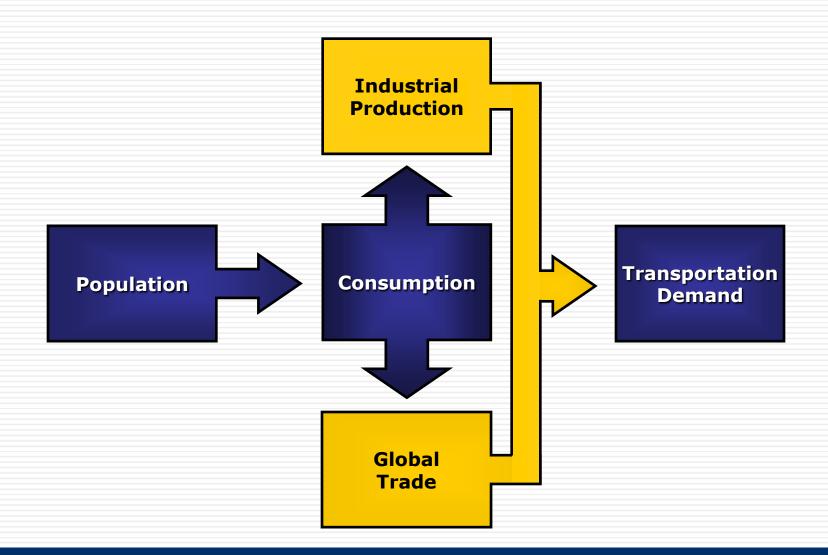




The National Gateway Preparing for Tomorrow

Transportation demand is on the rise



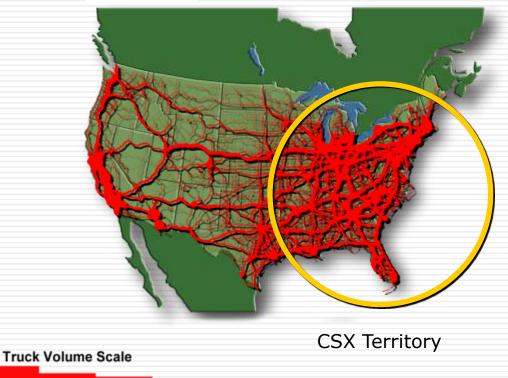


Congestion is getting worse

Today



2020



Source: USDOT FHWA Freight Analysis Framework

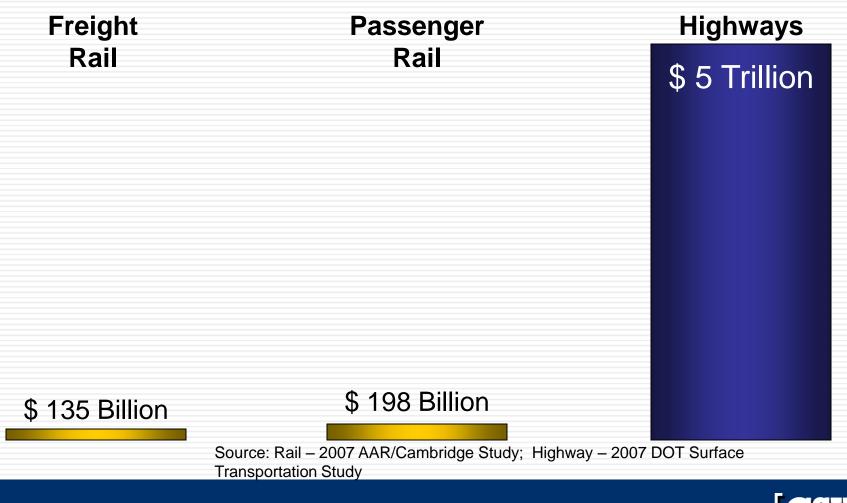
50,000

25,000 12,500

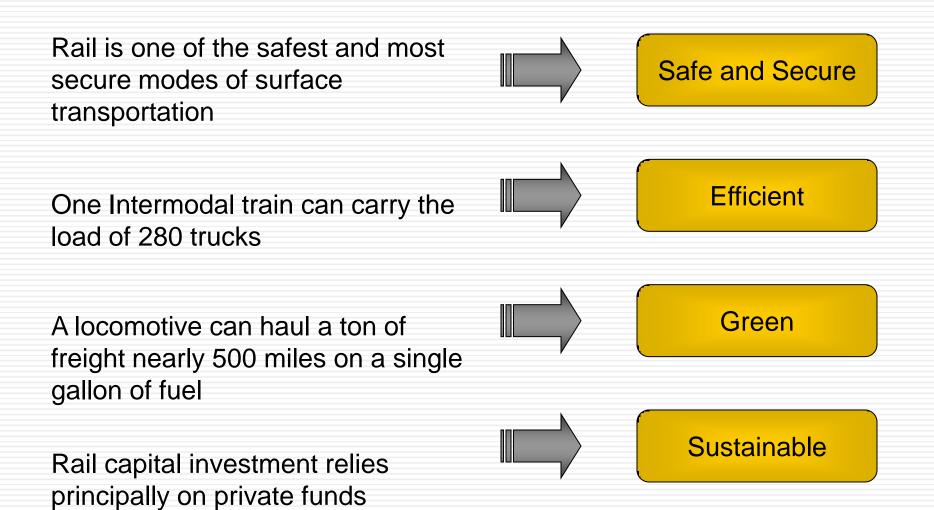
How tomorrow moves

Multi-modal infrastructure investments must be made

Investment required by 2035



Rail provides sustainable transportation solutions





CSX is working to meet these challenges



- Delivering supply chain flexibility
