dos parques futuros, el Puerto de San Diego y la Ciudad de Chula Vista están continuando años de conversaciones profundas con la comunidad y las partes interesadas para fijar parámetros para los diversos proyectos a lo largo de Chula Vista Bayfront. Una serie reuniones de diseño ayudará al equipo diseñador a entender cómo equilibrar los deseos y necesidades recreativas de la gente para crear un ambiente cálido y acogedor, haciendo todo lo necesario también para preservar los recursos naturales de Chula Vista, y mejorar y proteger el acceso futuro a la costa.

Un equipo de diseño reconocido y premiado

Se seleccionó a KTU + A y Petersen Studio luego de un proceso de licitación pública altamente competitivo en el cual trece empresas de todo el país presentaron sus propuestas. Su extensa experiencia conjunta en proyectos de parques y senderos en San Diego y por todo el país incluye a Southcrest Trails Park recientemente terminado en el sur de San Diego, Canyonlands City Heights Trail en San Diego, Waterfront Park en North Harbor Drive en San Diego y Discovery Green en Houston.

Acerca del proyecto Chula Vista Bayfront

El proyecto Chula Vista Bayfront concibe un destino vivo e innovador en San Diego, un lugar único y acogedor para que la gente viva, trabaje y se divierta. Cuando se complete el proyecto Chula Vista Bayfront, el público disfrutará de casi un kilómetro cuadrado de parques, un andador costero, senderos, espacio para campers y RVs, compras, restaurantes y más. Mientras que ofrecerá la recreación costera que tanto se ha esperado y un puerto comercial activo en South Bay, el proyecto Chula Vista Bayfront también establecerá zonas de salvaguarda ecológica para proteger el hábitat de la vida silvestre, las especies y otros recursos costeros.





HARBOR PARK Activity + Amenity Survey

Please tell us which activities + features the park should include. Mark the circles next to your will help identify community preferences and priorities. Thank you for your time! 4 highest priorities in each category and use blank spaces for additional ideas. Survey responses









- outdoor movies performances / concerts

civic gathering

O festivals

O café / restaurant

sculptural lighting interactive fountain

O food trucks O beer garden

- event lighting O open-air stage
- running / walking events
- O flower / farmers markets

permanent art / sculpture

rotating art exhibits shade structures

- O fitness classes
- O weddings / quinceañeras
- private / corporate events

conference center exhibits

- O

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Stormwater gardens

 display gardens information kiosks historic interpretation

Development Waterfront



LANDSCAPE ARCHITECTURE | PLANNING PETERSEN STUDIO

San Diego, CA 92101 Marketing and Communications 3165 Pacific Highway Port of San Diego Mail completed forms to:

Sweetwater Park Survey —

SWEETWATER PARK Activity + Amenity Survey

will help identify community preferences and priorities. Thank you for your time! 4 highest priorities in each category and use blank spaces for additional ideas. Survey responses Please tell us which activities + features the park should include. Mark the circles next to your













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PORT of SAN DIEGO CHATANSA	

Harbor Park - Activity and Amenity Park Survey Please Select Your Top 4 choices for Waterfront Features: ■ Waterfront Promenade ☐ Pier/Jetty ☐ Boat Rental/Boat Houses ☐ Kavaking/Paddleboard Swimming Beach Volleyball Sunbathing Fishing Overlook ☐ Boardwalk/Deck Bayside Seating Terraces ☐ Water Taxi Connection RECREATION Please Select Your Top 4 Choices For Recreation: Multi-Use Lawn Pickup Sports ☐ Basketball Playground Explorational Play Picnic / BBQ ☐ Tai Chi / Yoga ☐ Walking/Running Loop ☐ Bike Path Bike/ Equipment Rental Fitness Equipment Restrooms SPECIAL FEATURES Please select your top 4 choices for special features: ☐ Inviting Night Lighting Cafe/Restaurant ☐ Beer Garden Food Trucks Historic Interpretation Reading Room/Book Drop ☐ Information Klosks ☐ Display Gardens Rain Gardens EVENTS & ACTIVITIES Please Select Your Top 4 Choices For Events & Activities: Performances/Concerts Festivals Open-Air Stage Event Lighting Swim / Bike / Run Races Farmers Markets/Seasonal Private/Corporate Events Conference Center Exhibits Augmented / Virtual Reality Do you have any additional ideas? Please include them below.

