A Primer on the Effect of the Panama Canal Expansion on World Commerce

AAPA Facilities Engineering Seminar

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Alliance of the Ports of Canada, the Caribbean, Latin America and the United States

Areas to be Covered



Historical and Current Canal



#3 Impact on World Commerce





Republic of Panama

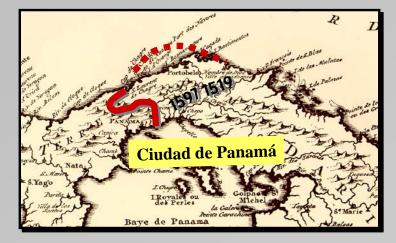
75,512 sq km - smaller than

South Carolina

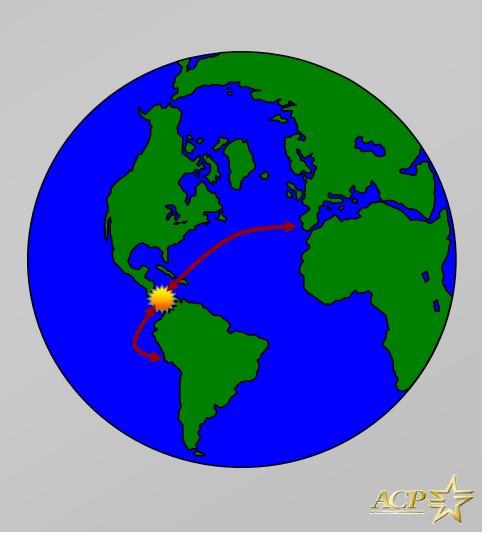
Columbia



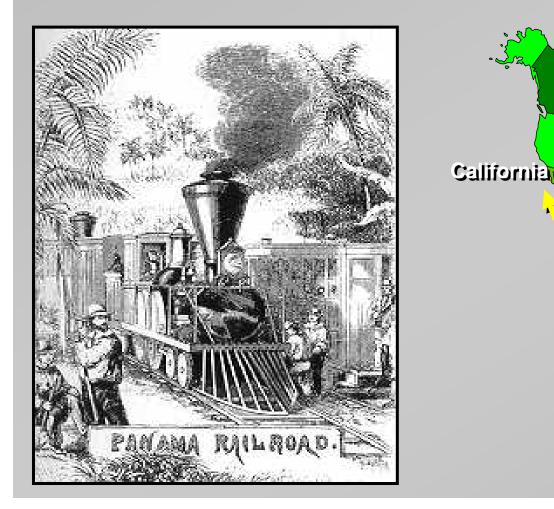
1606 – 1738: Ferias de Portobelo







1855: Construction of the Trans-Panama Railroad

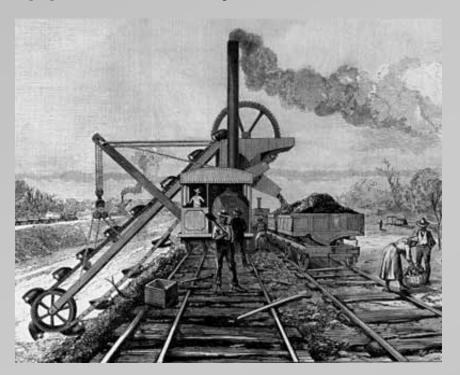


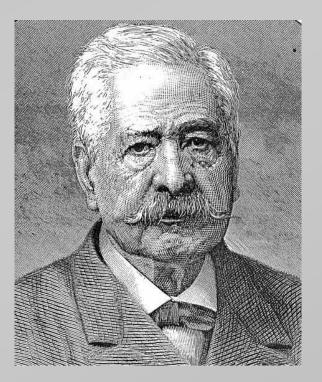
John Lloyd Stephens William Aspinwall Henry Chauncey



1882 – 1889: French attempt a sea-level canal

Approximately 22,000 deaths





Ferdinand de Lesseps

• About 268,000,000 cubic yards were excavated

1904 – 1914: U.S. Construction

- Original canal cost \$375,000,000
- 56,307 people worked on the construction of the canal
- 5,609 known deaths