 - Shifting global trade lanes
 - Globalization, Panama Canal expansion suggest more cargo going to East Coast ports
- Intermodal investments critical to meeting nation's transportation needs
 - Combines the economics of rail with the flexibility of trucks



National Gateway overview

- Project overview:
 - \$842 million in investments
 - 61 double stack clearance projects
 - Construction or expansion of 6 intermodal terminals

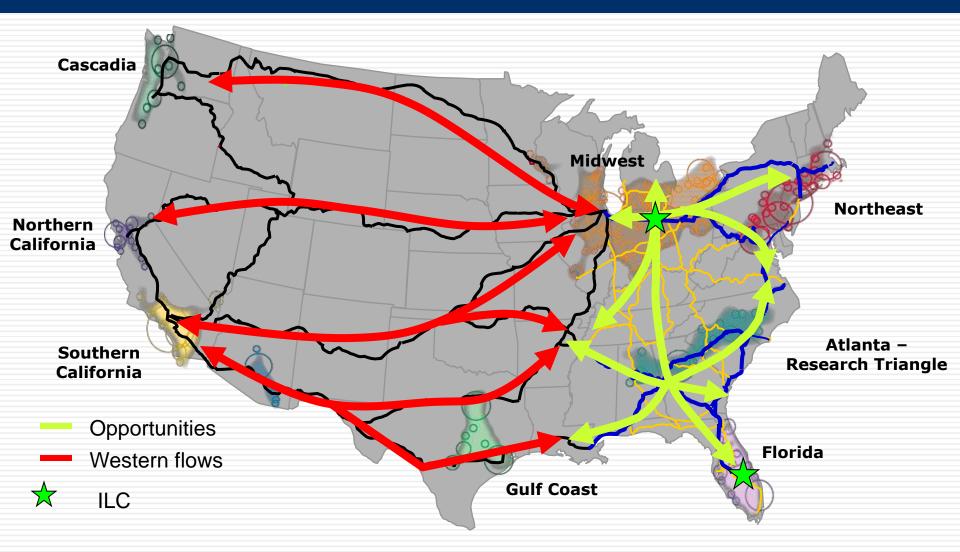
Strategic value for CSX

- Increases terminal capacity in key population centers
- Provides double stack capacity from East Coast Ports to Midwest