PORT of SAN DIEGO Sweetwater Park Survey PLAY & RECREATION Please Select Your Top 4 Choices For Play & Recreation ☐ Nature-Inspired Playground Adventure Play & Skills ☐ Bouldering (Low Height) Log & Rock Balance Course Climbing Nets Hiking Trails ☐ Nature Themed Exercise Area ☐ Trail Par-Course Equipment Measured Running Loops EDUCATION & DISCOVERY Please Select Your Top 4 Choices For Education & Discovery ☐ Interpretive Signs & Panels ☐ Interpretive Hike Talking Points ☐ San Diego Bay Boating History Panels Orienteering Course Geocaching & Compass Areas Group Education Pavilion Do Touch" Wetland Garden Do Touch' Wetland Pier / Bridge ☐ "Do Touch" Sprayground Education Beach at Marsh ARTS & VIEWING NATURE Please Select Your Top 4 Choices For Arts & Viewing Nature ☐ Interactive Art ☐ Kinetic Art Nature-Inspired Art ☐ Wildlife Viewing Blinds ☐ Viewpoints & Overlooks Dunes & Natural Landforms Native Plant Gardens ☐ Water Quality / Rain Gardens GATHERING & SHELTERS Please select your top 4 choices for Gathering & Shelters ■ Native Plant Growing Grounds Open-Sided Greenhouse ☐ Multi-Use Meadow for Play Multi-Use Plaza for Gathering Multi-Use Field for informal play Multi-Use Area for Fitness ☐ Shade / Picnic Shelters

Do you have any additional ideas? Please include them below.