Theodore Roosevelt at Pedro Miguel 1906

•238,845,587 cubic yards of material were excavated

Notable U.S. leaders

John F. Wallace, Chief Engineer, 1904-1905





John F. Stevens, Chief Engineer, 1905-1907

George W. Goethals, Chief Engineer, 1907-1914



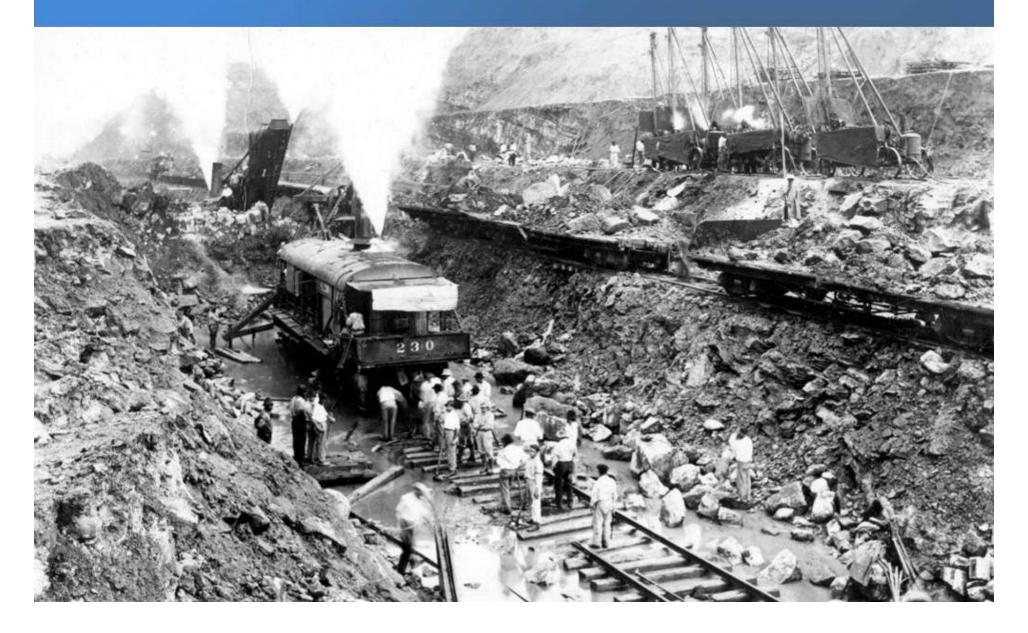


Dr. William Gorgas, 1904 - 1920

John F. Stevens was a preeminent railroad builder



Logistics of efficiently moving materials



August 15, 1914: First Official Transit - SS Ancon



Confluence of technologies



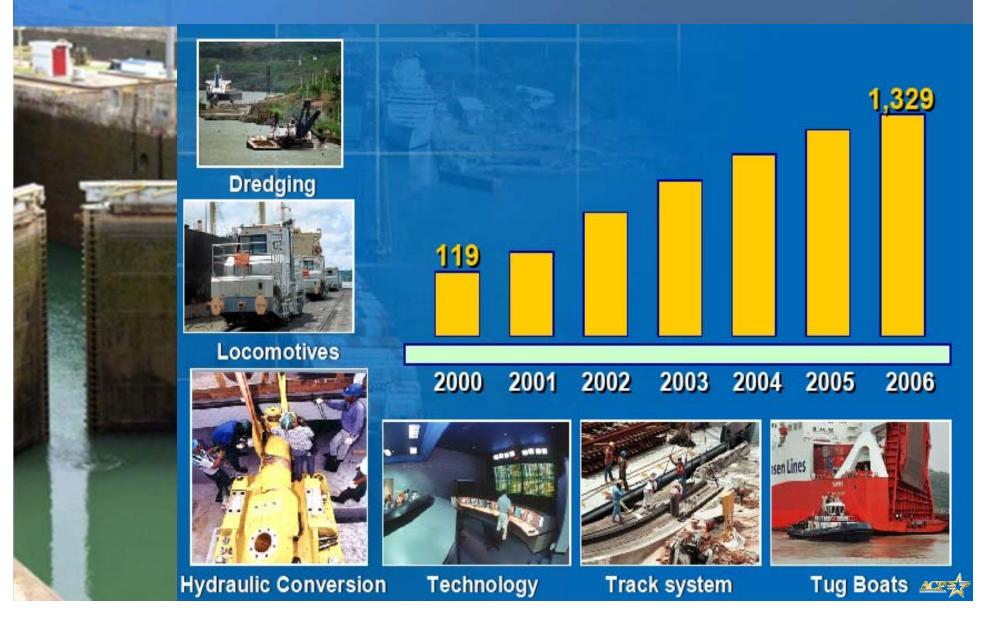
GE powered electric locomotives and gates

