





February 20, 2014

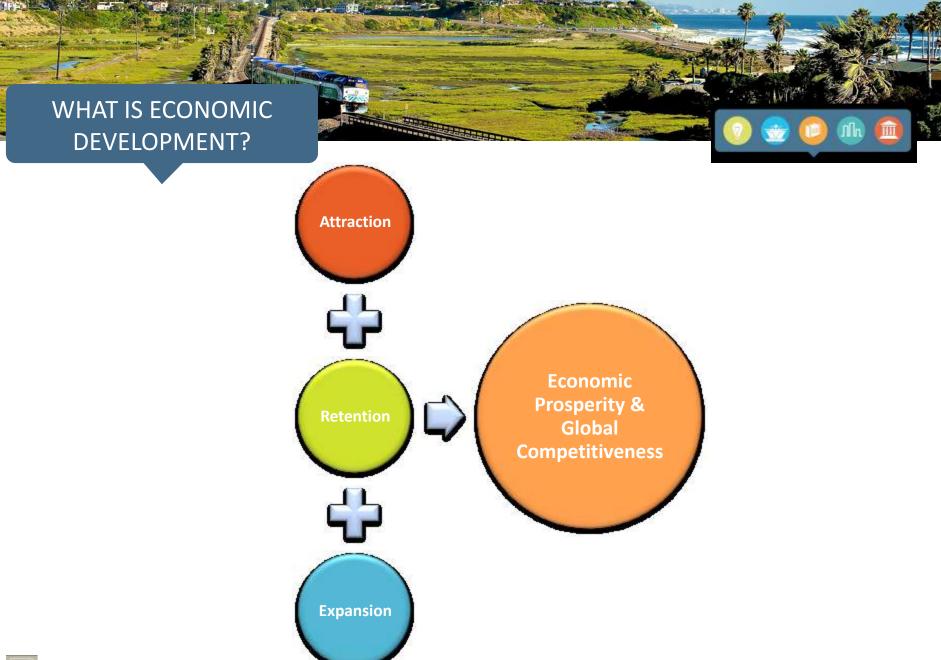


Mission: San Diego Regional Economic Development Corporation's mission is to maximize the region's economic prosperity and global competitiveness.

Vision: The San Diego Region will be a pillar of the global economy and a magnet for investment, talent and innovation.

Values: Collaboration, Integrity, Accountability, Innovation, Vision





ABOUT THE REGION



- The Cali Baja Bi-National Mega-Region includes San Diego County, Imperial County and Baja California
- 6.5 million people live in the Mega-Region
- In the next 40 years, San Diego County's population is expected to grow by 1.5M
- 2 major international airports, 3 land ports of entry & 2 major seaports





Focus on Traded Economies





- Align Talent
- Attract FDI
- Engage SMEs



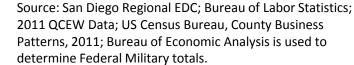
- Defend Assets
- Leverage Innovation
- Support Transitions



- Secure New Lift
- Leverage Conferences
- Unite San Diego Story



TRADED ECONOMIES 8.2% 9.6% 13.0% 1.6% 175K+ Innovation 11.7% 80.6% 158K+ ■ Tourism **USA** 911K+ 107K+ Military 8.0% Local 67.4%





San Diego

Strategic Programs and Initiatives

A CLOSER LOOK AT THE METROPOLITAN EXPORT INITIATIVE





The Market Assessment will serve to inform the development of a regional export development plan, its mission, vision, and implementation strategy.

With extensive regional data and unparalleled insight from regional business leaders, the San Diego Metropolitan Export Initiative is poised to make a measurable impact on San Diego metro's export economy.





Although San
Diego ranks 17th
in total export
value, GMP, and
population size,
it is only 55th in
terms of export
intensity (export
share of GDP).

Figure 1: Comparison Cities

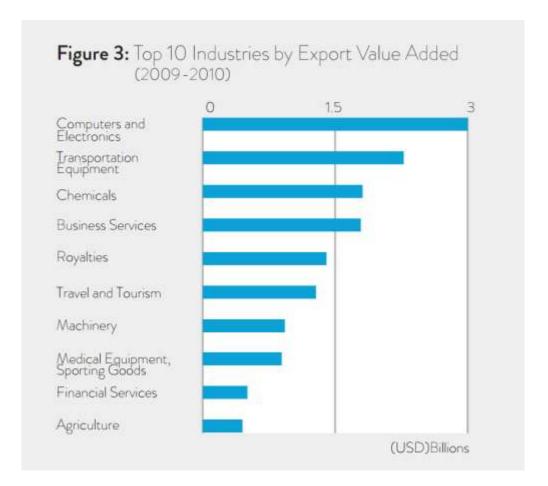
Export GMP Rank	MSA	Exports Share of Metro GDP 2010
52	Portland - South Portland - Biddeford	9.30%
53	Hartford - West Hartford - East Hartford	9.30%
54	Albuquerque	9.30%
55	San Diego-Carlsbad-San Marcos	9.30%
56	Phoenix - Mesa - Glendale	9.10%
57	Providence - NewBedford - Fall River	9.10%
58	Memphis	9.10%





San Diego's top five export industries account for \$10.3 billion or 64% of all San Diego exports.

San Diego's top 10 export industries account for 89% or \$14.3 billion in total value.



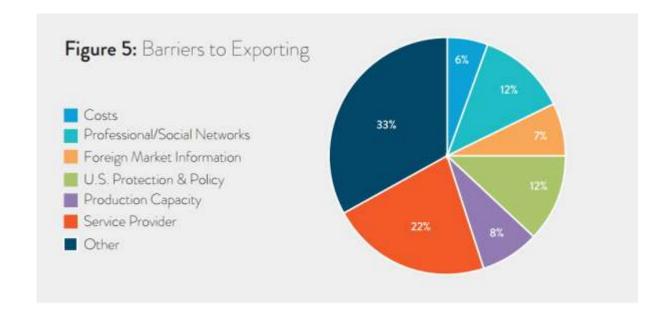




The lack of available information and benefits regarding export markets was identified as the most important barrier to exporting.

U.S. protection and policy, and lack of professional and social networks were identified as important barriers.

Surprisingly, costs were not identified as one of the top barriers to exports

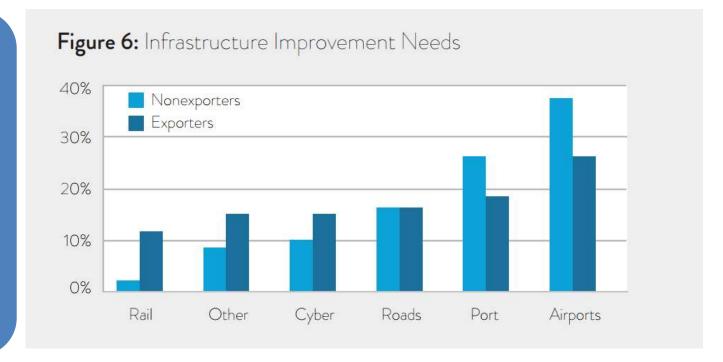






Regional infrastructure can serve as a severe bottleneck to exporting practices.

The three most important infrastructure types that need improvement are the airport, port and cyber infrastructure.





- Create and retain jobs by growing our region's exports.
- Increase the number of SMEs participating in global trade.
- Create a more globally competitive brand for the region & increase global fluency.





Federal

- Funding and financing to support exports
- Investments in key infrastructure
- Immigration, visa and international tourism

State

- Public- private partnerships
- California footprint in foreign markets

Local

- Land use and marine spatial planning
- Infrastructure improvements



