# **DIGITAL STRATEGY FOR PORTS**

or Developing a Digital Communications Plan and Analyzing Your Online Presence

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#### Kevin McCann

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advocacy anatomy annual association background building business campaign charter co-chair council deal development digital dollar execution fortune foundation government govt helping influence institute labrador management medavie media mobilizing movements national online organizing party pc political practical presenter production public received regional relations SOCIAl sphere storytelling Strategy succeeded talks web











# INFORMATION ≠ INSPIRATION



versus



**Narrative Anchor** 

# **NARRATIVE**

The overarching story about your port that communicates a **single powerful** idea that **informs** and **inspires** the **people** who matter most.



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The overarching story about your port that communicates a **single powerful** idea that **informs** and **inspires** the **people** who matter most.

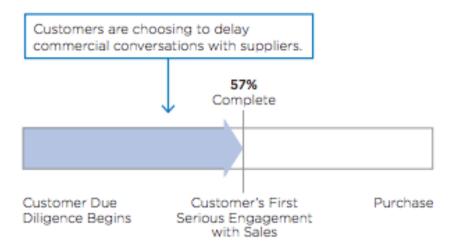


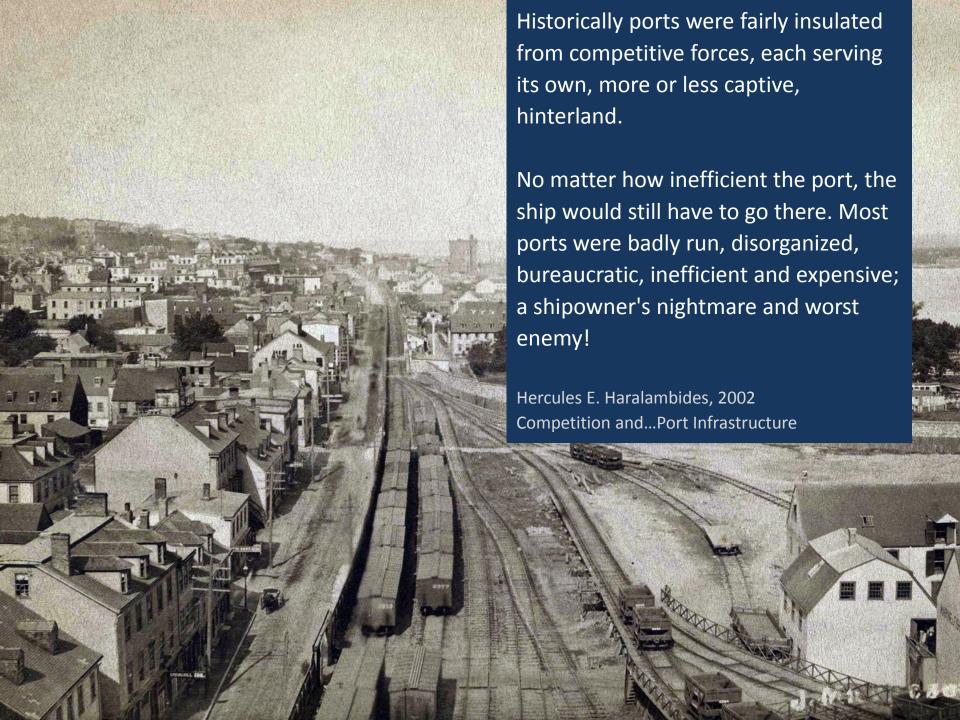
# Clayton Christensen Jobs to be Done

Focus on the jobs that customers are trying to get done.











