

U.S. East & Gulf Coast Perspectives

Ocean Carrier, Port, Marine Terminal, Rail

January 19, 2012





Headlines

The stronger South Asian economies grow and keep exporting to the US, the more the East (Coast) will see continued growth

The Examiner January 4, 2012

BNSF says Panama Canal Won't Hurt West Coast

Journal of Commerce October 12, 2011

Canal Toll Prices, Western Rail rates and East Coast Channel Depth will Greatly Determine Outcome of Canal Expansion

John Vickerman Journal of Commerce October 18, 2011

Groundbreaking begins for Norfolk Southern Memphis Intermodal Facility

Memphis Business Journal April 29, 2011

Illinois grain exporters, seeking empty containers, fret about decline in imports from China

Northwest University Study 2010

First Time NS Originates More Intermodal Shipments on the East Coast

Norfolk Southern, 2008



Port of Virginia Portfolio





International Gateways

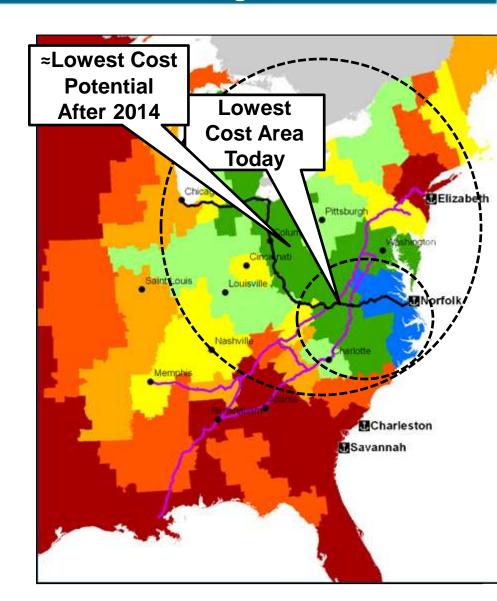




Panama Canal Expansion

Will Business Increase at The Port of Virginia?

- Complete in 2014
 - East Coast Demand Should Increase
- If Larger Container
 Ships Go Through
 Canal to Virginia
 - Economies of Scale Could Lower Costs
 - Increases Market
 Reach Measured by
 Total Cost to Serve





Ship Lines





Terminals

- Capacity, Technology, Automation
- Low Cost, Dual Rail, Logistic Services
- Security
- · "Flexible"





Rail

- Shorter Hauls are Emerging
- Efficient Routings in High Volume Corridors
- Intermodal Pricing and Service
- Compete with Truck
- On-Dock Rail = "Drayage Cost" Included



NS Norfolk Services





CSX Norfolk Services





VIRGINIA NIT Central Rail Yard Phase 2





Our Challenge is to Avoid This





Biggest, Deepest, Newest, Best

- Suez-Class Cranes That Can Work Any Size Ship
- Deepest Channels on the East Coast with No Sir-Draft restrictions
- NIT Renovation: New Cranes, New Straddle Carriers, New Wharf Almost a Mile Long, On-Dock Rail
- APMT, Most Technologically Advanced U.S. terminal
- Craney Island Construction has Started





Thank You

