

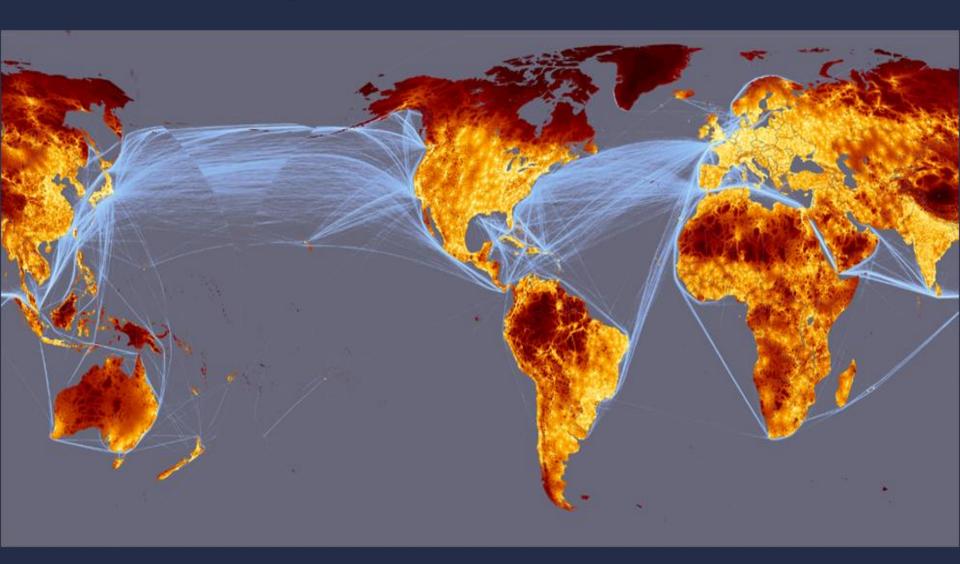
FLORIDA: MADE FOR TRADE

Bank of America Merrill Lynch





Why Focus on Trade?





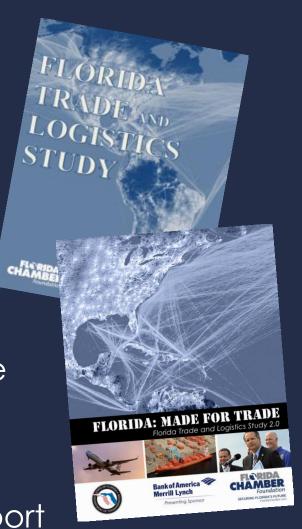
Florida Trade and Logistics Study

Phase I (2011)

- Document existing and project future trade flows
- Recommend strategies for Florida to compete globally

Phase II (2013)

- Establish the business case for trade
- Identify opportunities and provide recommendations
- Regional implementation and support











































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Bank of America **Merrill Lynch**





Trade Is Big Business

60,200 Florida companies export products



\$66 billion in Florida-origin exports

20,600 Florida companies import goods

\$72 billion in imports to Florida

Trade Brings Jobs

Trade and logistics jobs pay...

More trade and logistics jobs since 2010



+ 9,200

More manufacturing jobs since 2010

more than average for all jobs in Florida



North/South Trade Florida's Strength

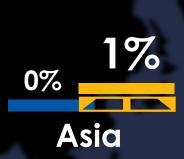


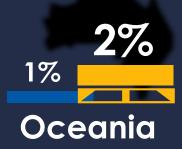
of Florida merchandise trade flows to and from the Latin America & Caribbean