The Panama Canal Today



Emergence of the Panamax class vessel 965-ft LOA; 106-ft Beam; 4,500 TEU

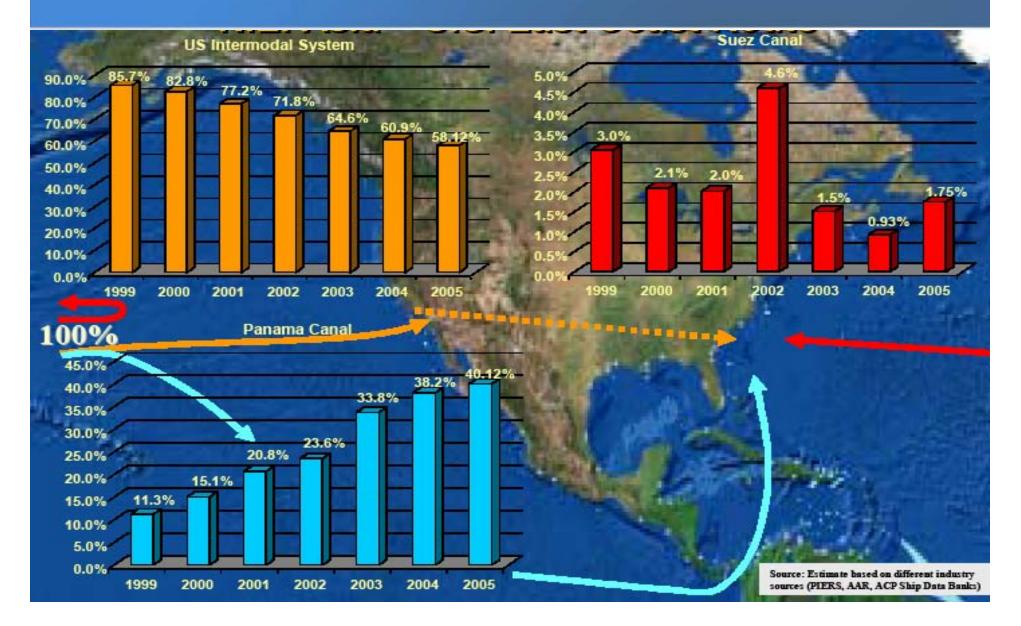
Capital Investment



The Panama Canal Today

- Average of 36 to 38 vessels pass through the canal each day; 13,000 to 14,000 per year.
- The highest toll paid to date: \$274,590 by the Maersk Dellys
- The lowest toll paid to date: 36 cents by Richard Halliburton who swam the canal in 1928
- 943,042 vessels have used the canal since it opened in 1914 (as of FY2006)
- More than 73% of the world's cargo ships are too large to pass through the current canal
- The ACP currently employs about 9,000 people

