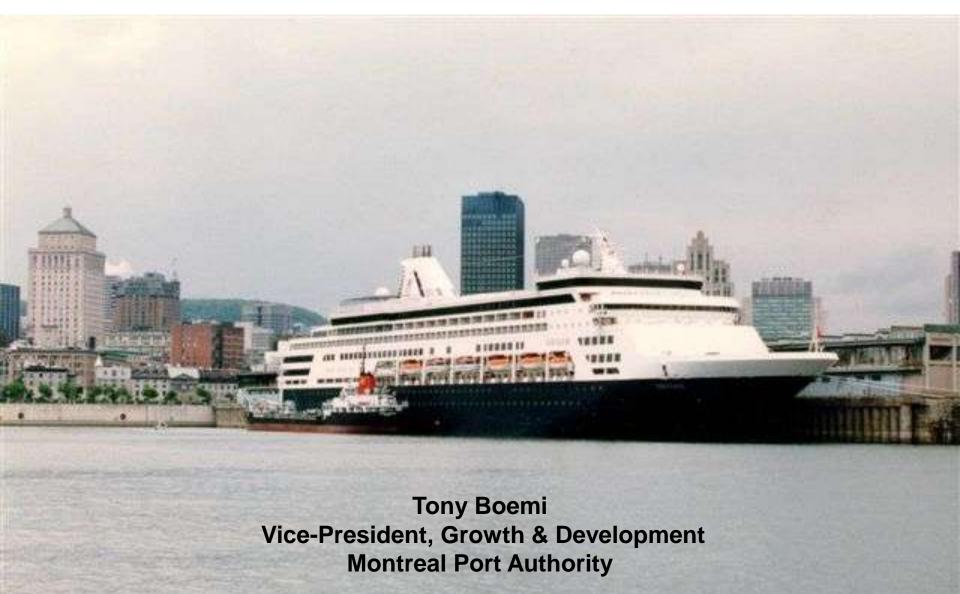
AAPA Cruise Seminar February 9 – 11, 2010

Challenges facing regional cruising



GLOBAL CRUISE MARKET

- >16,5 millions passengers in 2006 → 18,4 millions in 2010 → 21,3 millions in 2013
- ➤ 63% North Americans, 28% Europeans, 9% rest of the world
- ➤ Annual increase rate in North America: + 7 %
- Cruise passenger = faithfulness (8 cruises on average during his / her lifetime)

GLOBAL CRUISE MARKET

- More and more look for a boarding port close to home
- Increasing demand for shorter duration cruises (3 to 4 days)
- Increasing demand for thematic, multi-generational and family cruises
- 90 % of the cruises are sold through specialized cruise travel agencies

CANADIAN CRUISE MARKET

1 000 cruises per year

2 millions passengers

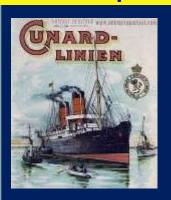
British Columbia = 73 %

Saint-Lawrence = 6 %

TRENDS IN CRUISE SHIPS

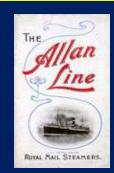
 Bigger ships (Royale Caribbean and Oasis of the Seas » 5000 + passengers)

 BUT demand for smaller luxurious cruise ships (200 to 400 passengers) is increasing 1850 – 1900: several companies have opened transatlantic passengers routes between Montreal and Europe: Cunard, Allan Lines / Montreal Ocean Steamship Company, Canada Shipping Company, Beaver Line, Mississippi & Dominion Steamship Co Ltd....



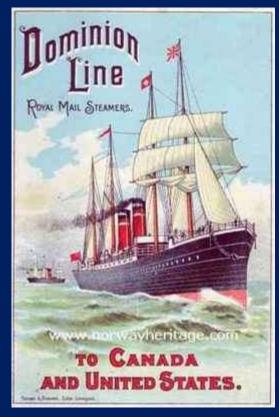






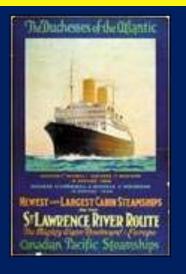


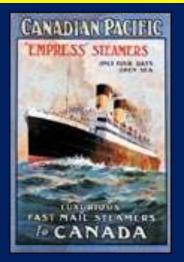


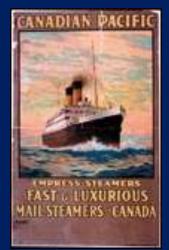


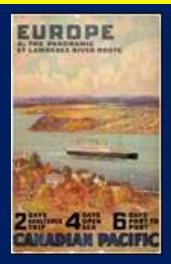
1900 - 1960: The cruises Golden age

Cunard, Canadian Pacific, White Star, Anchor-Donaldson ...





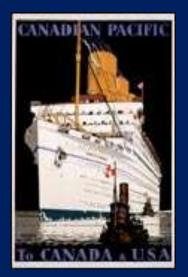


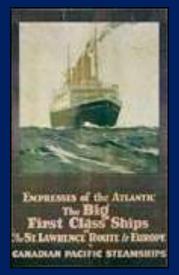




CANADIAN PACIFIC









9 stopovers on the Saint-Lawrence



Challenges

Port Infrastructure

Ground Logistics

Training

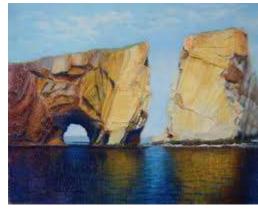
Port Authorities

Branding

The Saint-Lawrence experience

FJORD, ISLANDS, CLIFFS, LANDSCAPES, WHALES













The Saint-Lawrence experience

HISTORY











The Saint-Lawrence experience



CONTRASTS









Montreal, the ultimate cruise destination















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SAINT-LAWRENCE CRUISE MARKET

More than 170 000 passengers in 2010

Origin of passengers (2010 vs 2009)

	2010	2009
USA	54 % ↓	61 %
EUROPE	20 % 👃	23 %
CANADA	14 % ↑	11 %
OTHER	12 % ↑	5 %

INTERNATIONAL CRUISE LINES SERVING MONTREAL (2007 – 2011)

- Aida Cruise Line
- American Canadian Caribbean Line
- Compagnie du Ponant
- Crystal Cruise Line
- Ellevi Shipping
- Fred Olsen Cruise Line
- Hapag-Lloyd TUI
- Helios Cruise Line
- Holland America Line

- Peter Deilmann Cruise Line
- Phoenix Seereisen
- Princess Cruise Line
- Saga Shipping
- Seabourne Cruise Line
- Silver Sea Cruise Line
- Waybell Cruises Inc.

World Cruise Agency