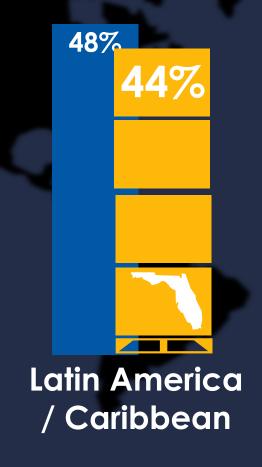


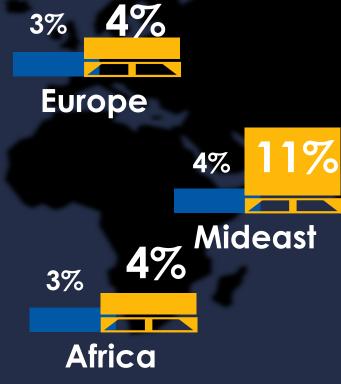
But Trade Patterns Are Shifting

Florida Merchandise Exports as Share of U.S. Exports, 2002-2012





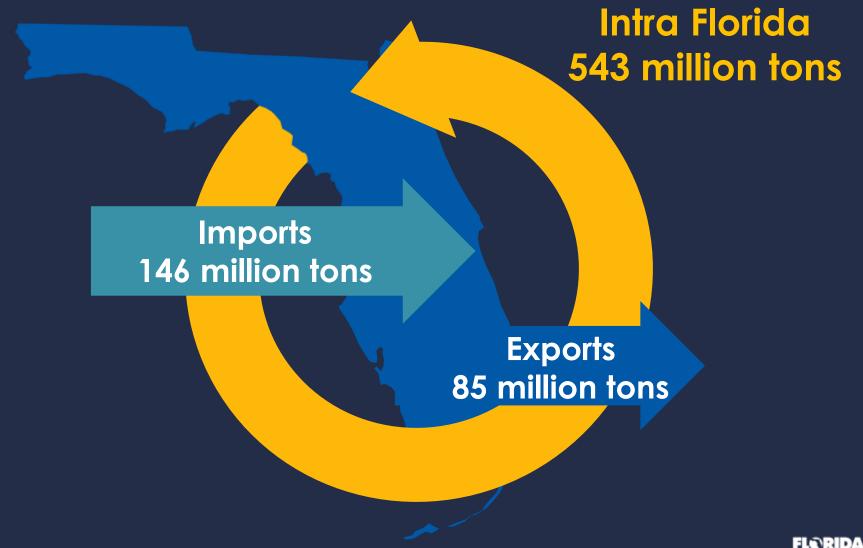




US- Latin America exports exclude petroleum and chemicals



Florida Freight Flows Are Imbalanced



Doubling FL-Origin Exports by 2015?



How Do We Catch Up?...

FL-Origin Exports by Major Commodity as % of US Total, 2002-2012

Manufacturing Gaining Share



Multiplying the Impacts

10 jobs ...in export-oriented manufacturing supports...



