

# Sustainability in Maersk



# World-class infrastructure enabling sustainable global growth



# A.P. Moller - Maersk Group

USD **60b** revenue

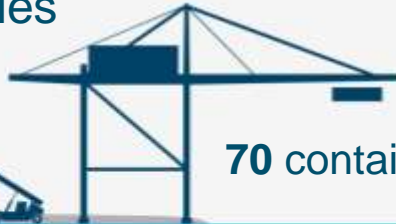
**625,000** barrels of oil per day

**121,000** employees

**26** drilling units

**130** countries

**70** container terminals



**600** container ships



**MAERSK**

# Maersk's growth strategy

Building four strong businesses

## 4 × USD 1bn



APM Terminals



Maersk Line



Maersk Oil



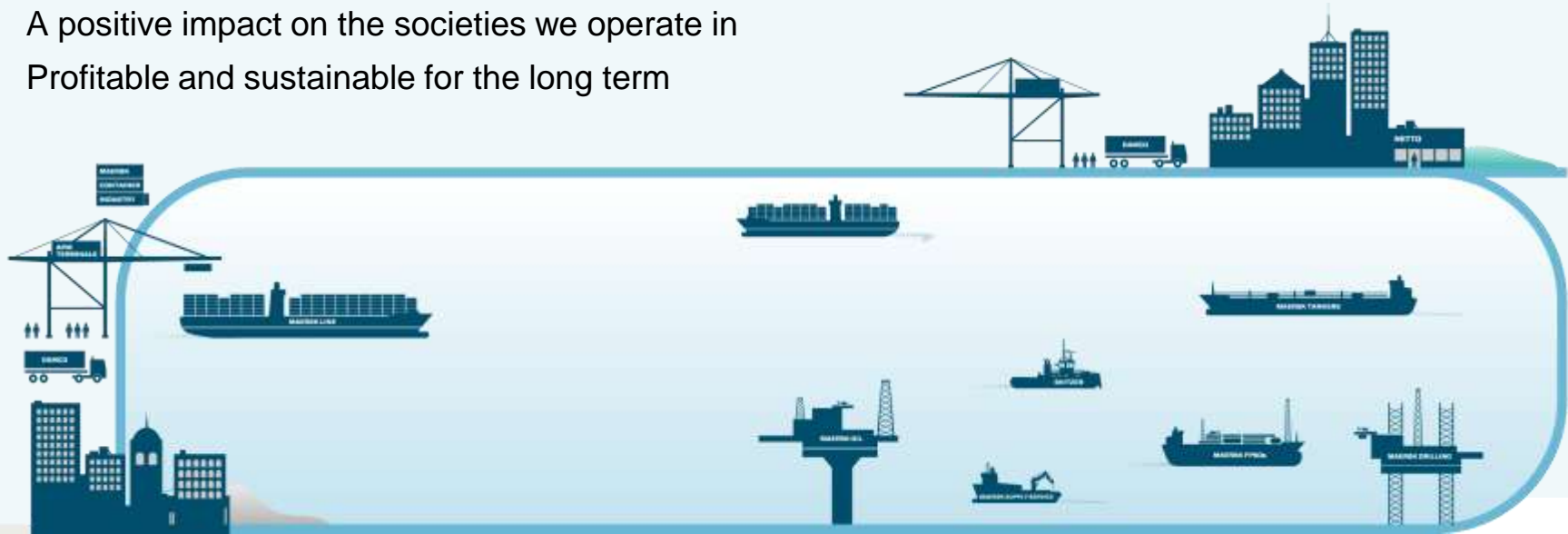
Maersk Drilling

- First-class infrastructure solutions within energy and transportation
- Strategic focus on growth markets
- Enabling countries to fulfill their economic potential by deliver efficient sustainable solutions
- Delivered by our highly skilled and engaged employees

# What is Sustainability in Maersk?

It's about results, and *how* we deliver them

- Transparent and responsible
- A positive impact on the societies we operate in
- Profitable and sustainable for the long term



# Commitment to integrate sustainability

- Minimum standards and basic programmes
  - Human Rights
  - Labour
  - Environment
  - Anti-Corruption
- Annual Sustainability Report
- Business Unit strategies



# Fuel, cost and CO<sub>2</sub> reduction go hand in hand

**8%** CO<sub>2</sub> reduction  
2010–2012

**20%** new Group CO<sub>2</sub> target  
2010–2012

**82%** of the Group's CO<sub>2</sub>  
emissions come from Maersk Line

**86%**  
flaring reduction



**2007**  
Reduction target  
25% CO<sub>2</sub> by 2020

**2012**  
25% CO<sub>2</sub> reduction achieved

New target  
**40%** CO<sub>2</sub>  
2007–2020

DELIVERED  
**8 YEARS**  
AHEAD OF  
SCHEDULE

# Measuring success in broader terms

Case: Maersk Line fuel switch in Hong Kong





# Measuring success in broader terms

Case: Maersk Line fuel switch in Los Angeles



# Measuring success in broader terms

Case: Navigating joint waters in Colombia



# Recycling with a passport: Meet the **Triple-E**



Thank you