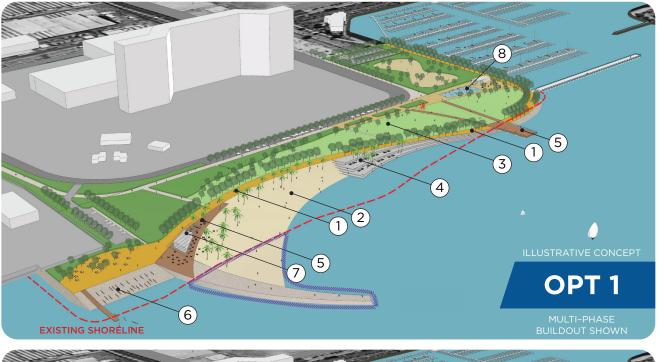
Google Forms

Restrooms

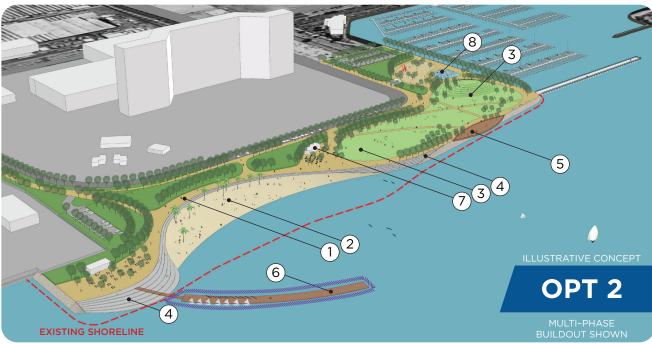
HARBOR PARK

Design Options Survey

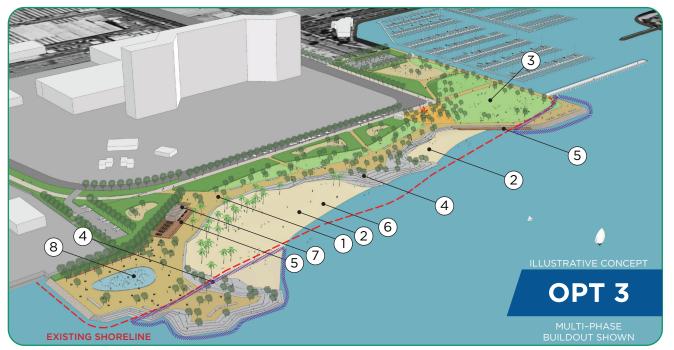
Let us know whether you **love, like, or dislike key features within each design option**. Write additional ideas and comments in blank spaces provided for each option. Your feedback will inform the final design and help us prioritize features and phasing options. Harbor Park will be implemented in multiple phases. Improvements beyond the existing shoreline would be subject to environmental review. Images below show the park fully realized. We appreciate your input!



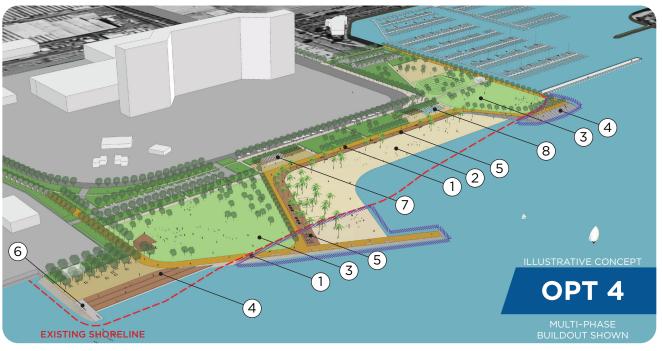
	love	like dislike
1 promenade		
2 beach		
3 multi-use lawn		
4 bayside terraces		
(5) wood deck		
6 boat launch		
7 café		
8 fountain		
overall character		
best features:		



	love	like dislike
1 promenade		
2 beach		
3 multi-use lawn		
4 bayside terraces		
(5) wood deck		
6 boat launch		
7 café		
8 fountain		
9 overall character		\bigcirc
best features:		



	love	like dislike
1) promenade		
2 beach		
3 multi-use lawn		
4 bayside terraces		
(5) wood deck		
6 boat launch		
7 café		
8 fountain		
9 overall character		
best features:		



(I) promenade	
2 beach	\bigcirc \bigcirc \bigcirc
3 multi-use lawn	\bigcirc \bigcirc \bigcirc
4 bayside terraces	\bigcirc \bigcirc \bigcirc
(5) wood deck	\bigcirc \bigcirc \bigcirc
6 boat launch	\bigcirc \bigcirc \bigcirc
7 café	\bigcirc \bigcirc \bigcirc
8 fountain	\bigcirc \bigcirc \bigcirc
9 overall character	\bigcirc \bigcirc \bigcirc
best features:	

like dislike

love





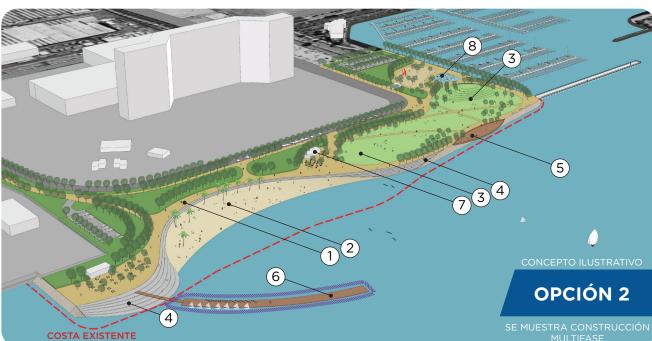


HARBOR PARK

Háganos saber si encuentra excelentes, le gustan o si no le gustan las características clave de cada opción de diseño. Escriba ideas y comentarios adicionales en los espacios en blanco proporcionados para cada opción. Sus comentarios informarán el diseño final y nos ayudarán a priorizar las características y las opciones de fase. Harbor Park se implementará en varias fases. Las mejoras más allá de la línea de costa existente estarían sujetas a revisión ambiental. Las imágenes de abajo muestran el parque totalmente realizado. ¡Apreciamos sus comentarios!



