

## Shameless Propaganda

# Engineering, Procurement, Construction (EPC)

- 2,000 MW Engineered
- 1,500 MW Constructed
  - 26 states
  - 225+ utilities
- Fuel Neutral
  - Diesel and Bi-fuel
  - Natural Gas
  - CHP and Tri-gen
  - Solar
  - Small Wind
  - Storage
  - Landfill gas-to-energy
- Reliability- 98.5%



## Solar Project Stages

**Development and Finance** Asses Site and Financial Proforma **Negotiate Terms** Interconnection Execution Engineering Construction **Procurement** Operation Monitoring Service Maintenance

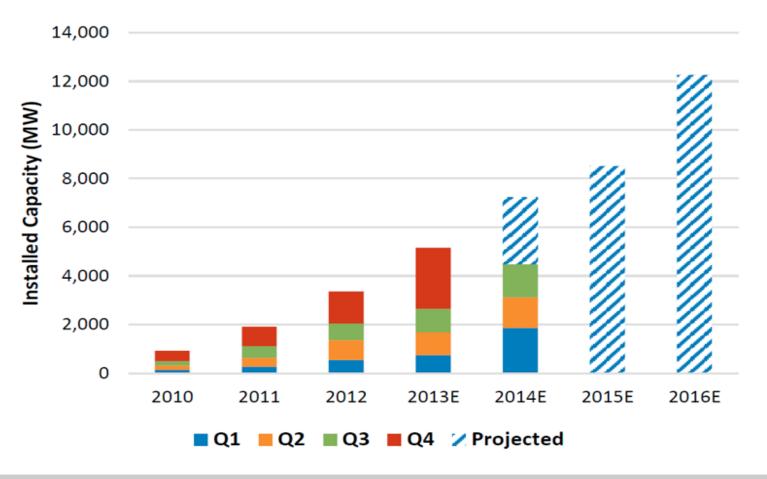
PowerSecure selfperforms all of these functions

## Let's Talk Solar

### **US Solar Market Overview**

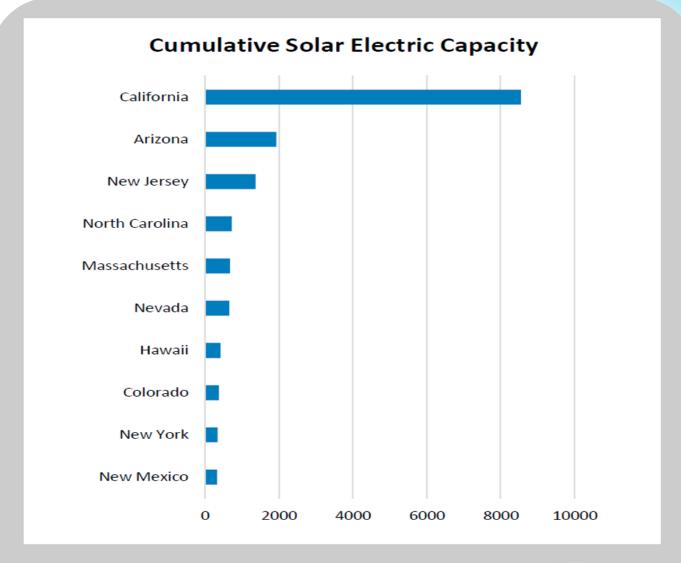
- 36% of all new capacity in 2014
- ~25% Sector growth (year)
- 17.5 GW installed
  - 49,000 installations
  - 600,000 homes
- 0.4 % of US Consumption
- Market Drivers
  - Trade War
  - Investment Tax Credit (ITC)
  - Accelerated Depreciation
  - RPS (State Level)