# **CONSIDERATIONS**

Start with story before tactics

Balance information with solutions and inspiration

Digital for ports is digital for B2B

Ports are unique: Multiple publics

# **PROCESS**



# WHERE WE STARTED: 2010 Customer Interviews

Price and time are the primary influencers in the decision making process

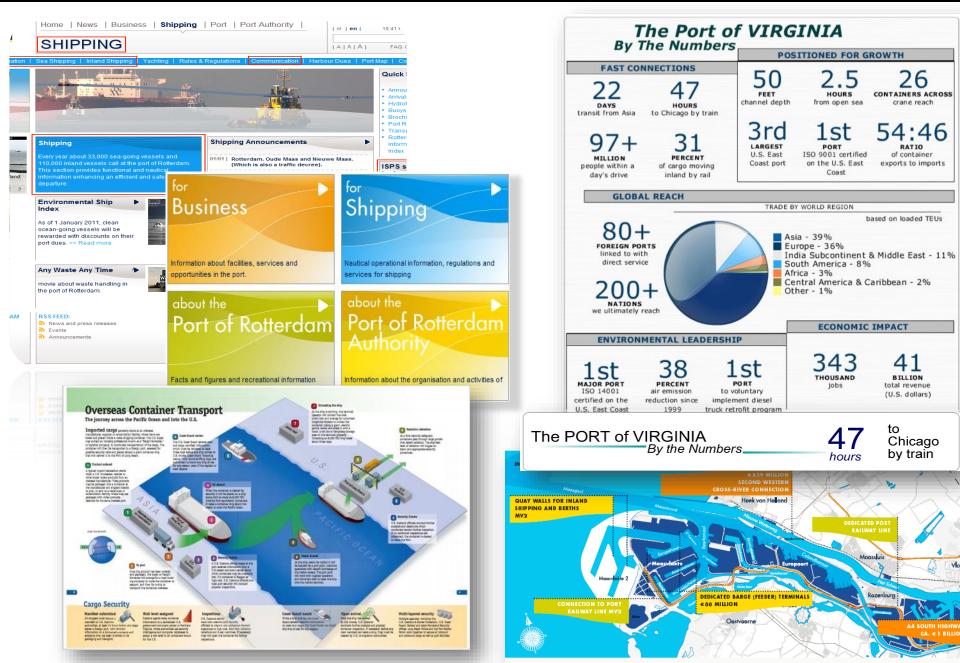
Although price and time are priorities, consistency and reliability influence decision process

Customers are willing to pay more for reliability, consistency and good customer service

Cultivating relationships with freight forwarders is crucial – they are gatekeepers and decisions makers

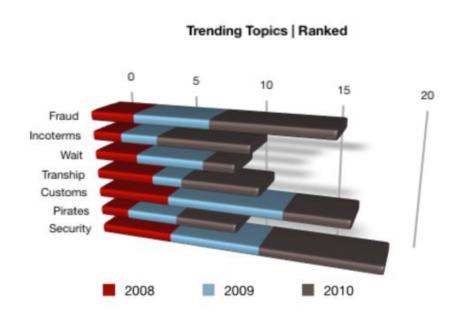
Digital communication is emerging; human connections and customer service is very important

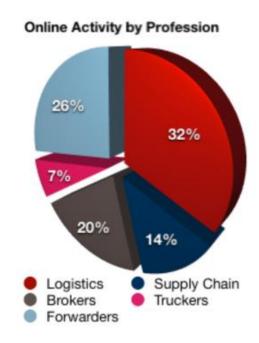
# How did other ports talk about themselves?



# What did the industry care about?

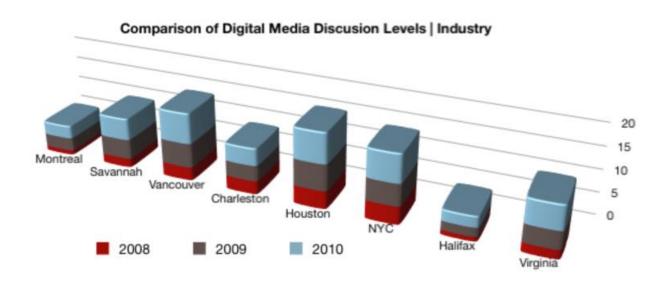
Trends & Profession Analysis





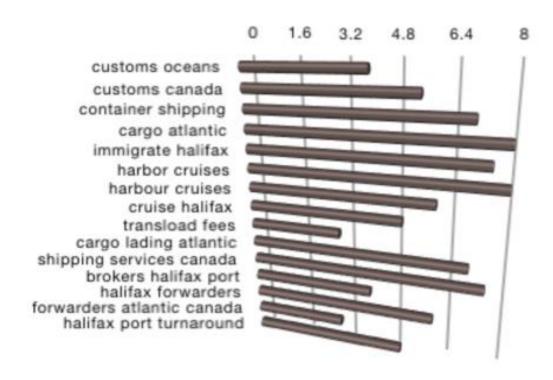
# Were other ports investing in digital?

#### **Competitor Analysis**

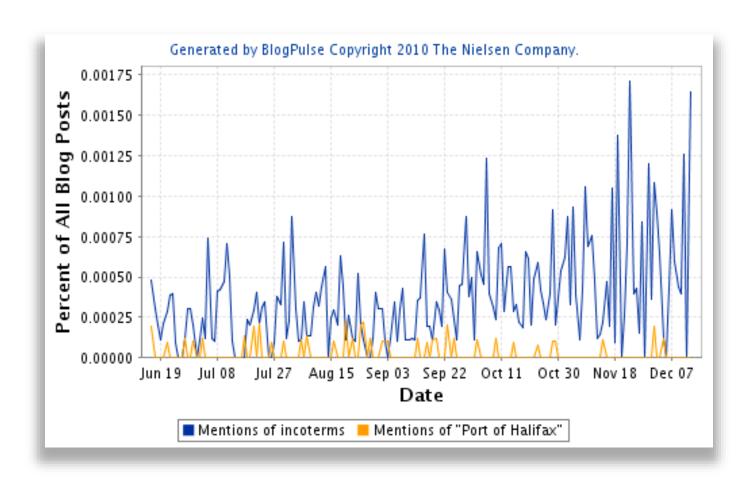


# What were people looking for when they sought us out?

#### **HPA Search Terms I Ranked**



# What were the content trends in the industry? Were we a part of them?



# PORT OF HALIFAX DIGITAL FOOTPRINT: 2010



#### **MAIN FINDINGS**

- Digital content was dominated by cruise and tourism interests
- Standard tools were the main source of traffic (like daily status)
- Not many visitors from target markets
- More we could do to capitalize on global content trends
- Other ports were doing more online across all lines of business
- Decision-makers for shipping do use the web forums and HQ sites to inform their choices