	encanta	gusta	disgust
1 Paseo marítimo			
2 Playa			
3 Césped multiuso			
4 Terrazas junto a la bah	ía 🔘		
5 Cubierta de madera			
6 Lanzamiento de botes			
7 Café			
8 Fuente			
9 Carácter general			
Mejores características:			

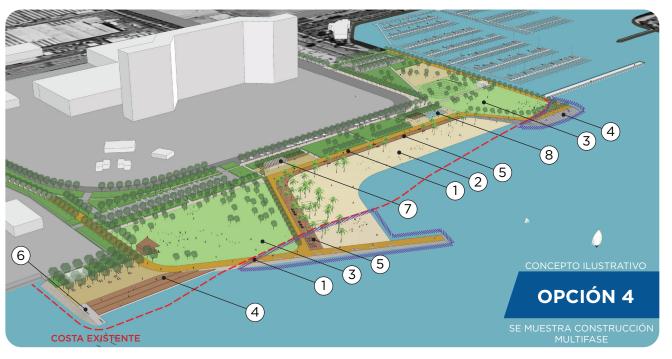


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(5) Cubierta de madera			
6 Lanzamiento de botes			
7 Café			
8 Fuente			
9 Carácter general			

Mejores características:



	encanta	gusta	aisgusta
1 Paseo marítimo			
2 Playa			
3 Césped multiuso			
4 Terrazas junto a la bahí	a 🔘		
5 Cubierta de madera			
6 Lanzamiento de botes			
7 Café			
8 Fuente			
9 Carácter general			
Mejores características:			



1	Paseo marítimo		\bigcirc
2	Playa		
3	Césped multiuso		
4	Terrazas junto a la bahía		
5	Cubierta de madera		
6	Lanzamiento de botes		
7	Café		
8	Fuente		
9	Carácter general		

Mejores características:

encanta gusta disgusta







SWEETWATER PARK DESIGN OPTIONS SURVEY

Please select your reaction to each of the differences between the alternatives. Generally, try to select just one "love it" per each alternative element so that we can find clear community priorities. Write in any major reason for your love or dislikes.

ALTERNATIVE 2 ALTERNATIVE 1



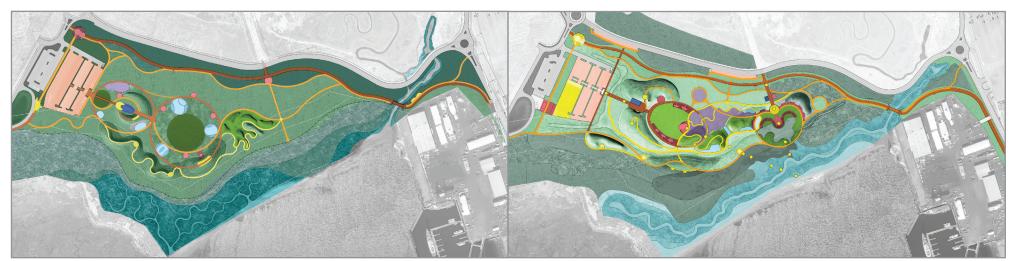
Love it Like it Dislike it



Celebrate time and changes through life cycles including human cycles, seasonal, tidal and natural biological cycles. Be inspired and encouraged to extend your own health through increased activity.

General comments:

Walk through and learn about eco-tone edges of different habitats and immerse yourself into the views, sounds, smells, and character of the bay's natural habitats. The concept also supports a volunteer and environmental education program.