#### **U.S. Solar Installation Forecast**













### How is Solar Bought and Sold?

- You build a power plant
  - Capital Project (cash and/or debt)
    - Design/Bid/Build
    - Design/Build
    - CM with GMP
  - Main advantage- simplicity, control (ex- Ogdensburg, Los Angeles)
- You buy *energy* from a third-party
  - Power Purchase Agreement (PPA) with Independent Power Producer (IPP)
  - Can utilize a developer
    - Site
    - Interconnection
    - PPA
  - Optional arrangements (Pre-pay, scheduled FMVbuy-out, VNM)
  - Main advantages leverage ITC, no operational risk (ex West Sacremento)

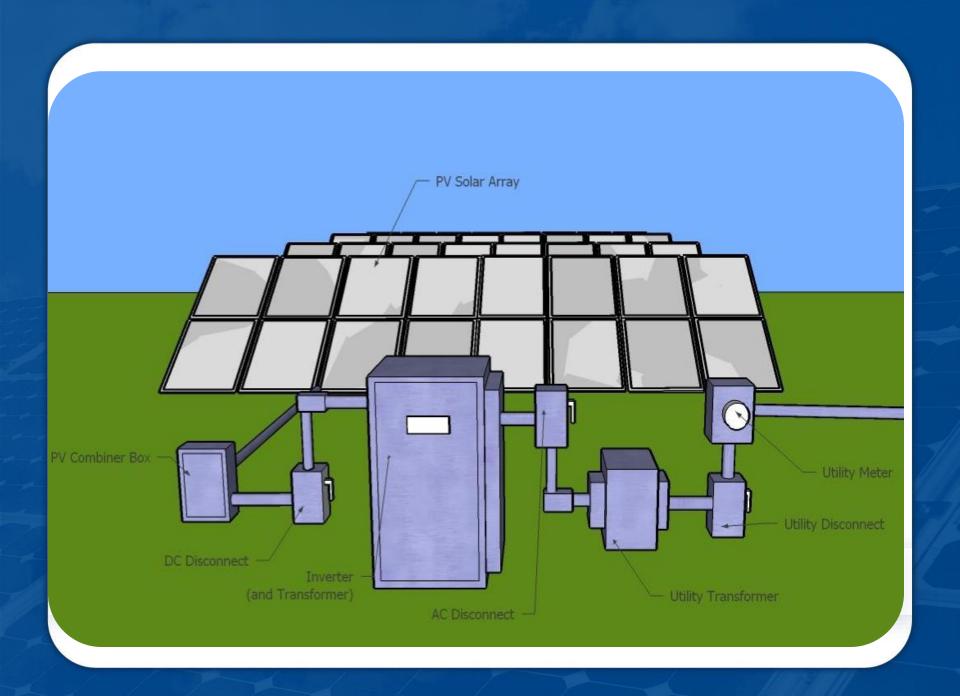
#### Value of a Site

- Project feasibility driven site costs
  - 1 MW AC/5-6 acres
  - Good "coverage ratio" driven by
    - Topography/grade
    - Existing trees (shading, clearing)
    - Site shape
    - latitude (drives module tilt)
  - Low cost interconnection
  - Site partnerships can be formed
    - Option for future purchase at FMV
    - Host does not have to off-take
    - Behind RTO/ISO, off-taker does not have to host