# **MAIN RECOMMENDATIONS**

- Move towards "why", balanced with "what"
- Theme of customer service
- Provide tools for prospects
- Articulate the value proposition
- Embrace the diversity of the business for local and outward audiences



# What do cargo customers really care about?

Can you get my \_\_\_\_\_ to \_\_\_\_?

There are many other follow up questions, but that's the heart of it.

#### STORY & TOOL DEVELOPMENT: Sketching the Ideas



Halifax – North America's first inbound port gateway. 23 days from Hong Kong; over 200 reefer plugs and the shortest dwelltime in on the planet.

GETTING IT THERE

WHY HALIFAX

GETTING WHAT, WHERE?

GET STARTED contact us

PORTOFHALIFAX.CA



Get Your



To





Learn More



#### Route Maps

20 shipping lines 90 ships per month 1,000,000 TEUs/year



#### Transit Times

2 days faster discharge than any other east coast port



#### Cost

All-water Asian routings Same-ship service around the globe



#### For Retail

The highest reefer capacity of any port on the east coast



#### For 3PLs

Seamless connection with road and rail infrastructure



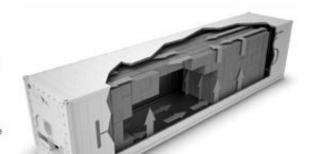
#### For Carriers

13 berths and over 400,000 square feet of covered storage

GETTING IT THERE COLD

# Reefer Cargo

Sed condimentum magna at leo pulvinar in vehicula arcu molestie. Donec at uma erat. Cras viverra convallis lobortis. Aliquam molestie, magna sed pulvinar malesuada, dolor nunc gravida risus, nec conque nisl diam a nisl. Sed eget enim ante, vel volutpat libero. Vestibulum malesuada diam ut augue dignissim vehicula nec vitae metus.



# HALIFAX WHY HALIFAX GET STARTED PORTOFHALIFAX.CA

Get your teak tables to Connecticut.

# Route Maps



20 shipping lines 90 ships per month 1,000,000 TEUs/year

#### Transit Times



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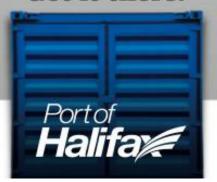
13 berths and over 400,000 square feet of covered storage



#### No matter what - no matter where.

Get it there through the Port of Halifax: reliably, effectively and efficiently.

Get it there.





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Get it there.



#### STORY & TOOL DEVELOPMENT



No matter what – no matter where. Get it there through the Port of Halifax: reliably, effectively and efficiently.

It's all about making connections: we serve over 150 countries, delivering virtually anywhere.

Make your connections.

Get the Port of Halifax working for you.

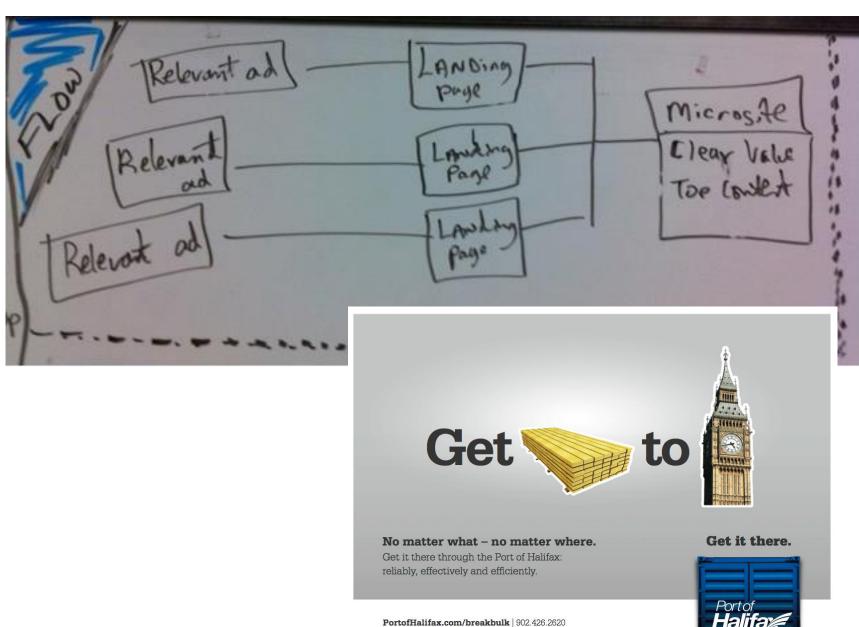
Get it there.





www.HalifaxGetsItThere.ca

## STORY & TOOL DEVELOPMENT





CRUISE

**REAL ESTATE** 











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Halifax - North America's first inbound port gateway - gets it there. 1,000 reefer plugs





Experience Our Port



#### Route Maps

Get your cargo there two days faster than any other east coast port. Discover the many routing options to get it there from almost anywhere.





