American Association of Port Authorities Special Seminar Port Authority Board Members and Commissioners June 3-5, 2014 Port of Seattle

2014 Trend is "CHANGE"

A stark reminder that Port Authorities are single port-principals in an industry of increasing flexibility. Carriers have multiport options, port authorities do not.

2014...Trend is "CHANGE"

A time for mission audits, risk assessments, capital planning updates and, most importantly, expectations

reviews.

What's Important?

To Your Port Authority?

To Your Port?

To You?

Best Port Possible !

Good: Functions within REALITY, nurtures niches, projects authentic <u>expectations</u>.

Bad: Rationalizes REALITY, gripped by selfcreated <u>expectations</u>...and competitive pride.

Ugly: Bad, Capitalized

Fiduciary Board Issue !

- No More "Sellers' Markets
- No Experts

Priority 2014- New Marketing Reality



The "Market"

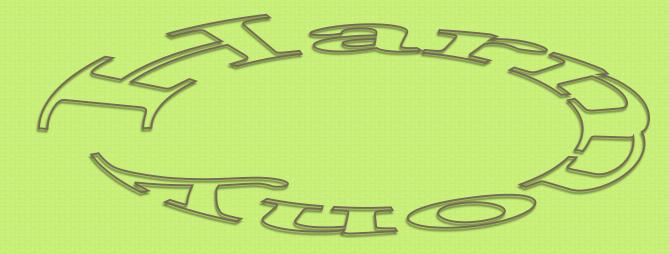
The Host Community

Marketing and Planning **Financial Management?/Capital Planning Community Relations/ Support and Approval** Management Resources/Operations **Board** - Management Operations Board Member s Relationships

Perceptions







Harmony

Compensation

Management/Employees

Board Members

• AUDITS

Your Job

As Board Member....

Do it ! Well !!