

November 18, 2016

Vice President-Elect Pence
Chairman, Presidential Transition Team

Dear Vice President-Elect Pence:

Congratulations to you and President-Elect Trump on your hard won victory! The American Association of Port Authorities (AAPA) is the leading voice in Washington on port-related infrastructure issues. For over 100 years, AAPA has served as the key trade association for deepwater public ports in the Western Hemisphere. On behalf of our U.S. members, AAPA has worked with Congress and Presidential administrations on investments and programs to aid these important maritime transportation assets. As Governor of a state with international ports, I know you are familiar with seaports' value to U.S. citizens, businesses and exporters and the importance of investing in all regions and all types of ports.

As the Presidential Transition Team puts together details regarding President-Elect Trump's infrastructure plan, we wanted to share the U.S. seaport industry's recommendations regarding investments in seaports. There are four key investment areas that will result in building America's 21st century seaport infrastructure to ensure a strong economy for Americans and the nation. Investments are needed to:

- Eliminate bottlenecks and expand capacity through landside investments,
- Modernize and fully maintain federal navigation channels through waterside investments,
- Secure America's ports and borders and
- Enhance the environment and build resilience.

Additional details are included in the enclosed document. You will also see in this document the variety of federal agencies that impact seaports in terms of both infrastructure investments and regulation. We look forward to meeting with the leaders of these various departments and agencies, once political appointments are made. We stand ready to partner with the Trump Administration to ensure investments are made in the maritime area that will result in a stronger America.

Sincerely yours,



Kurt Nagle
President and CEO