Cruise Ship Safety and Security 9 February, 2011

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Presentation Overview

- Scope of the Business Corporate Overview
- Safety & Security Focus
- Safety & Security Initiatives
- Conclusions









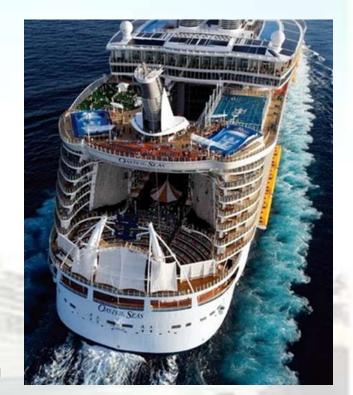






RCL Corporate Overview

- > RCL's Cruise Lines
 - Royal Caribbean International
 - Celebrity Cruises
 - Azamara Club Cruises
 - Pullmantur
 - Cruise Line of France
- World-wide Destinations
 - North, Central and South America
 Alaska, Hawaii, Bahamas, Caribbean
 - Africa, Russia, Turkey
 - Europe, Scandinavia, Mediterranean
 - Asia, SE Asia, India, Australia, New Zealand













RCL Corporate Overview - continued

- Small floating cities in an international environment
 - Annually 3.8 million guests; 1,750 cruises; 360+ unique ports-of-call
 - 40 Ships Ranging from 90 to 6,150 guests; and 67 to 2,100 crew
 - Total onboard population at any given time: @110,000
 - Large theaters; Ice skating; Surf riders; Ziplines; Rock climbing walls
 - Discos and clubs; Spas and workout facilities (including boxing rings)
- Complex Regulatory and Legislative requirements
 - Port State Regulations/Laws Territorial waters/ports of call
 - National Extraterritorial Laws
 - Flag State Laws
 - International Law IMO
- Industry and Corporate policy
 - Incident response
 - Incident reporting
 - Governmental partnerships



IMO delegates representing member nations gather from around the world











Safety & Security Focus

- While in ports-of-call
 - Labor strikes, slowdowns and other actions
 - Criminal/terrorist acts within cities we visit
 - Guest/crew accidents and injuries
 - Civil unrest
- While at sea
 - Navigation safety
 - Fire readiness
 - Health preparedness
 - Personal injury safety
 - Overboard precautions
 - Misconduct processes













Safety & Security Initiatives

- Ports-of-call initiatives
 - Itinerary planning and port monitoring
 - Corporate/Government partnerships
 - Ship Access Security screening
 - Local ship's agents

- Shipboard initiatives
 - Ship design features
 - Clear corporate policies
 - Crew quality and training
 - Response preparedness
 - Corporate/Government partnerships











Conclusions

- Safety & Security are our highest priorities
- Incidents are relatively infrequent
- Prevention is our focus
- Prepared to respond if needed











