



The Increasing Challenge of Keeping the Nation's Waterways Reliable

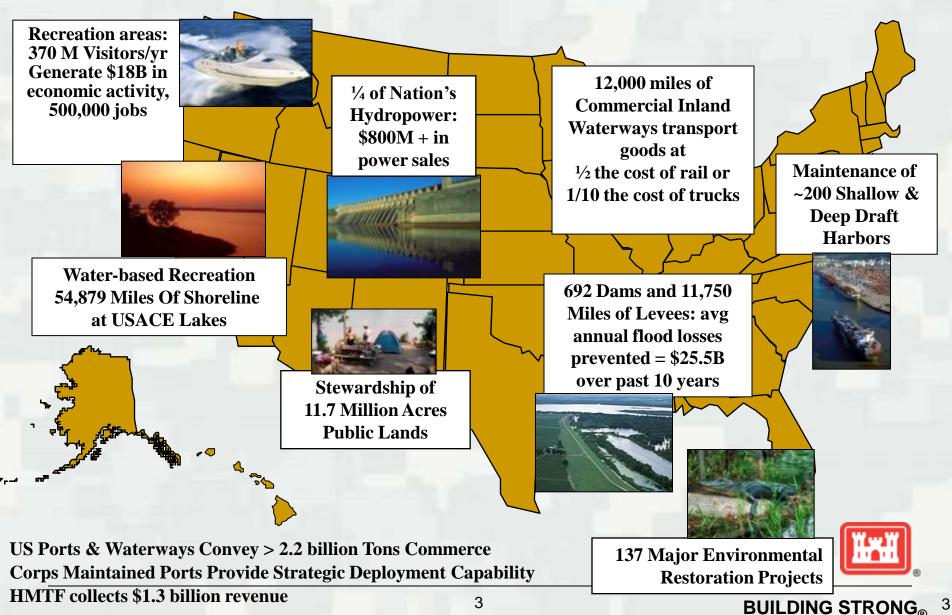
100th Annual AAPA Conference September 11-15, 2011 Seattle, Washington

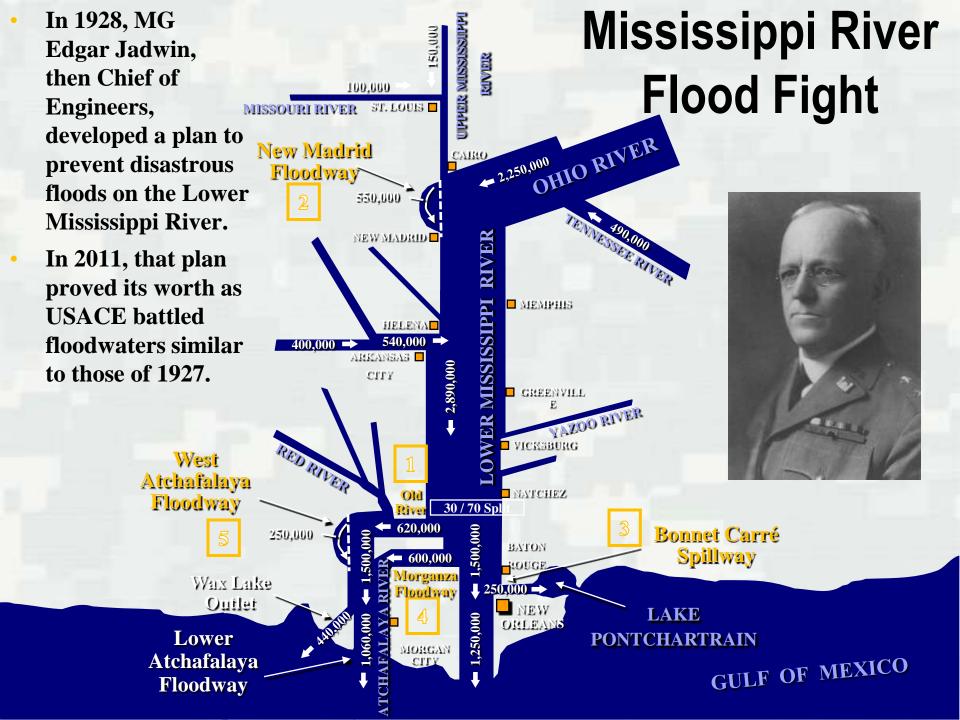
Michael P. Fallon, PE, SES Southwestern Division U.S. Army Corps of Engineers

