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AAPA Partnerships in Planning and Development

"Regenerating Business" at The Port of Toledo

Joe Cappel, Manager of Business Development February 25, 2008

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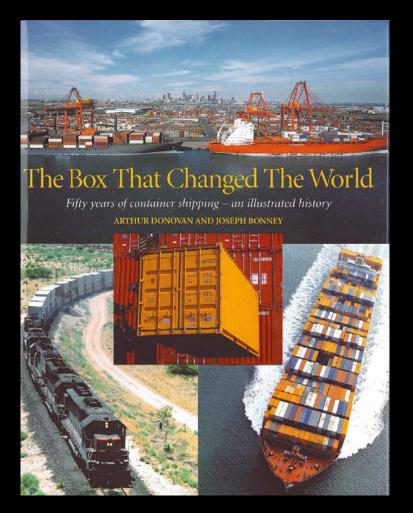
Queen Elizabeth & President Eisenhower at the 1959 Seaway Opening Ceremonies

Seaport Operations

In 1955, the State of Ohio enacted the Port Authority Act in order to take advantage of the newly created St. Lawrence Seaway system which allowed access to the Great Lakes from the Atlantic Ocean. Within days of its passage, civic leaders in Toledo created the Toledo-Lucas County Port Authority. Founded on July 18, 1955, it was the first port authority in Ohio. Today there are more than 20.

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On April 26, 1956 Malcom McLean, a trucker from North Carolina turned the concept of using a standard-sized metal box to move cargo by land and sea into an enduring industry.

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WATERBORNE COMMERCE

Toledo Harbor, Ohio

1961-1967

(Net Tons)

	1961	1962	1963	1964	1965	1966	1967
Coal	26,837,766	28,836,143	31,645,746	32,489,092	35,869,831	35,368,478	29,607,245
Gen. / Misc. Cargo	169,907	223,886	226,602	223,024	478,982	706,703	629,919
Grain	1,223,356	1,696,586	1,750,006	1,602,878	1,801,342	1,789,874	1,641,797
Iron Ore	3,895,133	3,628,281	4,687,480	5,312,815	5,502,148	4,449,435	5,017,826
Misc. Bulk Liquid	156,688	207,035	188,780	130,801	*42,433	*52,681	88,845
Other Bulk	525,357	516,444	705,745	638,149	*196,892	*178,819	672,775
Petro. Products	1,131,827	1,427,518	1,186,558	1,082,688	1,137,654	1,281,915	1,171,829
TOTAL	33,940,034	36,535,893	40,390,917	41,479,447	*45,029,282	*43,827,905	38,830,236
Total Overseas Cargo	359,201	663,252	524,643	751,536	1,332,974	1,453,049	1,212,996
Gen. Overseas Cargo	105,110	146,776	163,987	182,754	425,782	622,627	533,139
Vessels Arrivals	4,924	4,981	5,176	5,555	5,853	5,392	4,660
Overseas Vessels	335	428	401	454	542	481	484

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2007 Seaport Stats- Final

	2004	2005	2006	2007	2006-2007
COMMODITY	SEASON	SEASON	SEASON	SEASON	% CHANGE
Coal	2,736,362	3,312,912	2,874,565	3,235,173	12.54%
General & Misc. Cargo	122,514	164,588	156,120	154,085	-1.30%
Grain	1,601,054	1,367,651	2,139,097	1,618,571	-24.33%
Iron Ore	2,925,456	3,935,180	3,810,167	5,053,615	32.63%
Petroleum & Liq. Bulk	608,254	495,883	624,437	666,101	6.67%
Dry Bulk	1,393,679	1,451,041	1,786,559	1,537,667	-13.93%
TOTALS:	9,387,319	10,727,255	11,390,945	12,265,212	7.68%
Domestic	2,496,738	3,143,770	2,639,757	4,462,060	69.03%
Canadian	6,009,234	6,550,757	6,888,520	5,841,038	-15.21%
Overseas*	881,347	1,032,728	1,862,668	1,962,114	5.34%
TOTALS:	9,387,319	10,727,255	11,390,945	12,265,212	7.68%
					Vessel + (-)
# Overseas Vessels	51	48	81	38	(43)
# Lake Vessels	555	613	611	663	52
TOTAL VESSELS:	606	661	692	701	9

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Need to "Regenerate Business" through Partnerships and Innovation

<u>Partnerships</u>

- New shipyard operator
- New General Cargo Facility operator
- Partnership b/w Port and terminals
- Partnership among terminals

<u>Innovation</u>

- Short Sea Shipping/Feeder Services
- Niche Cargo
- Transloading
- Growth in Seaport

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Shipyard Modernization



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General Cargo Facility Modernization

Midwest Terminals of Toledo



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Terminals partner with Port Authority to attract new business



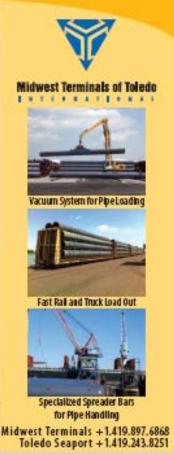
Toledo-Lucas County Port Authority

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ry cranes, on dock rail, and a ship loading conveyor s Call 1.419.897.6868 or visit www.midw



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Regenerating Business for the System





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Innovation: Short Sea Initiatives on the Lakes lead to new opportunities





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Niche Cargo: Bringing it as close to the final destination as possible on the water



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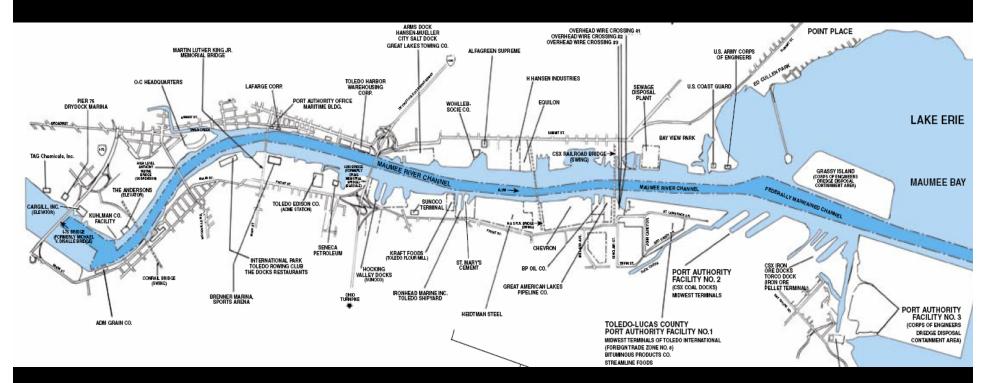


Future Growth: Transportation Opportunity Districts



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