Canal market share N.E. Asia – U.S. East Coast route



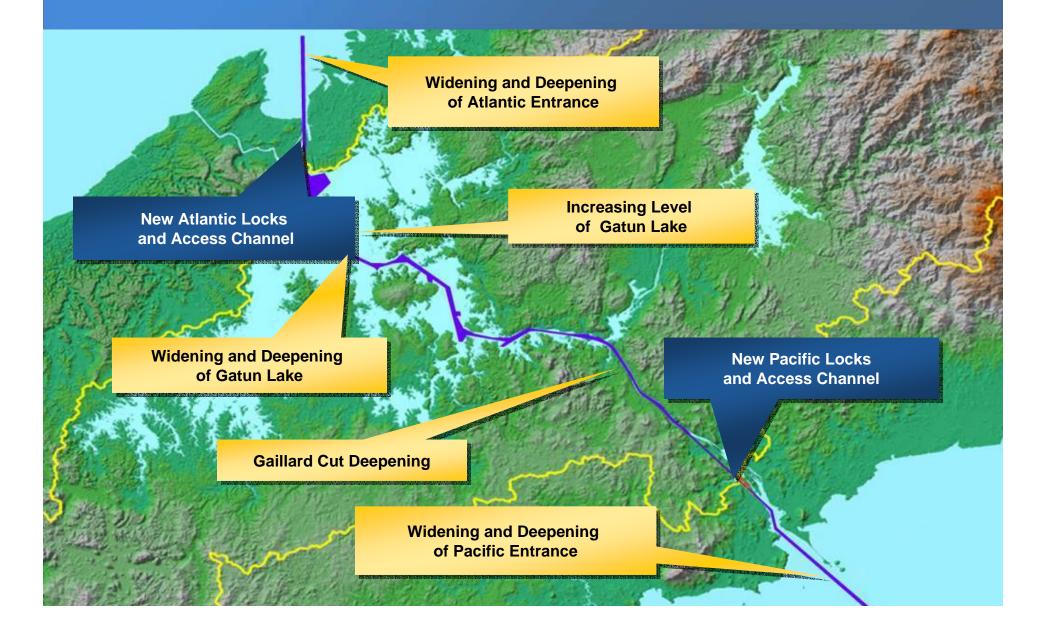
Areas to be Covered



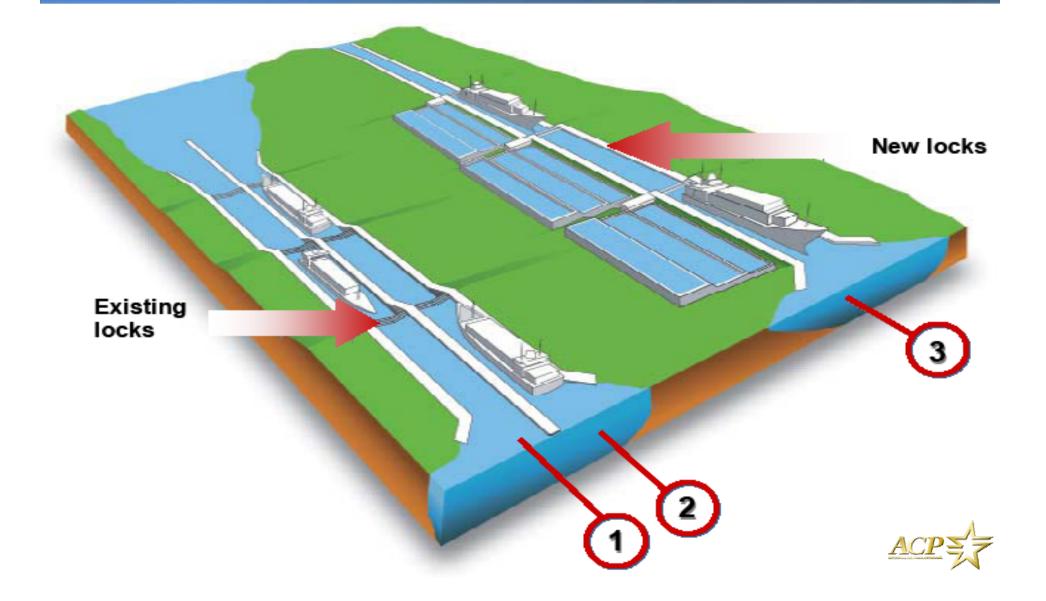
Historical and Current Canal



The Panama Canal Expansion



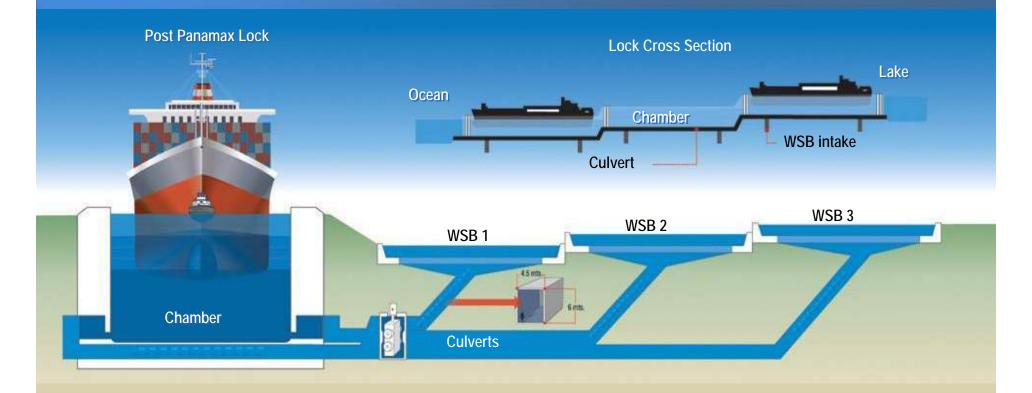
Third set of locks



Conceptual Design



Sustainable Lock Design



| Width: | 180 feet |
|---------|------------|
| Length: | 1,400 feet |
| Depth: | 60 feet |

Project Schedule

| | 07 | 08 | 09 | 10 | 11 | 12 | 13 | 14 | 15 | 16 | 17 | 18 | 19 | 20 | 25 |
|---|----|----|----|----|----|----|----|----|----------|----|-----|-----|-----|----|----|
| Designs and contracts | | | | | | | | | | | | | | | |
| Atlantic and Pacific locks and WSBs construction | | | | | | | | | Start of | | | | | | |
| Access channels, deepening and widening of entrances | | | | | | | | | | C |)be | era | tio | ns | |
| Increase in level of Gatun Lake and other ancillary works | | | | | | | | | | | | | | | |
| | | | | | | | | | | | | | | | |

- Ground breaking ceremony on Sept. 3, 2007 at Paraíso Hill
 – 30,000 pounds of explosives
- Scheduled completion date is Aug. 15, 2014
 - Date is 100th anniversary of the canal



CH2M HILL's Role



Program management function includes:

- Assist ACP with management of all contracts and procurements
- Develop, install and maintain ACP Program Management Information System
- Interface with locks design/builder and with all other design and construction activities
- Provide ongoing construction oversight, including quality, safety, and operability
- Interface with local and international stakeholders
- Provide ongoing training and coaching to ACP staff