#### Transit Time Calculator

See how Halifax's geographic advantages, reliable labour force and connections to inland markets can take days off your total transit time and add consistency to your supply chain.





#### Schedule-at-a-Glance

Check out the many direct-call services Halifax has with ports worldwide.





#### **Container Tracking**

Track the status of import containers from vessel discharge through to arrival at CN's inland intermodal terminals.





#### Service Providers

Comprehensive listing of Service Providers serving the Port of Halifax.





#### **Daily Status Report**

Receive a daily email showing current vessel berthing information at Halifax including ETAs and ETDs and berth assignments.













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## Halifax gets it there

#### Get in Touch

Mailing Address Halifax Port Authority P.O. Box 336 Halifax, Nova Scotia

Canada

B3J 2P6

Street/Courier Address Halifax Port Authority

1215 Marginal Road Halifax, Nova Scotia

Canada B3H 4P8

Tel: (902) 426-8222

Importing inquiries: Rob McInnes

Tel: (902) 426-5177

**Exporting inquiries:** 

Patrick Bohan Tel: (902) 426-8138

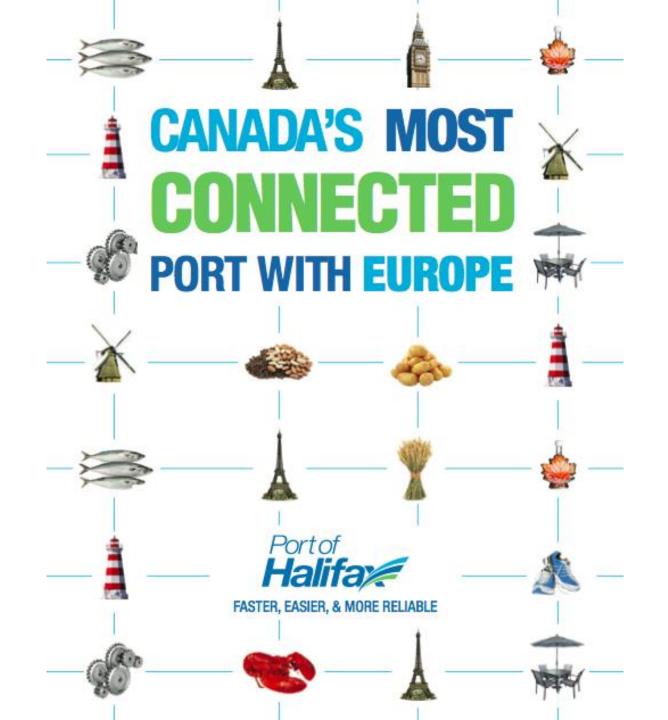
US Midwest inquiries: Susan Nathan Tel: (630) 257-8152

#### Help us to help you to Get it There

Looking for more information about how Halifax can help you get it there? Want to join our email list to receive occasional updates from the Port of Halifax?

Submit the information below and we'll get back to you.

First Name*	Last Name*	
John	Smith	
Email Address*	Telephone*	
johnsmith@mail.com	555-555-5555	
Organization*		
your company name		
Questions / Comments		
*Required Fields		
☐ I primarily import cargo to North /	America	
☐ I primarily export cargo from Nort	th America	
✓ Yes, contact me about shipping the		
	nrough the Port of Halifax	
✓ Yes, contact me about shipping th	nrough the Port of Halifax	



# HALIFAX

NORTH AMERICAN PORT WITH

# **EUROPE**

MORE

# **MORE** DIVFRSITY

HALIFAX TRADES WITH

EVERY EUROPEAN NATION



ARRIVES AT HALIFAX

2 DAYS QUICKER

THAN ANY OTHER EAST COAST PORT

# CANADIAN-EUROPEAN

TRADE AGREEMENT

BRING A 20% BOOST



CONNECTIONS



WITH ALL THE **ECONOMIC** CENTRES

# MORE

HALIFAX HAS THE MOST





OVER THE LAST 3 YEARS.