more jobs in retail and warehousing



more jobs in business services



more jobs in transportation



30 jobs

... in total supported by Florida export manufacturing



Florida's Global Connections

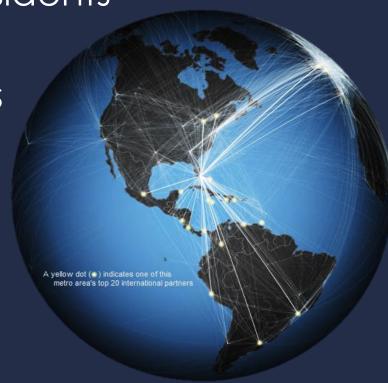
3 million foreign-born residents

10 million foreign visitors

8,000 multinational firms

80 foreign consulates

68 bi-national chambers of commerce





Move more trade through Florida sea and air gateways

Make, grow, and refine more products for export in Florida

Multiply the impacts of trade in Florida

Challenge: Port Capacity, Service



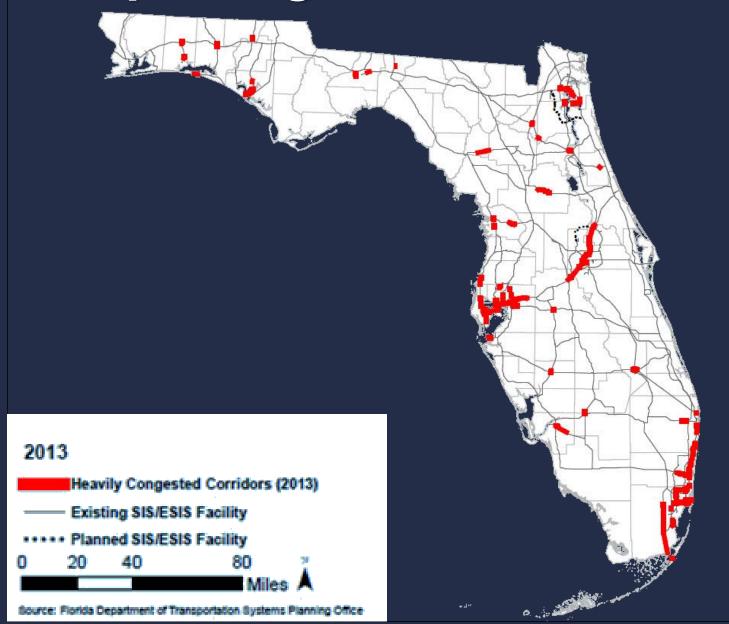


Challenge: Landside Connectivity



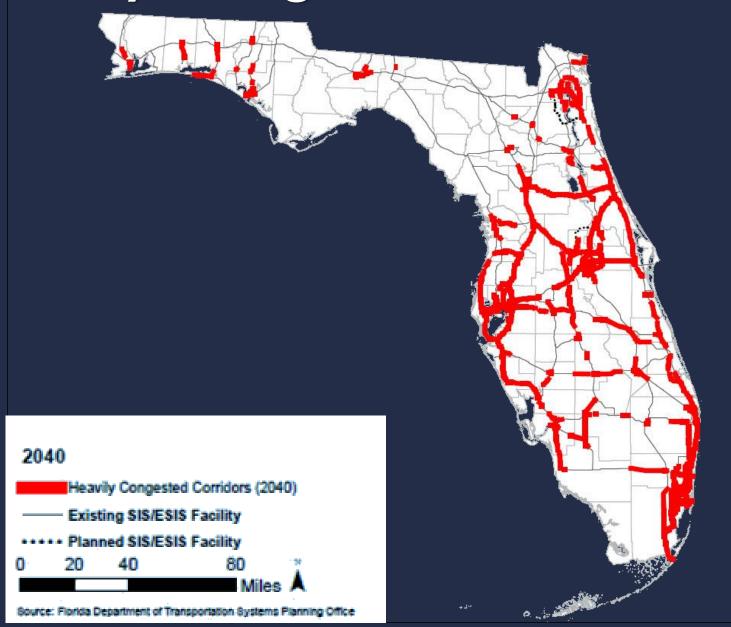


Heavily Congested Corridors, 2013





Heavily Congested Corridors, 2040



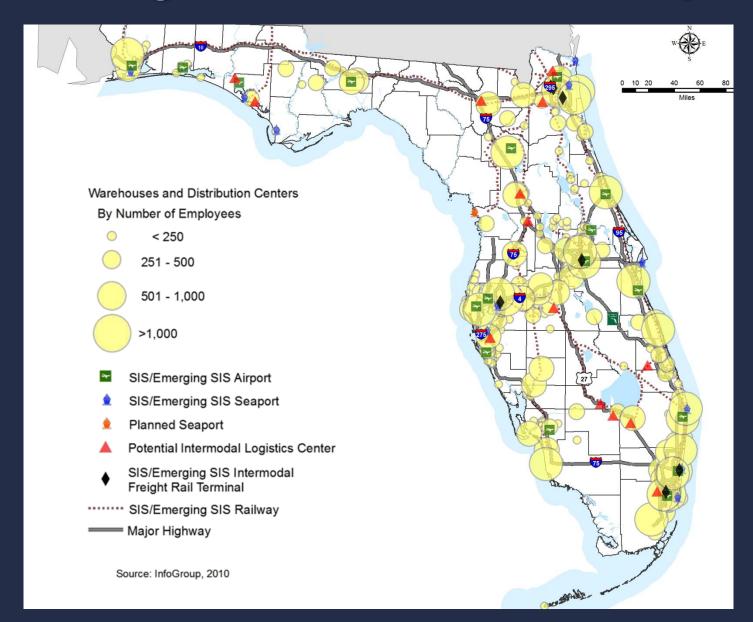


Challenge: Distribution Network





Challenge: DC Location, Capacity





Challenge: 'Soft' Infrastructure





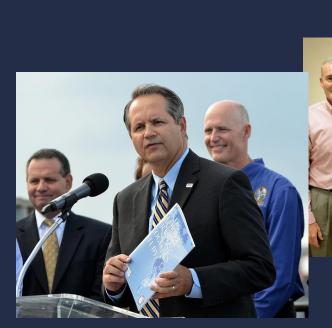
TL 1.0 Recommendations, 2010

- Support Governor's leadership as Florida's economic development officer
- 2. Create at least one "first port of call"
- Identify global trade & logistics as statewide targeted industry
- 4. Continue efforts to double value of Florida origin exports
- 5. Expand Miami's role as a global air cargo hub
- 6. Develop integrated statewide network of trade gateways, logistics centers, and freight corridors
- 7. Provide **sufficient and reliable funding** for future state investments

Statewide Action

- Governor's leadership
 - Legislative action
 - State agency alignment

Industry commitment







Implementation Is Underway

2011 Legislature

- Added global trade/logistics to Florida's Qualified
 Targeted Industries; expanded incentives
- Eliminated duplication in seaport security requirements

2012 Legislature

- Required FDOT to create Florida Freight Mobility and Trade Plan
- Provided targeted funding for strategic seaport investments and intermodal logistics centers