A Wider Path A Broader Future

Areas to be Covered



Historical and Current Canal



#3 Impact on World Commerce

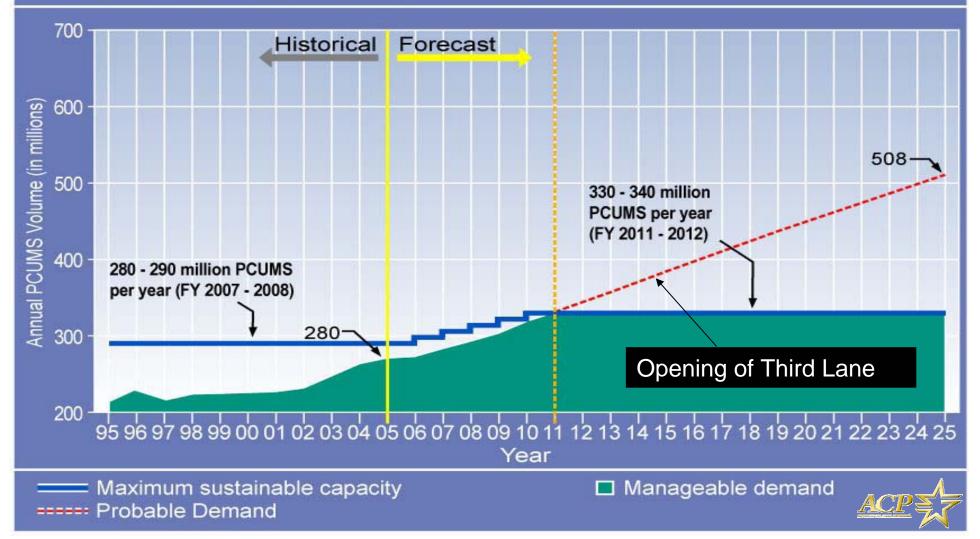
The Effect of the Third Lane on the ACP

- Added Capacity is 12 post-Panamax vessels per day in addition to the current 38 Panamax per day
- New locks alone will have a capacity of over 300million PCUMS tons per year
- Added Revenue for 10,000-TEU to 12,000-TEU Post-Panama vessels is estimated at \$500,000 per transit

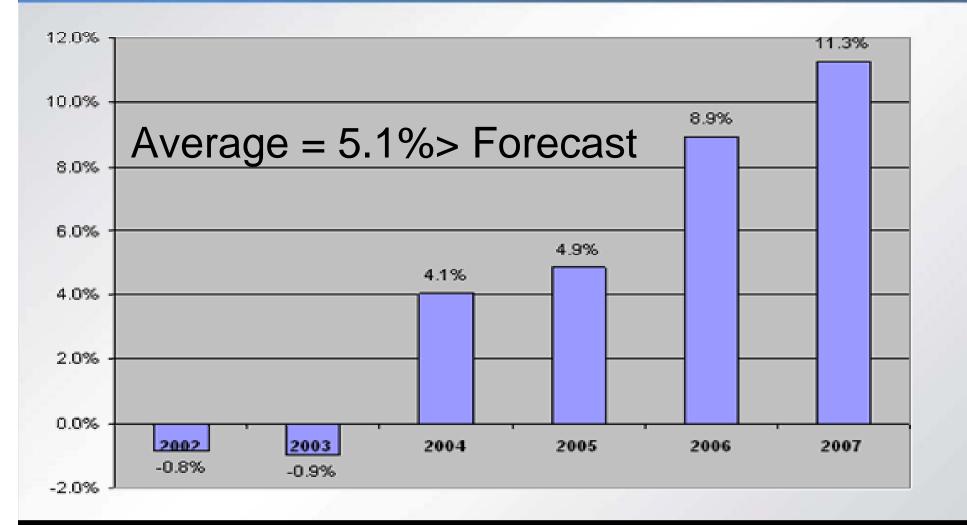
PCUMS = Panama Canal Universal Measurement System

In 2005, the maximum sustainable capacity was predicted to be reached between 2009 and 2012

Maximum Sustainable Capacity of the Canal



Variation between Real and Forecast PCUMS Tons

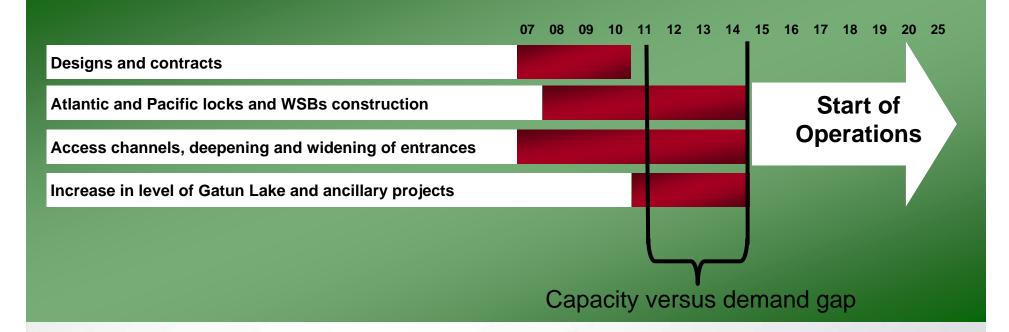


Capacity will be reached sooner than predicted based on the actual volumes

The Third Lane revenue potential

- Revenue projections based on gradual ramp-up over time to 12-transits per day
- ACP estimated Canal revenues for first eleven-years with new locks will add \$1.15-billion per year *
- 1-year revenue at \$6-million/day is \$2.19-billion