13 September 2011

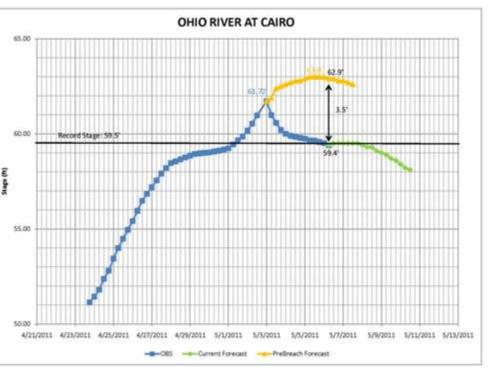


USACE Civil Works: Value to Our Nation



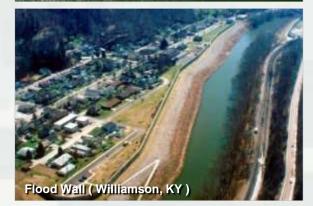






USACE Civil Works Program FY12 Budget Request







Deliver enduring, comprehensive, sustainable, and integrated solutions to the Nation's water resources and related challenges through collaboration with our stakeholders (Regions, States, Localities, Tribes, Other Federal Agencies)

(\$1.575 B) Navigation (34%)

(\$1.447 B) Flood Risk (31%) Management

(\$742 M) Ecosystem (16%) Restoration & Infrastructure

(\$182 M) Hydropower (4%)

(\$259 M) Recreation & Natural (6%) Resource Management

(\$196 M) Regulatory Program: (4%) Wetlands & Waterways

(\$34 M) Disaster Preparedness (0.7%) & Response

(\$6 M) Water Supply (0.1%)

(\$185 M) Expenses (3%)



Dredge ESSAYONS (Coos Bay, OR)





Corps Navigation Mission

Provide safe, reliable, efficient, effective and environmentally sustainable waterborne transportation systems for movement of commerce, national security needs, and



recreation.







Navigation Funding – Pres Budget (\$million)

Pres Bud	Coastal	Inland	Nav	CW total	Nav Percent
FY12	\$832	\$744	\$1576	\$4631	34
FY11	\$873	\$779	\$1652	\$4939	33
FY10	\$971	\$796	\$1767	\$5125	35
FY09	\$969	\$931	\$1900	\$4741	40
FY08	\$957	\$1057	\$2014	\$4900	41

THE TREND is declining funds Navigation down 22% in the last 5 years. Reductions masked by ARRA funding in FY09 and FY10 Flood Damage Reduction increased due to DSAC results; Environment also increased.

