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AAPA



**American Association
of Port Authorities**

Alliance of the Ports of Canada, the Caribbean, Latin America and the United States

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29 January 2015

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SHIFTING INTERNATIONAL TRADE ROUTES





Who is WorleyParsons?

People **39,800**
Offices **160**

Latin America	
MEXICO	COSTA RICA
COLOMBIA	ECUADOR
PERU	CHILE
ARGENTINA	BRAZIL

Countries **49**
Ports and Terminals **All continents**
Corporate Goal **ZERO HARM**



THE WORLD AT LARGE

BIG SHIPS AND THE CANAL EXPANSION

A NEW CANAL IN NICARAGUA?



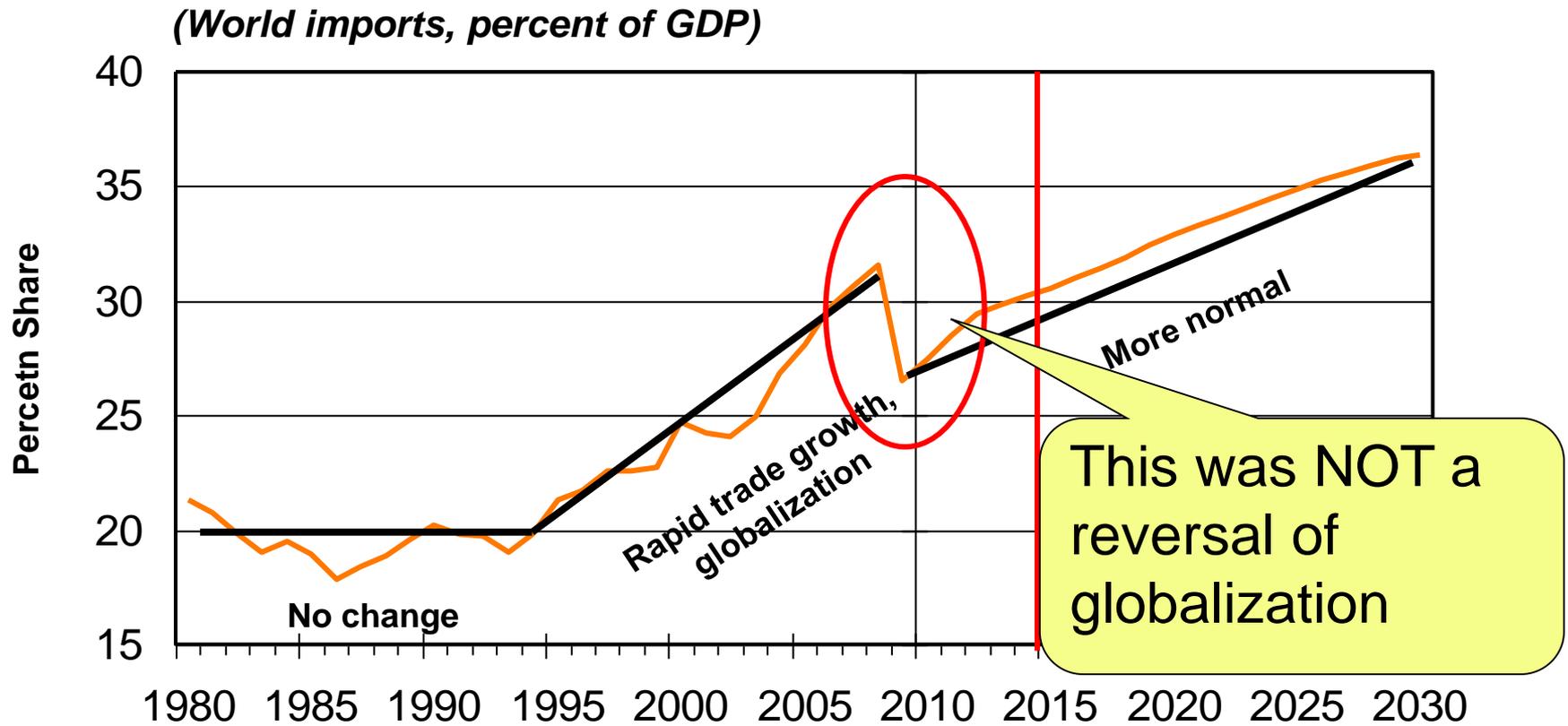
In the short term, the economic outlooks are mixed.