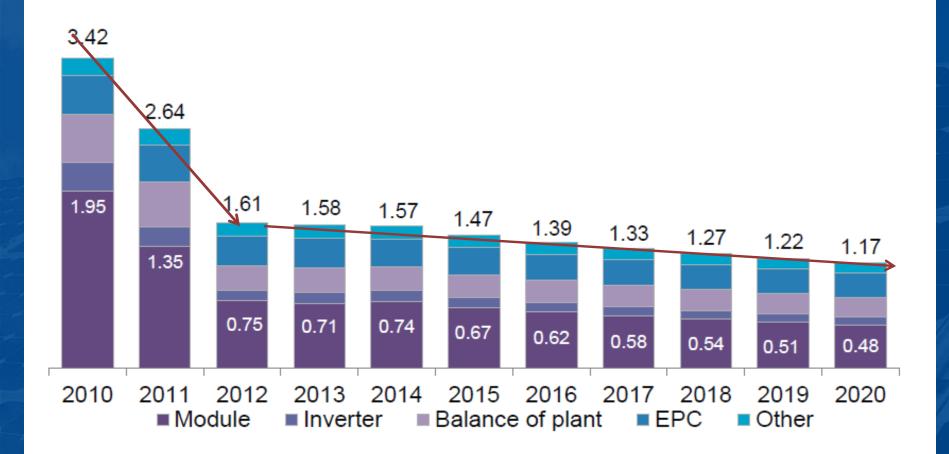








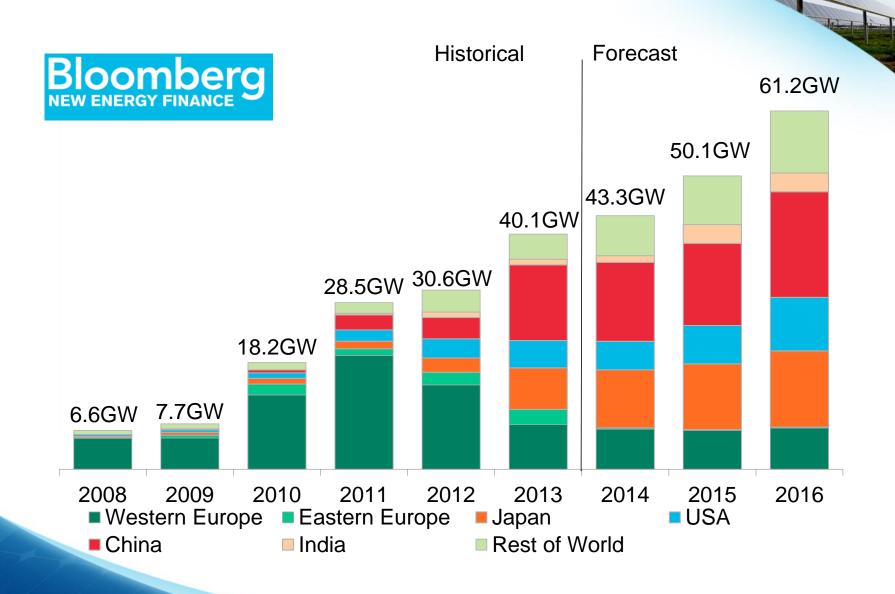
## FORECAST FIXED-AXIS UTILITY-SCALE PV CAPEX, 2010-2020 (2013 \$/W)