Implementation Is Underway

2013 Legislature

- Eliminated sales tax on manufacturing equipment
- Expedited manufacturing site approval process
- Provided targeted incentives for space, aerospace, defense industries
- Expanded incentives for use of natural gas in Florida vehicles
- Increased funding for Enterprise Florida trade programs



Implementation Is Underway

- FDOT: Office of Freight, Logistics, Passenger Operations; Freight Mobility and Trade Plan; "Quick Fix" projects; strategic investments
- Department of Economic
 Opportunity: Strategic Plan for Economic Development
- Enterprise Florida: New targeted industry cluster; trade missions; export marketing plans
- Workforce Florida: Quick Response Training; Career Academies





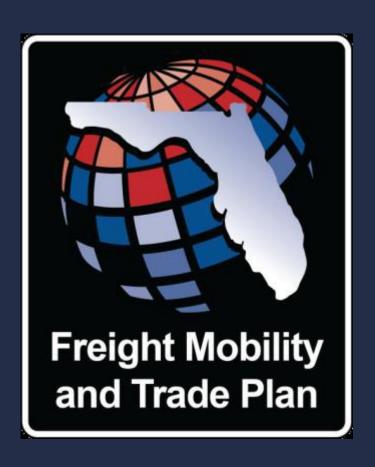
Freight Mobility & Trade Plan

Statutory Mandates

- Florida Legislature, HB 599
- Federal MAP-21

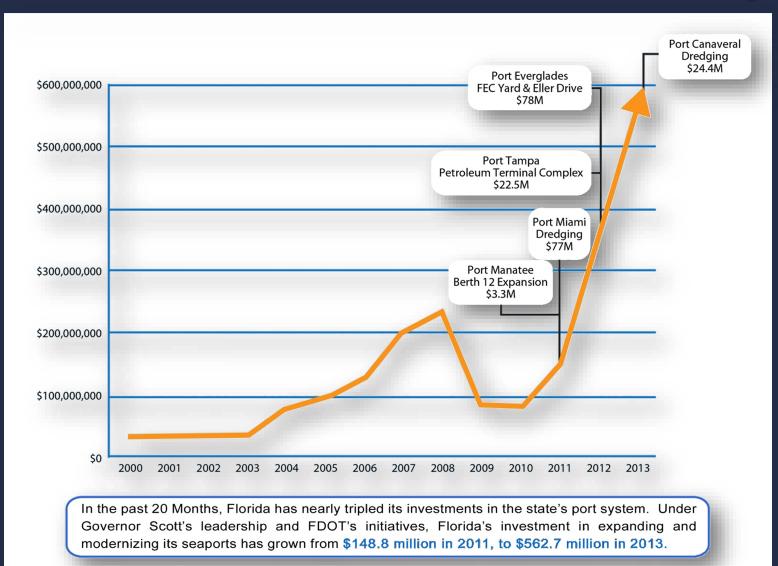
Two Elements

- Policy adopted June 2013
- Investment by July 1, 2014





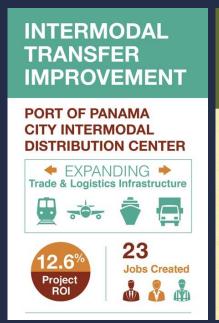
State Investment in Florida Seaports





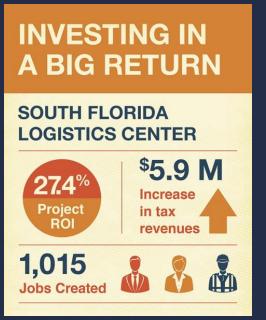
Intermodal Logistics Centers

- FDOT Investment of \$5 Million
 - \$42 million of private sector contribution
 - Estimated 1,213 total Florida jobs











TL 2.0 Recommendations, 2013

- Continue strong leadership role of Governor and alignment of public and private sectors
- 2. Continue **strategic emphasis** on trade and logistics by state agencies
- Integrate, expand, and provide sustained funding for programs with proven impact
- Make strategic investments to ensure Florida is "best in class" Ensure an ongoing, strategic presence for Florida at the national level
- 6. Enhance regional freight partnerships across Florida
- 7. Develop a Florida Trade and Logistics Institute



What's Next?

- Broadening targets
 - Export-oriented manufacturing
 - Value-added services
- Making Florida "best in class"
 - Trade gateway and business processes
- Preparing for the future
 - Future Corridors
 - Autonomous vehicles
- Sustaining partnerships
 - Florida Trade & Logistics Institute



For More Information

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Download Florida Trade & Logistics 2.0 report www.flfoundation.org