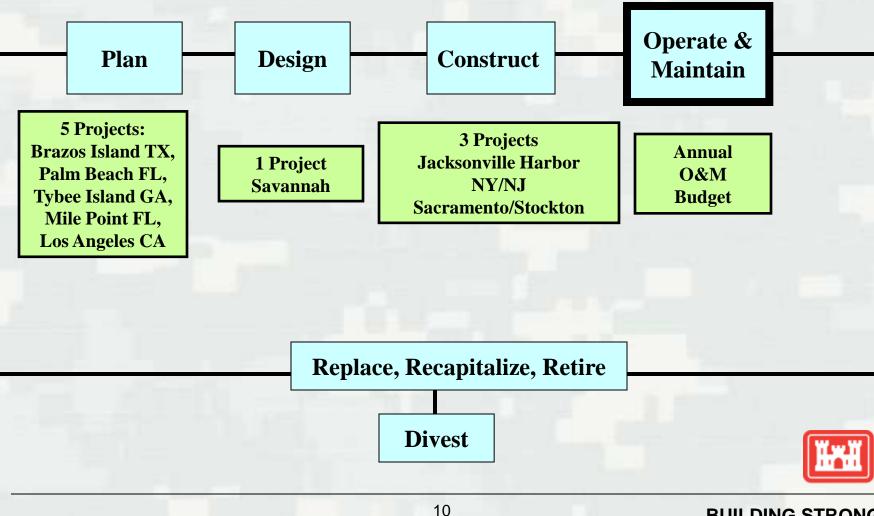
Coastal Navigation

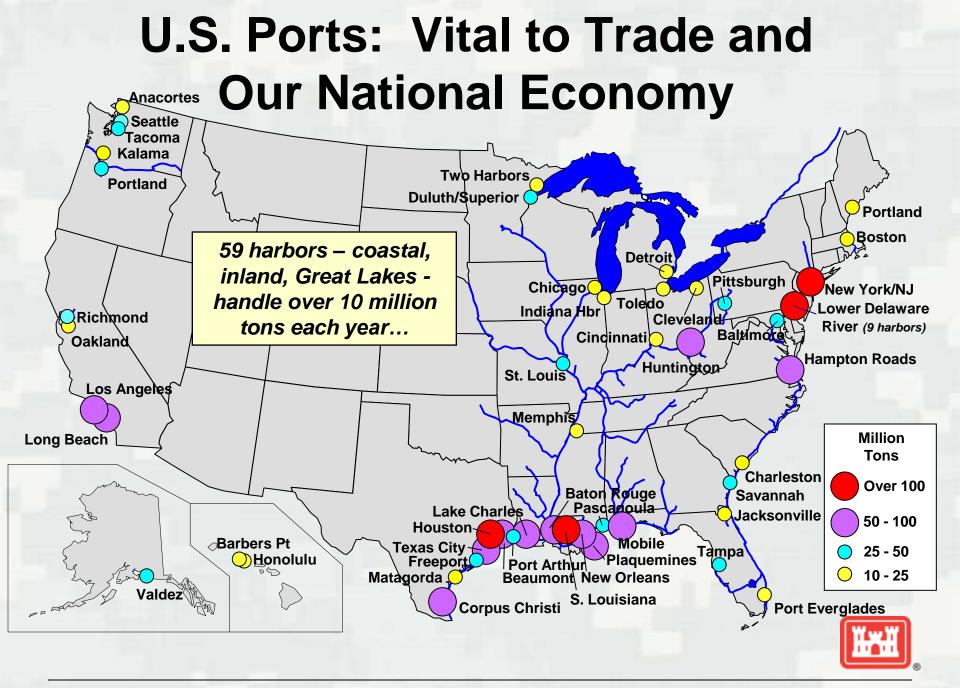
- Value of all foreign trade represents nearly 30% of Nation's GDP
- Overseas waterborne trade
 - 95% of overseas trade by volume
 - 75% of overseas trade by value
 - 16 million jobs
- About \$2.3T in economic activity
- Many coastal ports nearing capacity
- Cargo volumes of 2000 projected to double by 2025
- Already a generation behind in channel design but West Coast in better shape
- Capacity constraints increase transportation costs, pollution, congestion





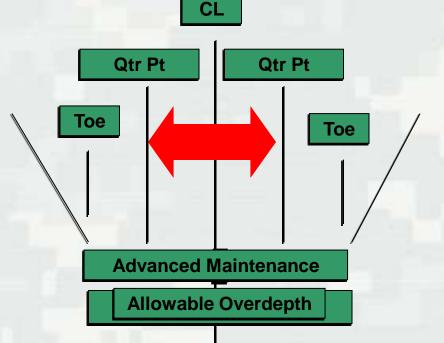
Coastal Navigation Capital Investment Program





Coastal Navigation Channel Performance

- High Use Projects,
 >10M tons/year
- Goal: Half channel width, 95% of time
- Actual: 35% of time



Analogy to building a 2-lane road; Present funding allows one lane, one-third of the year