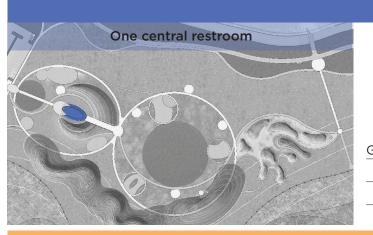


One consolidated parking lot

Love it Like it Dislike it

General comments:





Love it Like it Dislike it General comments:

RESTROOMS



TRAIL TYPES (HARD, FIRM, AND SOFT SURFACES) Higher quantity of hard surface trails

Please comment on the mixture of trail types, quantity of trails, and their general distribution to different areas of the park

Love it Like it Dislike it

General comments:

Less formal walks but more informal trails

Focus is on bay views and healthy activity education

Love it Like it Dislike it General comments:







	AD\	/ENTUROUS F	UN		
Skills-building playgrounds and special play structures	General comm	Love it Like it Dislike it		Nature-inspired playgrounds and open play areas	en
Exercise equipment and challenge courses	General comm	Love it Like it Dislike it		Agility, discovery, and orienteering countries to the countries of the cou	rses
	MEADO\	WS AND PLAY	AREAS		
Drought-tolerant long grass meadow with coastal dune grasslands	General comm	Love it Like it Dislike it nents:	000	Non-native and native grasslands and coastal dunes	d
	GROUP SOCIAL	AREAS AND I	PICNIC AREAS	.	
Group picnicking and gathering	General comm	Love it Like it Dislike it	O O O	Naturally-formed seating areas and sm picnic areas	nall
	General comm	Love it Like it Dislike it	000	Naturally-formed seating areas and sm	nall
	General comm	Love it Like it Dislike it nents: ATURAL AREA: Love it Like it Dislike it	000	Naturally-formed seating areas and sm	
Group picnicking and gathering	General comm	Love it Like it Dislike it nents: ATURAL AREA: Love it Like it Dislike it	OOO	Naturally-formed seating areas and sm picnic areas	
Group picnicking and gathering	General comm	Love it Like it Dislike it nents: ATURAL AREA Love it Like it Dislike it nents: E HABITAT CR Love it Like it Dislike it	OOO	Naturally-formed seating areas and sm picnic areas	







SWEETWATER PARK ENCUESTA DE OPCIONES DE DISEÑO

Por favor, seleccione su reacción a cada una de las diferencias entre las alternativas. En general, intente seleccionar sólo una para "preferencia" por cada elemento alternativo para que podamos descubrir prioridades claras para la comunidad. Escriba cualquier razón importante para su preferencia o disgusto.

ALTERNATIVA 2 ALTERNATIVA 1



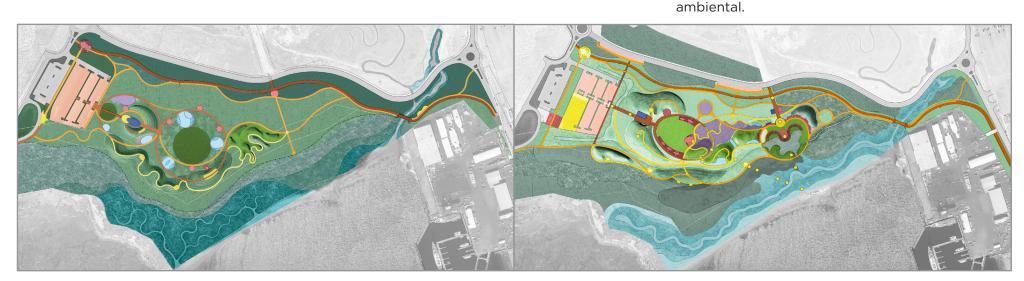
Celebre el tiempo y los cambios a través de los ciclos de vida, incluidos los ciclos humanos, los ciclos biológicos estacionales, de marea y naturales. Inspírese y anímese a mejorar su propia salud a través de una mayor actividad.

