Payment-in-Lieu of Taxes (PILTs)

Why are PILTs a Challenge for the Toronto Port Authority?

Alan J. Paul Vice-President & Chief Financial Officer







- Port Operations
 Over 2 million tonnes annually since 2004
 Bulk cargo
 salt, sugar, cement, aggregate
 Project cargo
 - windmills, locomotives







Toronto City Centre Airport Porter Airlines - 5 destinations More to come * Medevac flights over 3,000 flights



















Payment-in-Lieu of Taxes (PILTs)

- What are PILTs?
- Property taxes apply to Third Party Leases
- Why is it applicable to Canadian Port Authorities (CPAs)?
- Canada Marine Act (CMA)
 - Schedule III of the PILTs Act
 - Sec 28 of the CMA limits CPAs to engage in port activities and other activities as deemed necessary in the Letters Patent issued to such CPAs.



Payment-in-Lieu of Taxes (PILTs)

- Fair and equitable
- Relevance of the Crown Corporation payment regulations
- * "Property value" x "Effective tax rate"



PILTs - "The Players"

- Assessing Authority
 - Municipal Property Assessment Corporation (MPAC)
- Taxing Authority
 - City of Toronto
- Federal Agency
 - Toronto Port Authority
- Federal Department
 - Public Works Canada
- Dispute Resolution Authority
 - Dispute Advisory Panel (DAP)



Why are PILTs a challenge to the TPA?

- Value assigned by MPAC to the TPA property
- No settlement with the City unlike other
 Canadian Port Authorities in Ontario
- Negotiations with the City of Toronto for the last 4 years and still ongoing



Why are PILTs a challenge to the TPA?

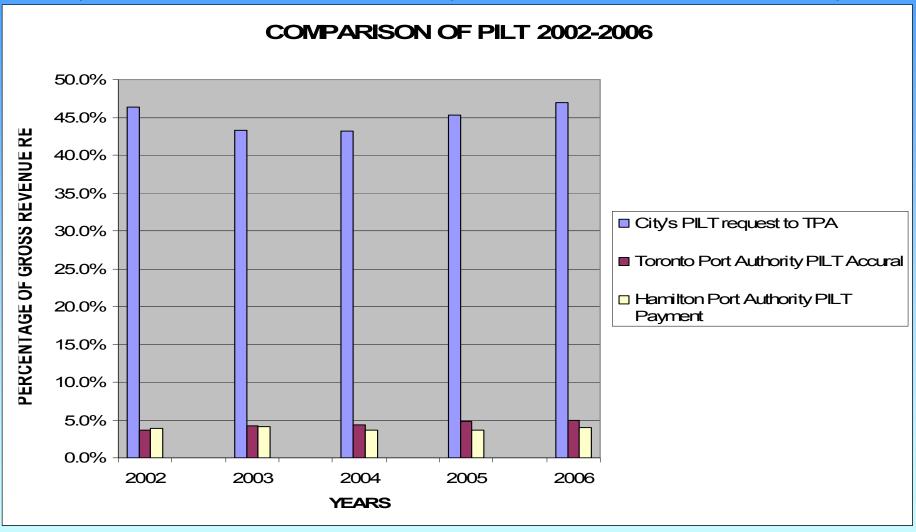
Issues:

- Effect of PILTs on the viability of the Port Authority
- Effect on competitiveness
 TPA vs. other Canadian Port Authorities
 vs. US Port Authorities
- Municipalities view PILTs as a funding device from the federal government



Difference in PILTs

City vs. Toronto Port Authority vs. Hamilton Port Authority





Toronto's Real Estate Market

Past Trends

Land Values increased 70% over the last 5 years!

Future Predictions

Land prices to remain stable with moderate increase due to tight supply



Toronto's Real Estate Market

What is a "Hot" Real Estate Market?

- Pressure for Port Lands to be redeveloped
- Organizations like Waterfront Toronto have a mandate to do this



Toronto's Real Estate Market Location...





Toronto's Real Estate Market Location...location...





Toronto's Real Estate Market Location...location...location...





