

AAPA Shifting International Trade Routes Workshop

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Who is NRF

- World's largest retail trade association
- Global membership includes retailers of all sizes, formats and channels of distribution
- Employ nearly 25 million workers
- 2009 sales of \$2.3 trillion



Economy

- 2009 Recession
 - Sales dropped 2.7%
- 2010 Recovery
 - Sales increased 3.7%
 - Holiday Sales
 - Projected 2.3% increase
 - Actual 5.7% increase
 - Biggest jump since 2004

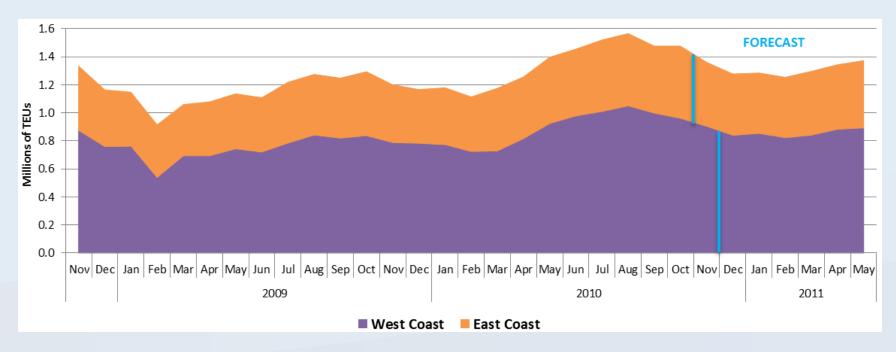


Economy

- NRF Port Tracker
 - Import volumes up 17.4% for 2010
 - Continued single digit growth in 2011



Economy



January 2011 NRF Port Tracker



Operational Considerations

- Proximity to Distribution Network
- Operational Efficiency
- Workforce Stability
- Ocean Services
- Fees and Regulations
- Local Government Agency Operating Practices
- Availability and Cost of Domestic Transportation



Questions?

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