0	Me encanta	C
\bigcirc	Me agrada	C
\bigcirc	Me desagrada	C

Comentarios generales:



Recorra y aprenda sobre los bordes ecológicos de los diferentes hábitats y sumérjase en las vistas, los sonidos, los olores y el carácter de los hábitats naturales de las bahías. El concepto también apoya un programa de voluntariado y educación



Un sitio de estacionamiento consolidado

Lo prefiero

Me desagrada

Me agrada

Comentarios generales:







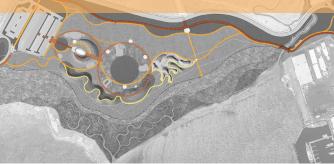
Me encanta Me agrada Me desagrada Comentarios generales:

BAÑOS



TIPOS DE SENDERO (SUPERFICIES DURAS, FIRMES Y SUAVES)

Mayor cantidad de senderos de superficie dura



Por favor comente sobre la variedad de tipos de senderos, cantidad de senderos y su distribución general en diferentes áreas del parque.

Me encanta Me agrada Me desagrada

Comentarios generales:

Menos áreas de paseo formal pero más senderos informales



Enfoque en vistas a la bahía y educación sobre actividades saludables

Me encanta Me agrada Me desagrada Comentarios generales:







	DIVERSIÓN Y AVENTURA	
Áreas de juego para desarrollar habilidades y estructuras de juego especiales	Me encanta Me agrada Me desagrada Comentarios generales:	Areas de juego inspiradas en la naturaleza y zonas de recreación
	FORTALEZAS Y HABILIDADE	
Équipo para ejercicios y recorridos de desafío	Me encanta Me agrada Me desagrada Comentarios generales:	Recorridos de agilidad, descubrimiento y orientación
PASTIZALES Y ÁREAS DE JUEGO		
Pastizal de hierba larga tolerante a la sequía con pastizales costeros de dunas	Me encanta Me agrada Me desagrada Comentarios generales:	Pastizales no nativos y autóctonos y dunas costeras
	Á DE AS SOCIAL ES V DE DION	
Picnic en grupo y puntos de reunión	Me encanta Me agrada Me desagrada Comentarios generales:	Áreas de asientos naturales y áreas de picnic pequeñas
	ÁREAS NATURALES	
Menos variaciones de plantas nativas	Me encanta Me agrada Me desagrada Comentarios generales:	Creación de varios hábitats naturales
CREACIÓN DE HÁBITAT AL BORDE DE LA BAHÍA		
Borde de la playa tranquilo con canales de entrada al extremo norte	Me encanta Me agrada Me desagrada Comentarios generales:	Canal de entrada al extremo sur con áreas de agua subsiguientes en barreras externas











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SOUTH COUNTY

Chula Vista's new bayfront park begins to take shape



Chula Vista's Bayfront development includes two waterfront parks. Harbor Park will be the bigger destination spot while Sweetwater Park will showcase the area's local natural resources. Port of San Diego

Almost 100 attendees had a chance to tell designers what features they'd like to see in Sweetwater Park, a 51-acre space east of E Street that connects the Living Coast Discovery Center to Bayside Park

By GUSTAVO SOLIS

MARCH 26, 2019 8:40 AM



CHULA VISTA — The Port of San Diego and the city of Chula Vista held a public design workshop March 20 for one of two signature parks connected to the city's billion-dollar Bayfront development project.

Almost 100 attendees had a chance to tell designers what features they'd like to see in Sweetwater Park, a 51-acre space east of E Street that connects the Living Coast Discovery Center to Bayside Park.

Unlike Harbor Park, which will be much larger and feature amenities designed to make it a destination where families can spend hours, Sweetwater Park will appeal to people who want to connect with nature and explore the natural resources.

Port Commissioner Ann Moore, who represents Chula Vista, said this environmental component makes Sweetwater Park special.

ADVERTISING



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"I know all the parks are special in their own way but Sweetwater Park is particularly special because it is adjacent to very sensitive habitat," Moore said.

Residents who didn't attend the meeting still have a chance to <u>weigh in on the park's design elements online</u>. The Port of San Diego will accept input until April 3.