## THE PORT OF HALIFAX



INFRASTRUCTURE

IN ATLANTIC MEGA-PROJECTS

439 PROJECTS IN OFFSHORE / ONSHORE OIL AND GAS, MINING, SHIPBUILDING AND MANUFACTURING



### MORE CONNECTIVITY





	PORT	COUNTRY		PORT	COUNTRY		PORT	COUNTRY
1	Antwerp	Belgium		Moerdijk	The Notherlands	15	Liverno	Italy
2	Bilbao	Spain	9	Roykjavík.	loeland	16	Piracus	Greece
3	Bremerhaven	Germany	10	Rotterdam	The Notherlands	17	Salerno	Raly
4	Bothenburg	Sweden	11	Southampton	England	18	Tarragona	Spain
5	Hamburg	Germany	12	Barcelona	Spain	19	Valencia	Spain
6	Lisbon	Portugal	13	Cagliari	Italy	20	Saint-Pierre & Miquelon	France
7	Liverpool	England	14.	Gerron	taly			

#### Connect to online tools at HalifaxGetsItThere.com



Transit Time Calculator



Schedule-ata-Glance



Container Tracking



Route Maps



Service Providers



Daily Status Report

RELIABLE, EFFICIENT, EFFECTIVE.

Get it there with the Port of Halifax.



# EVOLUTION OF THE CORPORATE SITE: HPA IN 2011







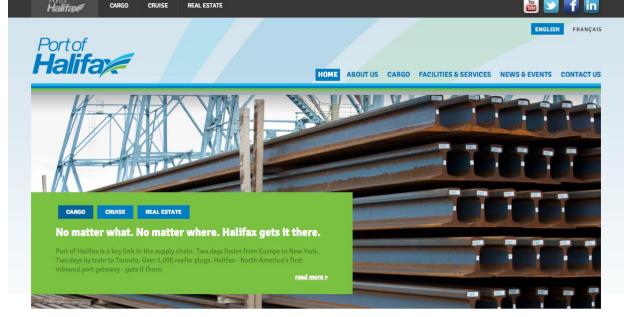
Extranet Login

Site Ma

**Contact Us** 

Canadä

## CUSTOMERS DIVERSITY FLEXIBILITY VALUE



#### Diversity. Making a great Port better.

Whether its cruise, cargo or leasing opportunities, the Port of Halifax can offer competitive solutions. We're making a great port better and stretching beyond our boundaries. The world's largest shipping lines call on the Port of Halifax and connect to more than 150 countries.

We invest in partnerships, people and infrastructure. That's the Port of Halifax.

#### NEW

Tom Hayes appointed to Halifax Port Authority Board of Directors 06/17/2014

New Layout of the Halifax Seaport Farmers' Market 06/06/2014

Halifax Port Authority supports efforts to bring new private investment to Nova Scotia

05/27/2014



## Get to to

CARGO

Halifax is a diverse cargo port handling containerized, breakbulk, bulk and roll-on/roll-off cargoes with trade connections to 150 countries.

- Schedule-at-a-Glance
- Route Maps
- Transit Time Calculator

#### CRUISE

#### cruisehalifa ... ca

Each Spring, Summer and Fall Halifax attracts a quarter million cruise passengers which generates \$50 million in annual economic spinoffs to our local community.

- · Cruise Schedule
- · Attractions in Halifax
- Fact Sheet

#### REAL ESTATE



The Port of Halifax is comprised of a wide range of private and public facilities. The Halifax Port Authority invests in cargo and cruise infrastructure to ensure our Port's competitiveness.

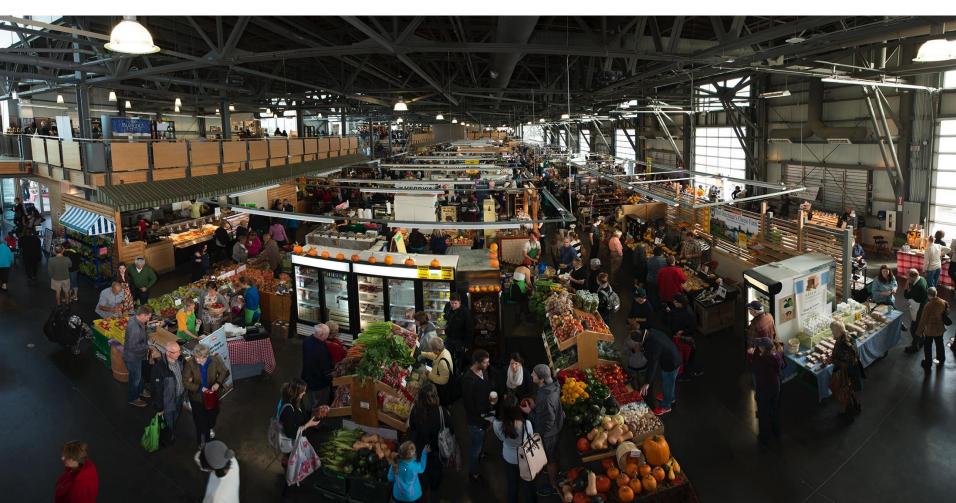
The Halifax Seaport is home to our cruise business and is a vibrant arts and culture waterfront district enjoyed by local residents and visitors alike.