Importance of project schedule

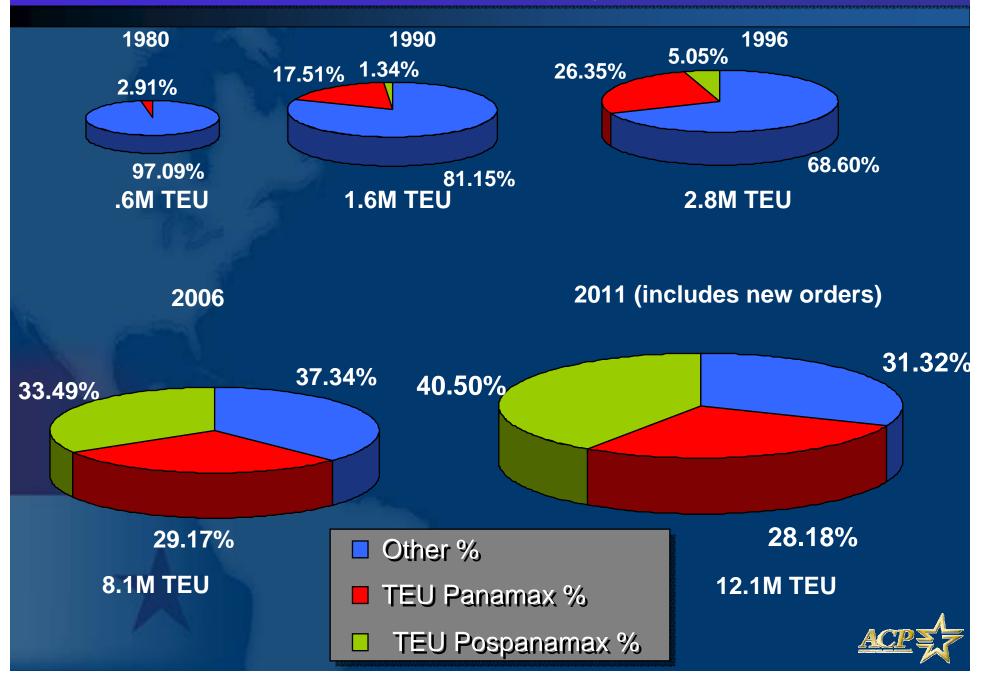


- Capacity versus demand gap = Lost ACP Revenue
- Early completion will greatly help ACP and world commerce
- Delay will have global economic impacts

The Canal's impact on global maritime trade

- The Canal transits around 3% of world maritime trade
- Seven of the largest shipping companies in the world have offices in Panama
- Sale of bunker fuel to transit ships is the largest in the region
- More than 200 cruise ships per year stop in Panama
- Over 26 legal offices provide maritime and other international legal services
- Canal is transforming Panama from a transportation hub into a center of logistics, commercial and maritime activity

Evolution of the world TEU capacity

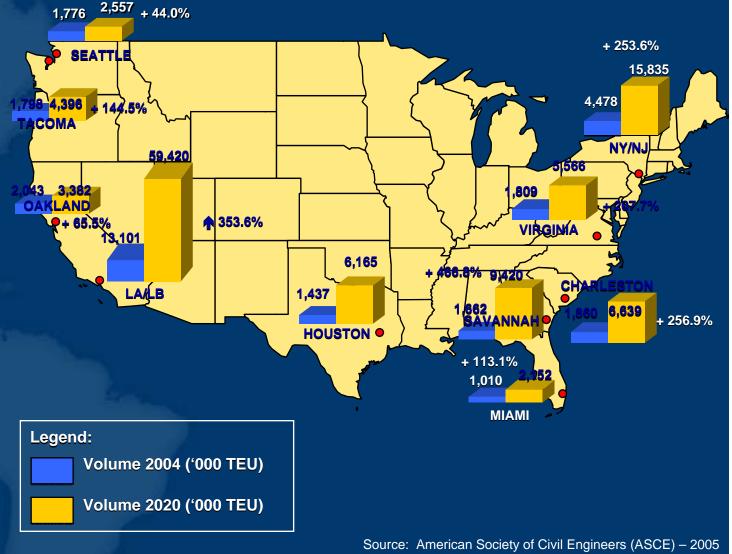


Asia-Pacific and the U.S. West Coast

- World maritime trade dependency on container shipping is monumental
- More than 150 Post-Panamax ships move cargo between Asia-Pacific and the West Coast of the United States and are transported by train to the East Coast and other regions
- Port facilities in the Los Angeles/Long Beach are being stretched to their limits

Growth of container traffic in the U.S.