- The Cost Approach
- The Direct Comparison Approach
- The Income Approach



- The Cost Approach
 - Principle of Substitution
 - Cost of acquiring an equally desirable property
 - Estimate made on value of the site as if vacant and add depreciated replacement costs of the improvements



- The Direct Comparison Approach
 - Estimate of value made by comparing properties sold or offered for sale to the subject property
 - Adjustments made to account for differences in the comparables



The Income Approach

- Assumption that income produced by the property determines its value
- Process of Capitalization (converting future income to an estimate of market value)
- Principle of Anticipation



Best Practices for Valuations of Specialized Federal Real Properties

- * What are Best Practices?
 - Collaboration of Appraisal Institute of Canada &
 Ordre des Evaluateurs Agréés du Québec
 - Input from various stakeholders (Port Authorities, Federation of Canadian Municipalities, Assessing Authorities etc.)
 - Developed on the tenet of fairness and equity (section 2 of PILTs Act)



Best Practices for Valuations of Specialized Federal Real Properties

- * What is its purported intent?
 - For estimating property value of Federal
 Port Facilities in the calculation of PILTs
 - Takes into consideration the federal use restrictions
 - Recognizes different categories of properties and different treatments using valuation approaches



Best Practices for Valuations of Specialized Federal Real Properties

- Current status
 - In 4th draft
 - Not agreed upon by the Federation of Canadian Municipalities



Value Differentials between TPA and the City of Toronto / MPAC

- * MPAC's Approach
 - "one size fits all"
- TPA's Approach
 - value in use
 - Federal restrictions
 - income generating capacity of the properties



PILTs

- TPA's Experience at the Dispute Advisory Panel
 - City applied for a hearing
 - Four test properties were agreed upon
 - Three members on the Panel from various backgrounds
 - Written submissions
 - Hearing Witnesses gave evidence and were cross-examined
 - Final written submissions



Marine Terminals

- * MPAC's Approach
 - highest & best use criteria
 - use physically possible and probable
 - use legally permissible
 - use to be marketable & financially feasible
 - use to be maximally productive



Marine Terminals

- * MPAC's Approach (con't)
 - Industrial Land Table
 - Sale value of comparable properties
 - Buildings valued at reproduction costs adjusted with an industrial "Market Adjustment Factor" (MAF)
 - Assessed at \$19,960,000 (2007 tax year)



Marine Terminals

TPA's Approach

- MPAC's value did not consider Federal restrictions
- Remove the speculative value on future developments in the downtown waterfront location
- Land tables used to value lands of the Hamilton Port Authority, a direct competitor of the TPA
- TPA valued Marine Terminals at \$6,317,000 (2007 tax year)



Toronto City Centre Airport

- MPAC's Approach
 - Industrial Land Table
 - Comparison of value to Buttonville Airport
 - Assessed at \$52,824,000 (2007 tax year)
- TPA's Approach
 - Land use restrictions
 - Tripartite Agreement
 - Future development restrictions
 - Passenger count methodology



Outer Harbour Marina

- « MPAC's approach
 - Industrial Land Table
 - Assessed at \$13,928,000 (2007 tax year)
- TPA's approach
 - Income approach based on income generating facility
 - Land use restrictions
 - Valued at \$1,051,927 (2007 tax year)



DAP Hearing

Outcome ??

 Non-binding advice to the Federal Agency

- Political?



Solution ???

Need for Legislative Intervention

- Amount of PILT must be predictable
- Basis of PILT determination must be easily understood
- Payment of PILT must be simple



Proposed Amendment to the Provincial Assessment Act

- PILT to be payable based on gross revenue formula
 - gross revenue x 2.5% for the first \$10 million of gross revenue, plus
 - gross revenue x 1.5% for the next \$40 million of gross revenue, plus
 - gross revenue x 0.5% for over \$50 million
 - based on \$15 million in revenue PILT would be \$325,000 per annum.



Proposed Amendment to the Provincial Assessment Act

TCCA to be "designated airport authority" and PILT to be assessed based on revenue per passenger basis

(Passenger Rate x total number of enplaned and deplaned passengers)



Proposed Amendment to the Provincial Assessment Act

Why should the Province approve this amendment?

- Economic Impact
 - Port of Toronto \$ 500 million
 - Airport \$ 200 million
 - Jobs