Inland Navigation Challenges

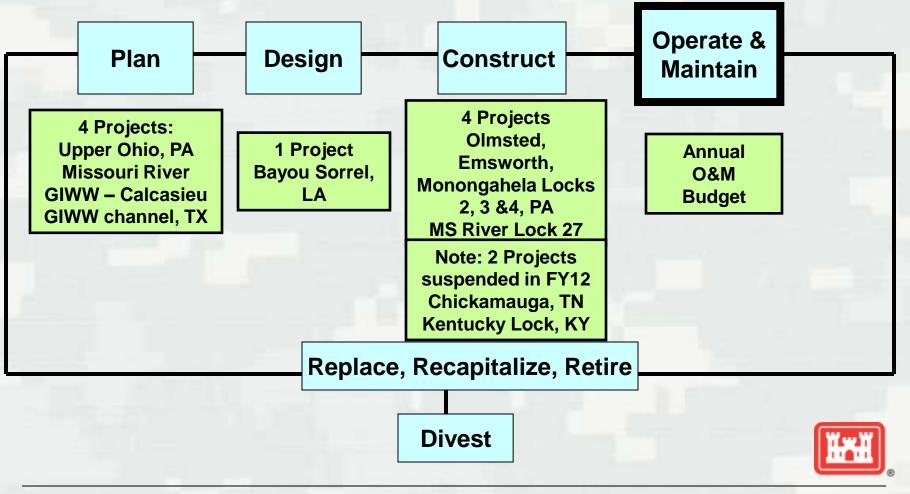
Aging Infrastructure/System Reliability

- 50% Locks > 50yrs old
- Increase in Lock down time or delays
- Increase in emergency repairs
- Funding to support Navigation
 - O&M flat-lined in constant dollars
 - Limited Construction funds for improvements
- Increased demands for water transport
 - Need for increased Lock sizes





Inland Navigation Capital Investment Program



Transforming the Pre-Authorization Study Process for the 21st Century: A New Planning Paradigm



NEW PARADIGM: PREAUTHORIZATION STUDY PROCESS

CURRENT PLANNING PROCESS: 6+ YEARS (approximate timeframes)



REVISED PLANNNING PROCESS: 2 YEAR (approximate timeframes)

STUDY	STUDY	STUDY	REPORT
SCOPING	EXECUTION	REVIEW	FINALIZATION
Fiscal Year 1	Fiscal	Year 2	Fiscal Year 3
Problems & E Opportunities • Pl • Future Without & Project • F • Management	Alternative Development lan Evaluation Comparison Plan Selection	• Agency Technical Review • Independent External Peer Review • Cost Certification • Public Review	
 Measures • Analysis Plan			an Confirmation tate & Agency Review
DECISION POINT 1	DECISION	DECISION POINT 3	CHIEF'S REPORT

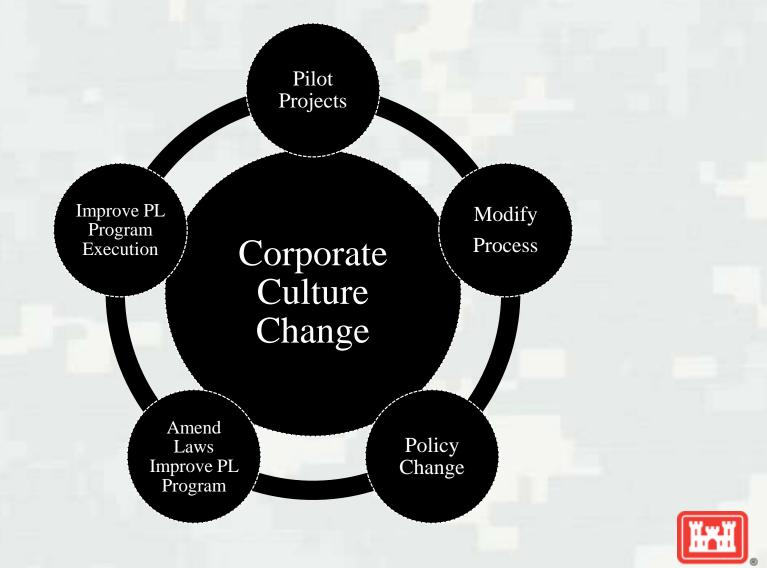
The revised process consolidates key decisions into the early part of the study process, allowing for more clear scoping and focused attention on relevant details. It integrates early decision making with more flexible analysis and emphasizes focused risk management strategies.