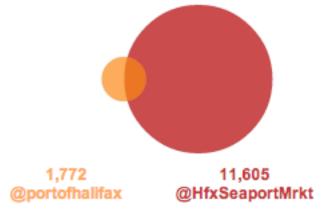






- Pulse of Halifax almost a religion
- Community heart
- Key tenant
- Ambient awareness of the Port and its value

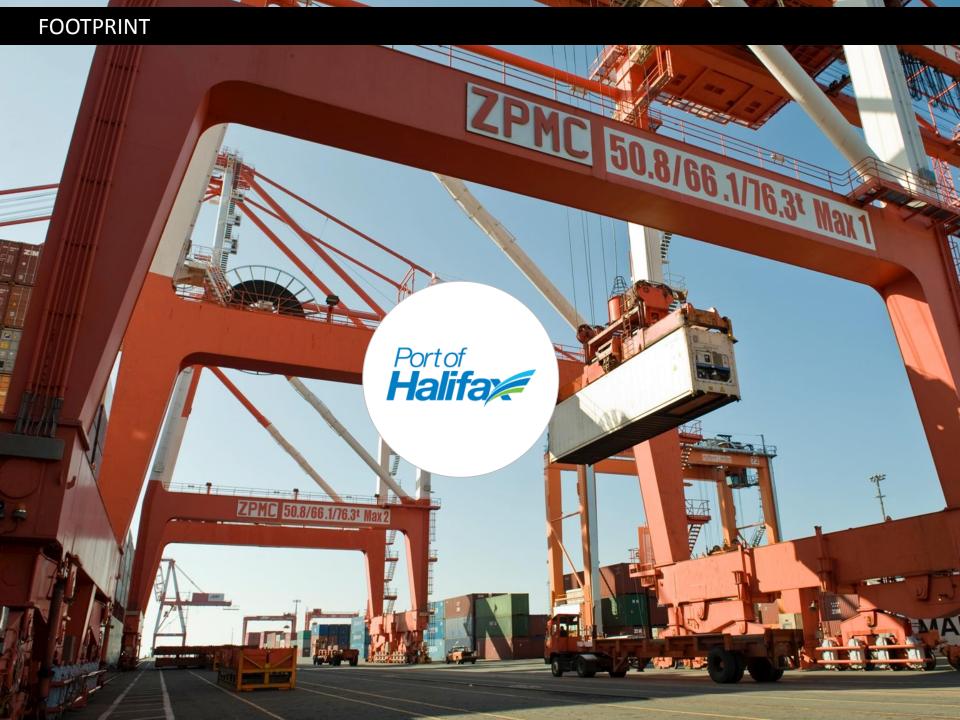


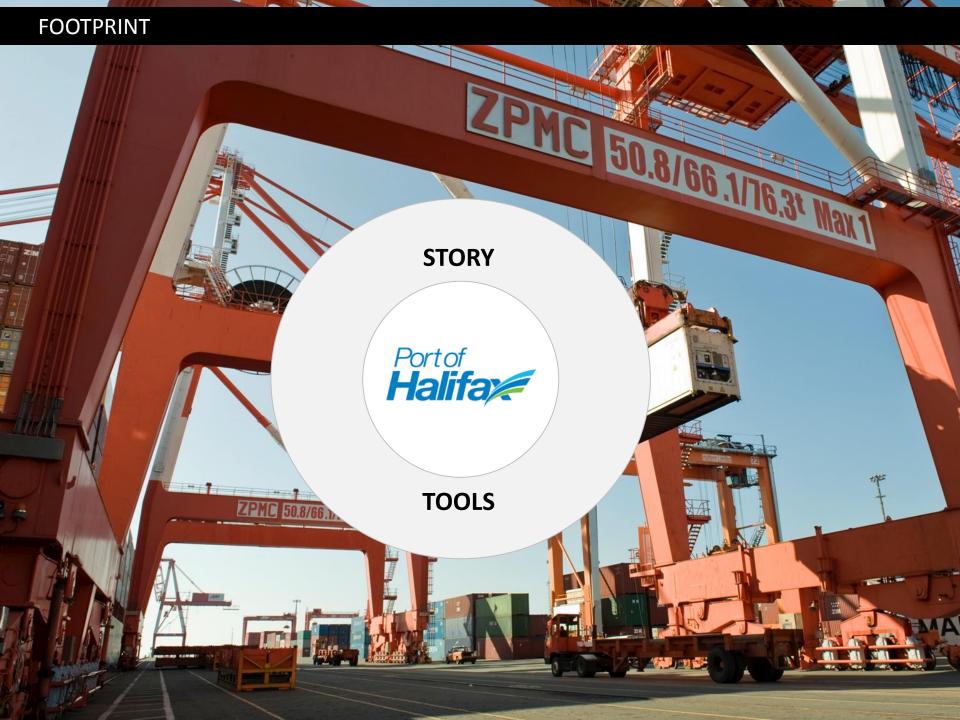


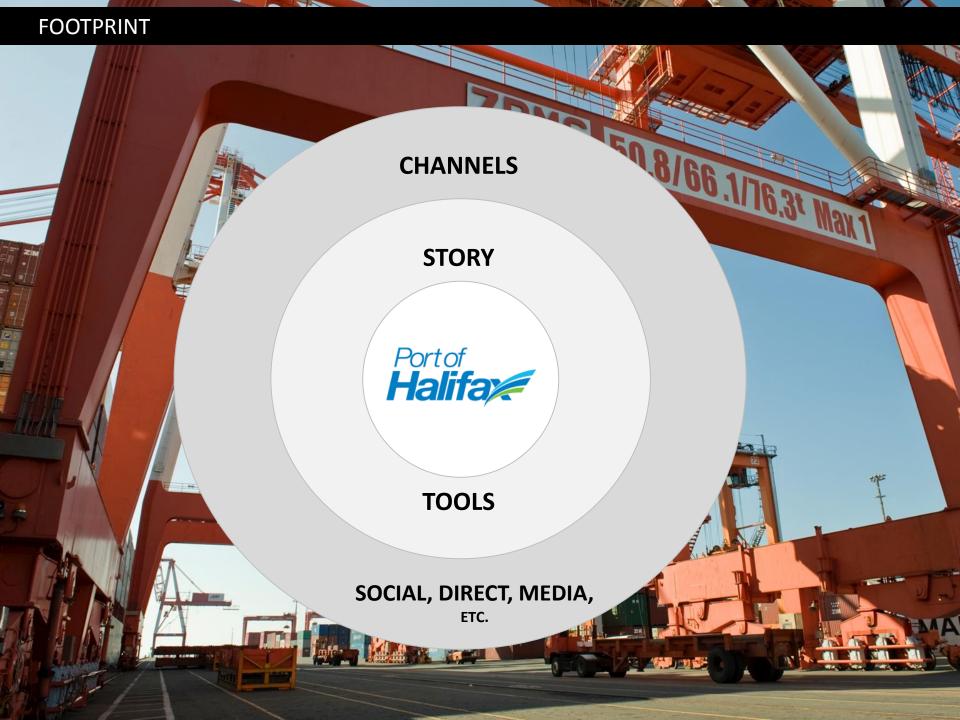
48.6% 861 common followers

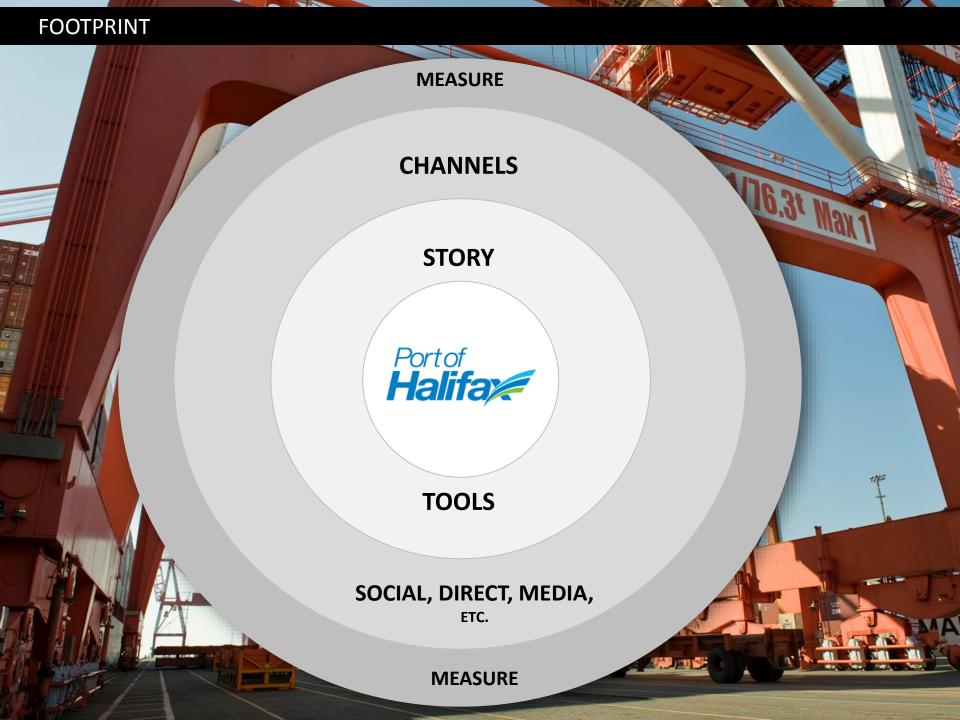


















Getting rail on the fast track

Read more >

The perspective of

**Allard Castelein** 

CEO at Port of Rotterdam Authority

# ROTTERDAM



**BREAKBULK** 

"Welcome to the inspiration platform of the port of Rotterdam." >

# **ROTTERDAM BREAKBULK**

#### **ROTTERDAM LOVES BREAKBULK**

We love breakbulk, because handling breakbulk isn't about numbers or standard procedures.

tags: Breakbulk Efficiency, Hinterland, Innovation, Service, Shortsea, Terminal, hub



#### Insights

New insights and perspectives can come from anywhere. Here we collect all sorts of short stories that contain a change of perspective, such as the latest innovations, inspiring interviews, news items and more





#### Rotterdam is ready for the future with aromatics upgrade



ahead of i...