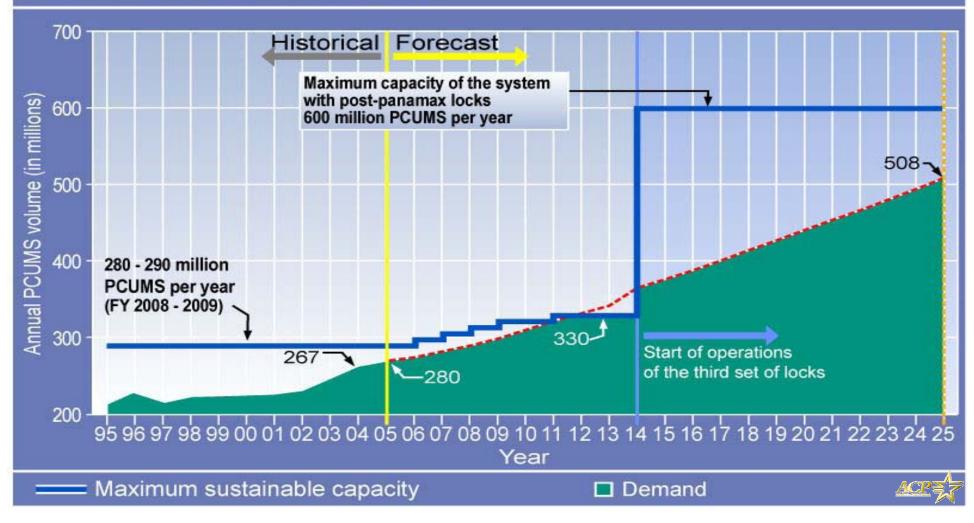
- Container imports will double by 2020
- Rail freight tonnage will increase by 50% by 2020
- The majority of U.S. ports are not dredged to accept the 10,000 TEU now under construction



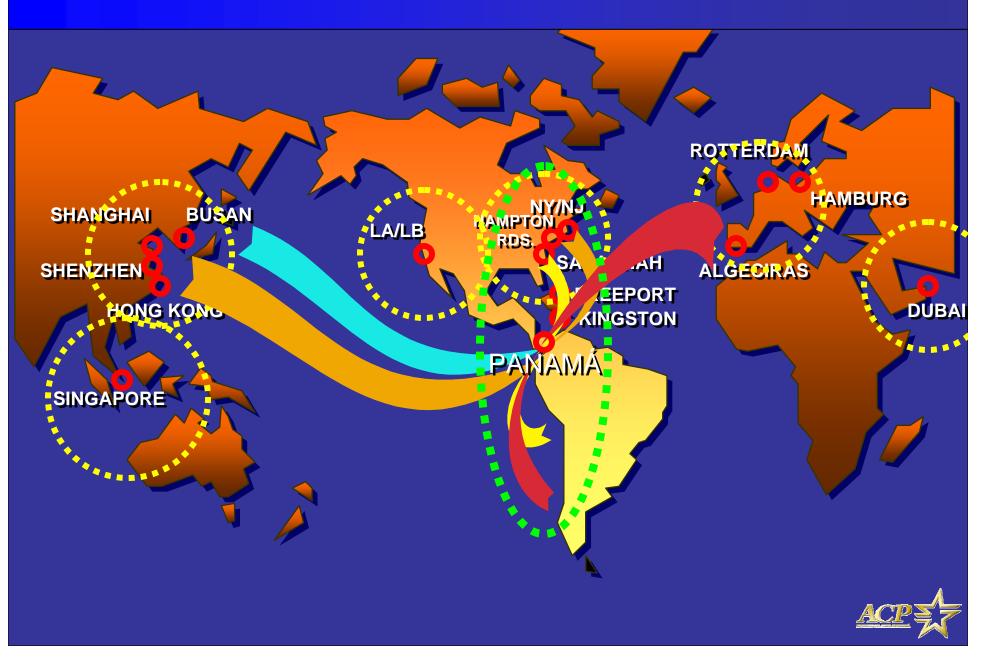
Report Card for America's Infrastructure, U.S. DOT

Expanded Canal can transit 600 million PCUMS tons annually

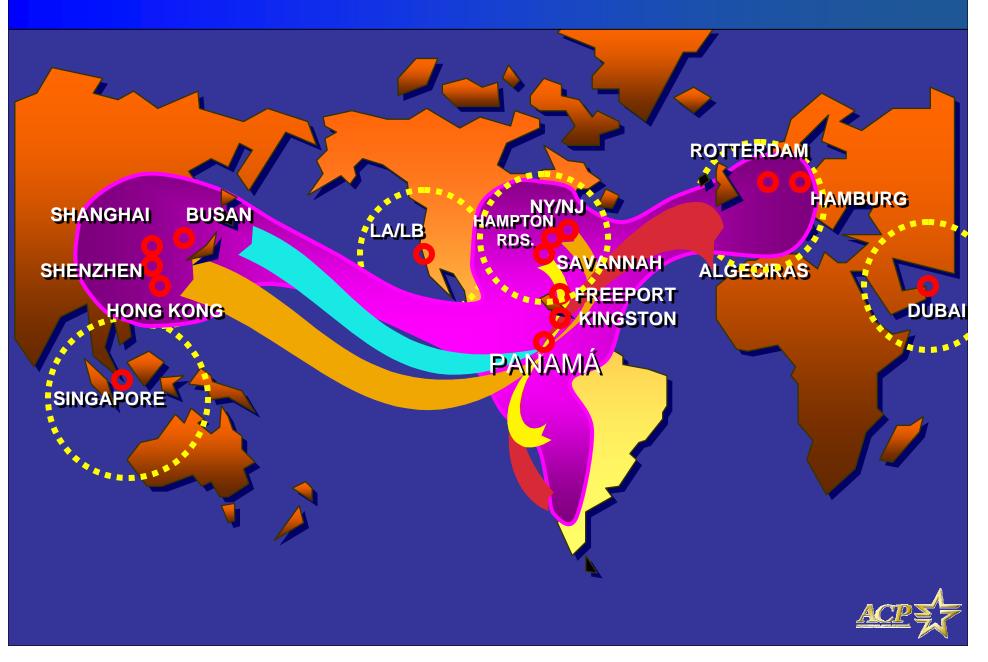
Maximum Sustainable Capacity of the Canal Expanded with the Third Set of Locks