Note: Collected, triangulated from project developer and installer documents in

Imedium-priced markets Source: Bloomberg New Energy Finance





#### **BIORES**

Analysis and news on trade and environment

Overview

News archive

Issue archive

About



## Washington Announces Final Duties on Chinese Solar Cells

15 October 2012



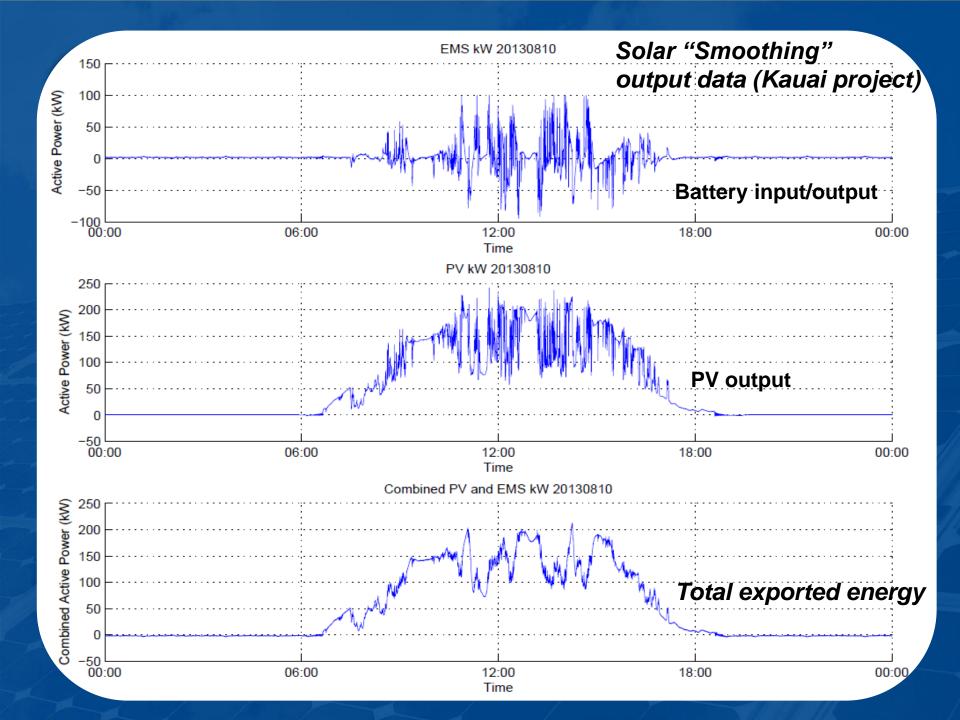
The US Commerce Department has determined final anti-dumping and anti-subsidy - also known as countervailing - duties on imports of Chinese solar cells, the government agency said last Wednesday. The highly-anticipated announcement comes a year after a coalition of US solar panel manufacturers first filed the case, which ramped up tensions between Beijing and Washington over their respective renewable energy policies.

The US Commerce Department, in its final determinations today, found that Chinese producers/exporters have dumped solar cells in the United States at prices between 18.32 to 249.96 percent lower than their fair value. The practice of dumping involves companies selling their products abroad at prices below normal market values, causing harm to the domestic industry of the importing country.

## But the Sun Isn't Always "On"!

### Energy Storage Systems (ESS)

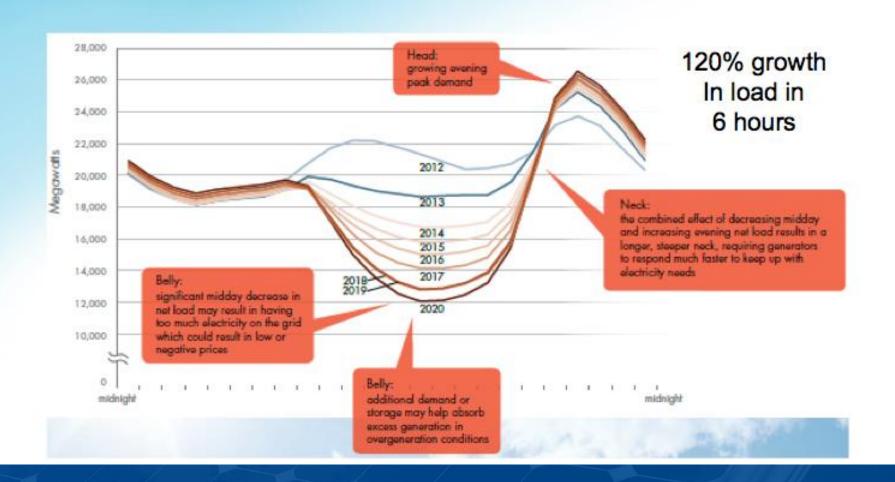
- Load Shifting
  - The "Holy Grail"
  - Make intermittent resources available anytime
- Load Shaping
  - Building- and grid-level solutions
  - Need increases as DG penetration increases
- Disruptive Technologies???
  - Depends on use (depth of discharge)
  - \$250/kWh