Aromatics traders and producers can now use the upgraded benzene and pygas storage facilities of Vopak Terminal Botlek in Rotterdam. With the new state-of-the-art tanks

**¥** Latest Tweets

Tweet to @PortOfBotterdam

Port of Rotterdam Twitter

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Tweets

taus: Chemicals, trading, Storage, hub, Efficiency



#### Container safety increases with new gas measuring tool



by Rick Kramer KGN

Rotterdam-based gas measuring company KGN has come up with an application that reduces the number of containers in need of testing for dangerous concentrations and infrastructure for aromatics the Terminal Botlek is well of chemical gases based on automated statistical risk

toos: Container, Service, Innovation, Data, Took

Portpictures.nl @Portpictures\_NL Came by Ship - lowres: youtu.be/JP4bfDWx5yU via @YouTube



#### Co-operating instead of competing on LNG



by Michael Dietrich Hafen Mannheim

"We are all neighbours, even though there might be quite some kilometres in between," says Michael Dietrich, head of the technical department at Hafen Mannheim. "We are all connected by the Rhine. And it is a logical decision to

taas: LNG, fuel collaboration, Inland Shipping, Emissions



#### Get inspired and stay up-to-date

Receive mailings with news, views and cases from the port.

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Please share your insights and stories with us-

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#### Port of Rotterdam

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- Rotterdam
- S changeyourperspective.com
- (L) Joined May 2009

Ports are a unique, essential, multipurpose pillar of coastal cities. They are a lot of different things to different people. Each of these audiences is connected to the value that the port brings to them. Talk to them differently, and balance "why" with "what".

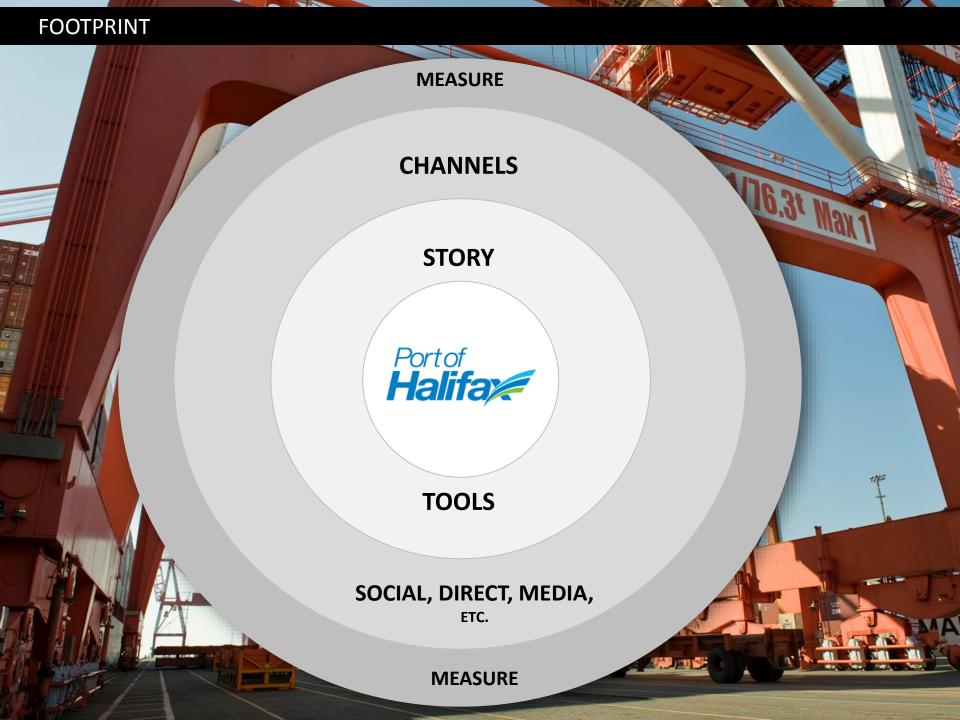
# The varied audiences are separate, but they can combine and intertwine at the right times.





## **PROCESS**





# **QUESTIONS TO START WITH**

- 1. Who are you trying to reach?
- 2. What do you want them to do?
- 3. What helps them act?
- 4. Why should they care?



# Don't let the perfect defeat the good.