"I think it's great that they are getting public input," said Chula Vista resident Michael Cronin.

Designers envision Sweetwater Park as a place where people can connect with the area's natural wetland habitat and San Diego Bay. The mock-ups showed walking and hiking trails and several outlook points featuring views of the bay, Coronado and downtown San Diego.

During Wednesday's workshop, <u>designers presented the audience with two design options and asked them to choose elements from each one.</u> The main point of the workshop was for designers to get a clear idea of which design features are most popular so they can begin prioritizing the final design.

"We do not have the budget to do everything as shown, so you need to help us prioritize the elements we bring in," said designer Mike Singleton. "So it's very important for you not to say, "love it" on everything."

Both design concepts had a parking lot, public restrooms, trails and activity areas. One design featured more active elements, such as playgrounds and outdoor gyms, while the other design tried to highlight the area's natural elements with more lookout points and hiking trails.

Hope Dills, another Chula Vista resident, liked elements from each design but said she preferred the more natural version.

"I love nature," she said.

The Port of San Diego plans to return to Chula Vista in June for a follow-up workshop during which designers will reveal updated versions of Sweetwater and Harbor parks. Residents will have another chance to provide feedback on those designs.

Contact Gustavo Solis via Email or Twitter

Workshop of ideas for Sweetwater Park future

By **Abraham Jewett** - March 14, 2019



The Chula Vista Public Library Civic Center branch will host the second of three public design workshops for the creation of Sweetwater Park at 6 p.m. on Wednesday, March 20.

The workshop will give residents of Chula Vista an opportunity to review how their initial suggestions, made at the first meeting in September of 2018, look drawn out.

Chula Vista Mayor Mary Casillas Salas said it is important that members of the public continue to provide input.

"It's their park, it's as simple as that," she said. "One of the things we want to ensure when you have the development of the bayfront, is that it remains an asset for the people who live in the area and they're not excluded from really enjoying the park for all its beauty and all its potential."

Sweetwater Park is just one piece of Chula Vista's Bayfront Master Plan, which, working with the Port of San Diego, aims to transform 535 acres of vacant space on the city's waterfront.

The plan overview, which can be found on the Port of San Diego's official website, is to turn the space into "a thriving recreational, residential and resort destination."

Additionally, the anticipation is that an estimated 20,000 new jobs will open up and \$2.1 billion will come into the region each year as a result of the redesigned space.

Salas said she expects the economic impact to leak out and expand beyond Chula Vista.

"I think that it will be an economic driver, not only of those 20,000 jobs that are on the bayfront, but all the spin-off business like supply chains that service the hotel and convention center," she said. "I think it's going to be good for the economy of this whole South Bay region."

Sweetwater Park, along with Harbor Park, will take up more than half of the project's park space, according to the Port of San Diego website, and each has its own flair.

Sweetwater Park is meant to be family friendly and centered around nature, while Harbor Park will be more active and lively with room for events.

Ann Moore, the Port of San Diego commissioner representing Chula Vista, said there are rules put in place which must be followed to ensure each park stays true to its creative vision.

"The Sweetwater park is sort of more natural," she said. "It's supposed to be able to blend more into the surroundings because it is surrounded by habitat and more sensitive public open spaces."

The Sweetwater park is being designed by KTUA, an award-winning local landscape architecture firm which, along with Peterson Studio (designing Harbor Park), was chosen from a total of 13 firms which responded to a nationwide public solicitation from the city.

"They were both selected because of the extensive experience they have in creative urban parks and waterfront design experience," Moore said. "They're both highly regarded, really top of the line firms."

The Bayfront Master Plan is more than a decade in the making, and was formally approved by the California Coastal Commission in 2012.

Moore said residents should be excited that the plan, which involved more than 100 public forums in the lead-up to the proposal, is finally starting to find its legs.

"We are getting closer with each thing we do to actually having this become a reality," she said. "This is just a really exciting time to be a Chula Vista resident."