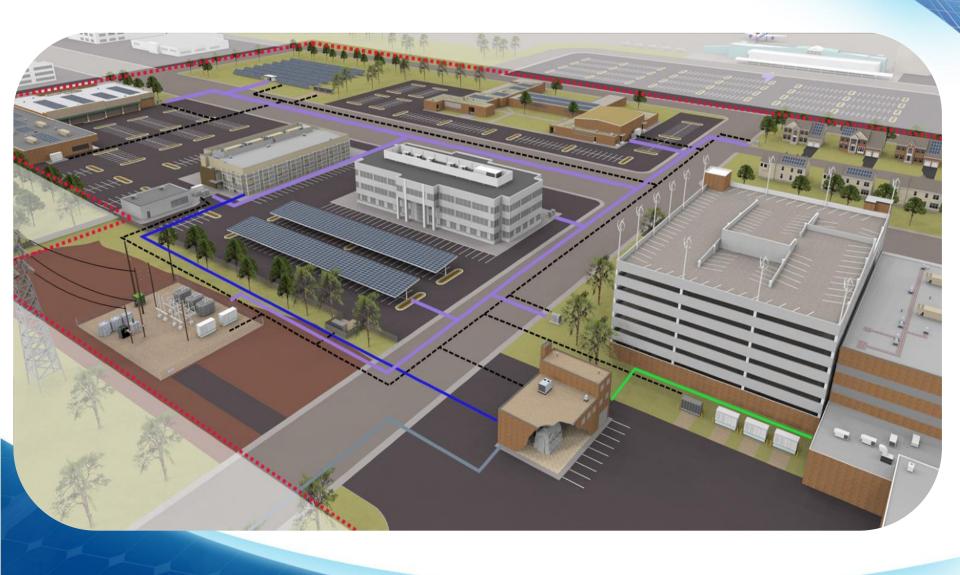
#### New Resource Need to Have Operating Characteristics To Integrate Renewables



#### California "Duck Curve" For March



## Microgrids - Dynamic Islanding



### Honeywell

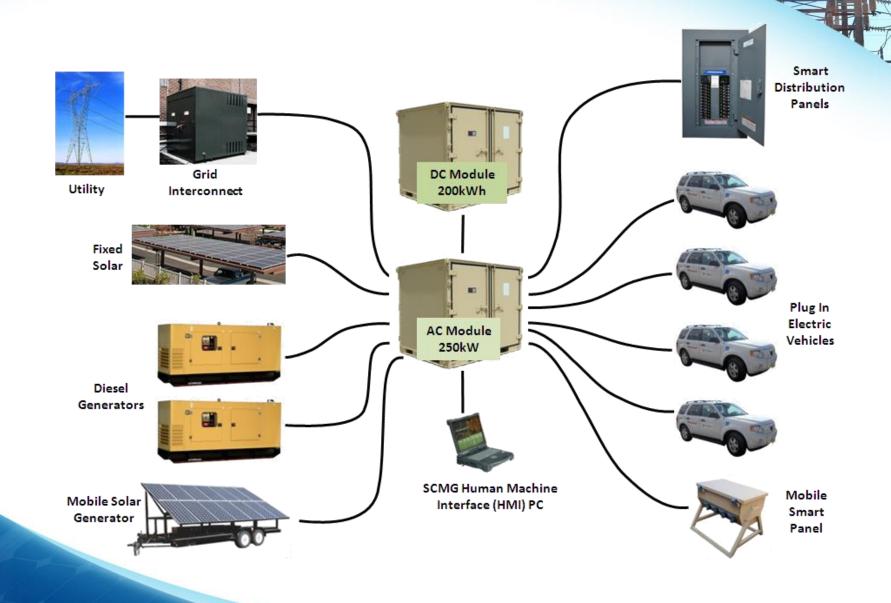






### The Future Grid is Distributed

- Parallel DG has benefits when grid connected
  - Utility Programs
    - Renewable Portfolio Standards
    - Net-metering
  - RICE for peak load management
    - Also benefit in an outage
    - integrated with renewables (save fuel, capacity "firming")
- Unstable grids OR Ancillary Markets
  - Frequency Response
  - Voltage Regulation (reactive power)
- Interconnection challenges
  - Pairing solar with energy storage for ramp control
  - Load following solutions (zero net export of energy)





### Thank You!

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