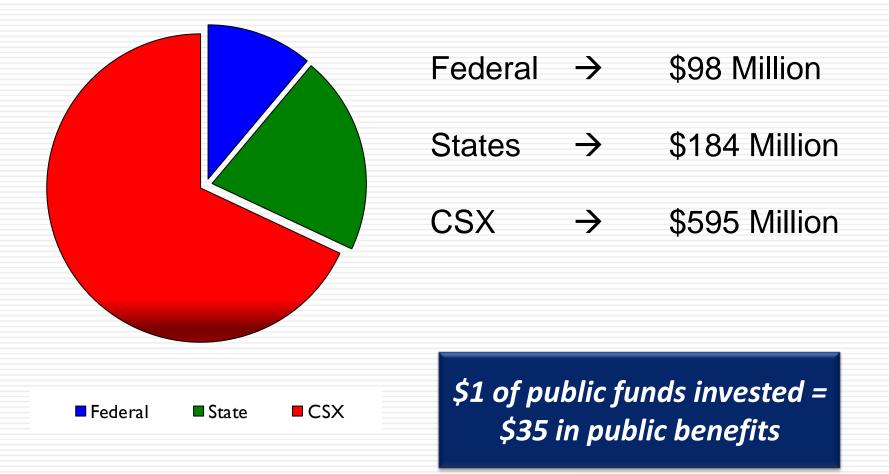


Enhanced Network Addresses New Flows



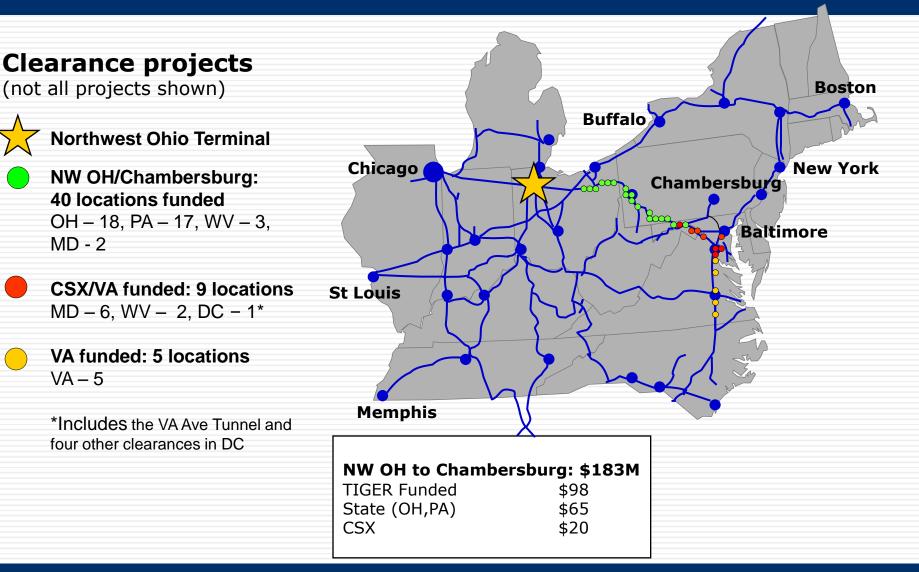


The National Gateway: A True-Public Private Partnership





National Gateway: three phases of clearance projects



National Gateway Projects of Interest

NW Ohio Terminal

- Largest single project (\$175M in private capital invested)
- Reduces transit time for freight rail through Chicago by 24-48 hours
- Opens Mid-west markets to new intermodal service
- 2,000 acres near terminal zoned for job-generating warehouse and distribution development
- Virginia Avenue Tunnel (in Washington, DC)
 - CSX announced funding commitment and initiation of NEPA process on May 18
 - Largest National Gateway clearance project (\$160M)
 - MAROPS Study identified as major bottleneck that prevents efficient movement of freight and passenger rail on I-95 corridor
 - Project would restore double track and enlarge to allow for doublestack operations through tunnel





National Gateway delivers over \$10 billion in public benefits

Stimulates the economy

Over 30 years, expected to create more than 50,000 jobs, including more than 25,000 jobs in 14 economically distressed areas

Improves U.S Competitiveness

- Triples the market access potential for the Ports of Baltimore, Hampton Roads and Wilmington while improving western connections over Chicago.
- **Provides a Sustainable Transportation Solution**
 - Reduces emissions estimated 20 million tons of CO₂ eliminated
 - Assists states in attainment of federal clean air standards
- **Reduces Consumption of Oil**
 - Contributes to U.S. energy security by saving 2 billion gallons of diesel fuel



www.NationalGateway.org

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Terminal Facility will be a	Ohio			Q c	the National Gateway omment on projects ign a letter of support
The Nati nation's competi	Creating Jobs The National Gateway will create thousands of jobs and increase traffic at our nation's ports; stimulating economic activity in America's port cities and boosting our competitive edge in the global economy.				
States s increase	ting Growth tand to realize valuable ber d tax revenue, less highwa d air emissions.			More »	





Support for the National Gateway is widespread

