AAPA Commissioners Seminar

June 20-22, 2007

Port of Palm Beach

Board - Management Relations

A Critical Factor

in Your Ports Success

Mark McAndrews
Charles Persons

Port Director
President, Board
of Commissioners

Port of Pascagoula

Jackson County Port Authority

9 member Board of Commissioners (appointed)

- 5 County Board of Supervisors
- 4 Governor of Mississippi

Authority and Duties of the Port Director Mississippi Code sections 59-1 and 59-9

Guiding principles.....

The Port Director is not a Board Member

The Board Members are not Port Directors

Check our egos at the meeting room door

What I expect of my Board of Commissioners

- Provide the Port Director with a clear understanding of the Board's expectations
- Recognize the distinction between policy setting and operations
- Work with fellow board members and the Port Director in a spirit of cooperation
- Base all decisions on what is best for the port, not on any special interests
- Ensure that the Port Director is the primary contact
- Refer all complaints and suggestions to the Port Director
- Maintain appropriate confidentiality
- Prepare adequately for board meetings
- Address inappropriate behavior of fellow board members
- Handle the "politics"

Emergency Declaration

September 19, 2005

(Hurricane Katrina hit the Mississippi Coast on August 29th)

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Emergency	Project	
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Trailer Rental	Various Locations	\$75,760.54
Truck Rental	Various Locations	\$76,025.10
Temporary Repairs to Wells	Bayou Casotte & West Bank	\$83,367.00
Administration Building	Administration Office	\$380,000.00
Electrical Repairs	Bayou Casotte & West Bank	\$626,956.00
Debris Removal & Wharf Repairs	Bayou Casotte & West Bank	\$460,666.40
Fire Protection Systems	Bayou Casotte & West Bank	\$108,850.00
Site Paving & Ramps to Docks	Bayou Casotte & West Bank	\$42,983.75
Drainage Cleaning & Repairs	Bayou Casotte, West Bank & Ind. Water Plant	\$87,311.81
Water & Sewer Lines	Bayou Casotte & West Bank	\$179,385.00
Cleaning Terminals	Bayou Casotte & West Bank	\$289,565.00
Damaged Metal Buildings	Bayou Casotte, West Bank & Ind. Water Plant	\$3,790,021.69
Railroad Repairs	Bayou Casotte & West Bank	\$260,642.45
Security Fencing	Bayou Casotte, West Bank & Ind. Water Plant	\$86,164.00
Sewer Grinder Repairs	Bayou Casotte & West Bank	\$117,600.00
Rebuild Water Plant	Industrial Water Plant	\$895,457.00
Hydraulic Cylinders	Bascule Bridges	\$27,737.00
Mobile Rail Car Mover	Bayou Casotte	\$148,000.00

\$7,588,492.74

Total

The Jackson County Port Authority Board of Commissioners

What the Board expects of the Port Director

- Honesty in dealing with the Commissioners
- Be committed to the effective operation of the Port
- Keep all Commissioners informed of issues, needs and operations of the Port
- Be available to answer questions from Board members
- Accept that a consensus of the board may not always be possible
- Provide guidance to the board in the development of goals
- Involve board members appropriately in decision making
- Support the Board's policies and actions to staff and the public
- Find ways to make things happen