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The Way Ahead



Pilot Status Update

- Jordan Creek, MO
 - Flood Risk Management
 - Initiated Feb 2011
 - Scoping Workshop Apr 2011
 - DP1 24 Sept 2011
- Sutter Basin, CA
 - Flood Risk Management
 - Initiated Feb 2011
 - Scoping Workshop May 2011
 - DP1 23 Sept 2011

- Westside Creeks, TX
 - Ecosystem Restoration
 - Initiated June 2011
 - Scoping Workshop July 2011
 - DP1 1st qtr FY12
- Palm Beach Harbor, FL
 - Navigation
 - Initiated June 2011
 - Scoping Workshop Aug 2011
 - **DP1 1**st qtr FY12



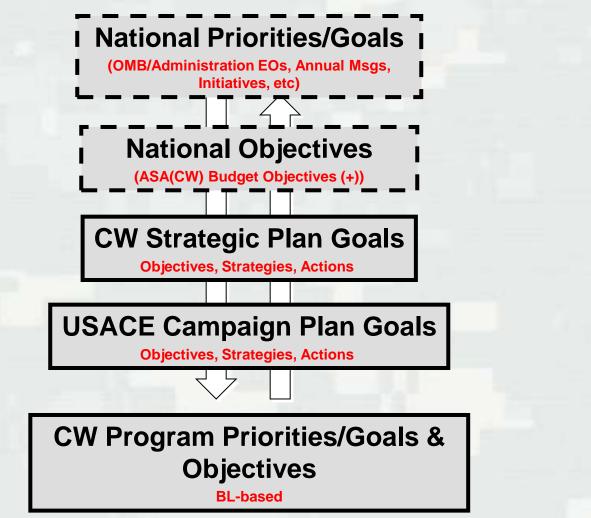
The New Budgeting Paradigm

Aligning Business Lines to National

Goals/Priorities and

National Objectives

CW Vertical Mapping/Alignment & Sources



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National Priorities/Goals

- Reduce the Deficit¹
- Create Jobs and Restore the Economy¹
- Improve Infrastructure¹
- National Export Initiative³



- Maintain Global Competitiveness²
- Increase Energy Independence²

• Improve Quality of Life²

 ¹FY2011 CW Budget Briefings to OMB
 ²President's 2011 State of the Union Address
 ³President's 2010 State of the Union Address & EO (11 Mar 10) NOTE: This listing is a listing of priorities/goals, not a ranking.





Water Resources Objectives



- Protect, develop and restore the Nation's water and related land resources¹
- Operate and maintain existing Corps projects¹
- Train and prepare for emergency response needs¹
- Improve energy, water, and petroleum efficiency²
- Double exports from FY2010 to FY2015³

¹FY2011 CW Press Book Preface

²Executive Order 13514 - Federal Leadership in Environmental, Energy, and Economic Performance ³President's 2010 State of the Union Address

NOTE: This is a listing of objectives, not a ranking.

Use of Funds

□ Make optimal use of available funds

- Fund fewer projects more efficiently
- More sophisticated asset management
- Risk-based maintenance funding
- Proportionally more for maintenance, less for new or replacement projects
- Eliminate categories of projects with least national benefits

Deliver less (flood control, navigation, recreation, hydropower,)

- De-authorize constructed projects that no longer serve their authorized purposes
- □ Educate better: Jobs, Infrastructure, Value to Nation



Find Other Funds

Seek other sources of funds

- Harbor Maintenance Trust Fund
 - Seek more of annual revenues for channel maintenance and related activities
- Inland Waterways Trust Fund
 - Seek additional revenue and revenue sources
- Direct funding of hydropower or public private partnership funding of some hydro



Summary

- The marine transportation system is a vital part of our Nation's Infrastructure-critical to America's continued growth and prosperity
- The Corps is a partner in ensuring the nation's coastal ports remain viable for the Nation
- Demands for waterway transportation are increasing requiring improved and reliable infrastructure
- To remain an active player in world economy, the United States needs to establish a national strategy
- We need to continue to educate the public on the importance of our Nation's Coastal infrastructure and its present condition
- Support a collaborative approach to develop a national strategy to meet the future waterborne commerce needs of the nation





Questions / Comments

Michael P. Fallon, P.E., SES Programs Director Southwestern Division, US Army Corps of Engineers <u>Michael.P.Fallon@usace.army.mil</u>