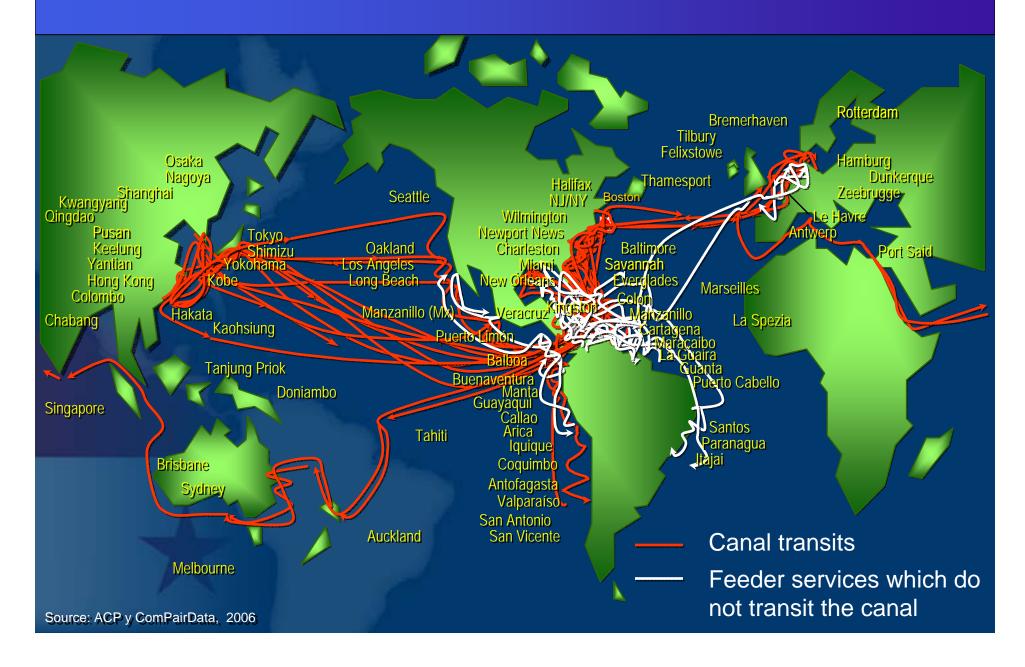
Principle Logistics Centers



Principle Logistics Centers



World ports connected through the Panama Canal



World ports connected by liner services that transit the Canal or use Panamanian ports

Algeciras Altamira, MEX Antofagasta Antwerp Arica Auckland Balboa **Baltimore MD** Barcelona Barranguilla Bilbao Boston MA Bremerhaven Brisbane Buenaventura Busan Callao Cartagena, Caucedo, Dom Rep **Charleston SC** Chiwan Colombo Cristobal, Panama Curacao Damietta, Egypt Dubai, Jebel Ali Dunkirk Ensenada, MEX

Felixstowe Freeport, Bahamas Genoa Guayaquil Haifa Halifax, Nova Scotia Hamburg Havana Hong Kong Houston TX lquique Jacksonville FL Kaohsiung Keeluna Kingston Kobe Kwangyang La Guaira Lazaro Cardenas Le Havre Leghorn Long Beach CA Los Angeles CA Manzanillo, Dom Rep Manzanillo, MEX Manzanillo, Panama Maracaibo Matarani Meiillones Melbourne

Miami FL Mobile AL Mumbai (Nhava Sheva) Mundra Nagoya Napier Naples New York NY/NJ Ninabo Norfolk VA Noumea **Oakland CA Oakland CA** Osaka Paita Papeete, Tahiti Philadelphia PA Port Chalmers Port Everglades FL Port Kelang Port of Spain. Port Said, Egypt Port-au-Prince Portland OR Puerto Cabello Puerto Limon Puerto Quetzal Qingdao Rio Haina Rotterdam

Salerno San Antonio Santo Tomas de San Juan PR San Vicente Savannah GA Shanghai Shekou Shimizu Southampton Sydney Tampa FL Tauranga Thamesport Tilbury Timaru Tokyo Tuticorin, India Valencia Valparaiso Vancouver, B.C. Veracruz, MEX Vigo Wilmington NC Xiamen Xingang/Tianjin Yantian Yokohama Zeebrugge 4