	<u>2014</u>	<u>2015</u>	
	Colombia	4.6%	4.8%
	Chile	4.6%	5.0%
	Costa Rica	3.7%	4.3%
	Mexico	2.9%	3.5%
	Panamá	7.0%	6.5%
	Perú	5.5%	4.9%
	USA	2.3%	3.3%
	Canada	2.3%	2.0%
	Argentina	-0.7%	-1.0%
	Brazil	1.3%	1.6%
	Venezuela	-0.5%	-1.0%



Trade's share of the economy is still climbing.

Globalization trend is *long-term* and has not reversed or stopped

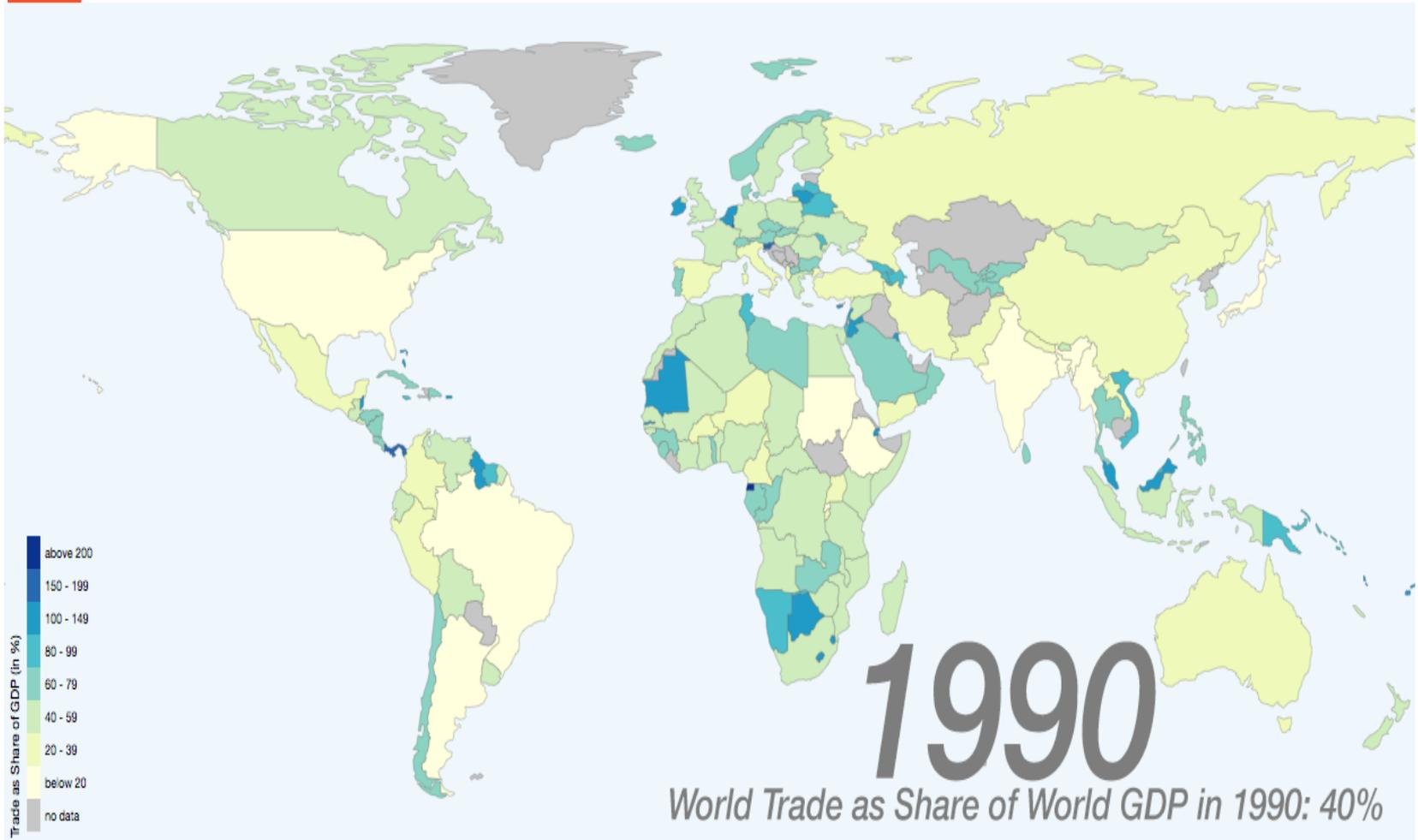




World trade as a share of GDP

Growth is considerable

Our World in Data Trade as Share of GDP in 1990 and 2011 – Max Roser





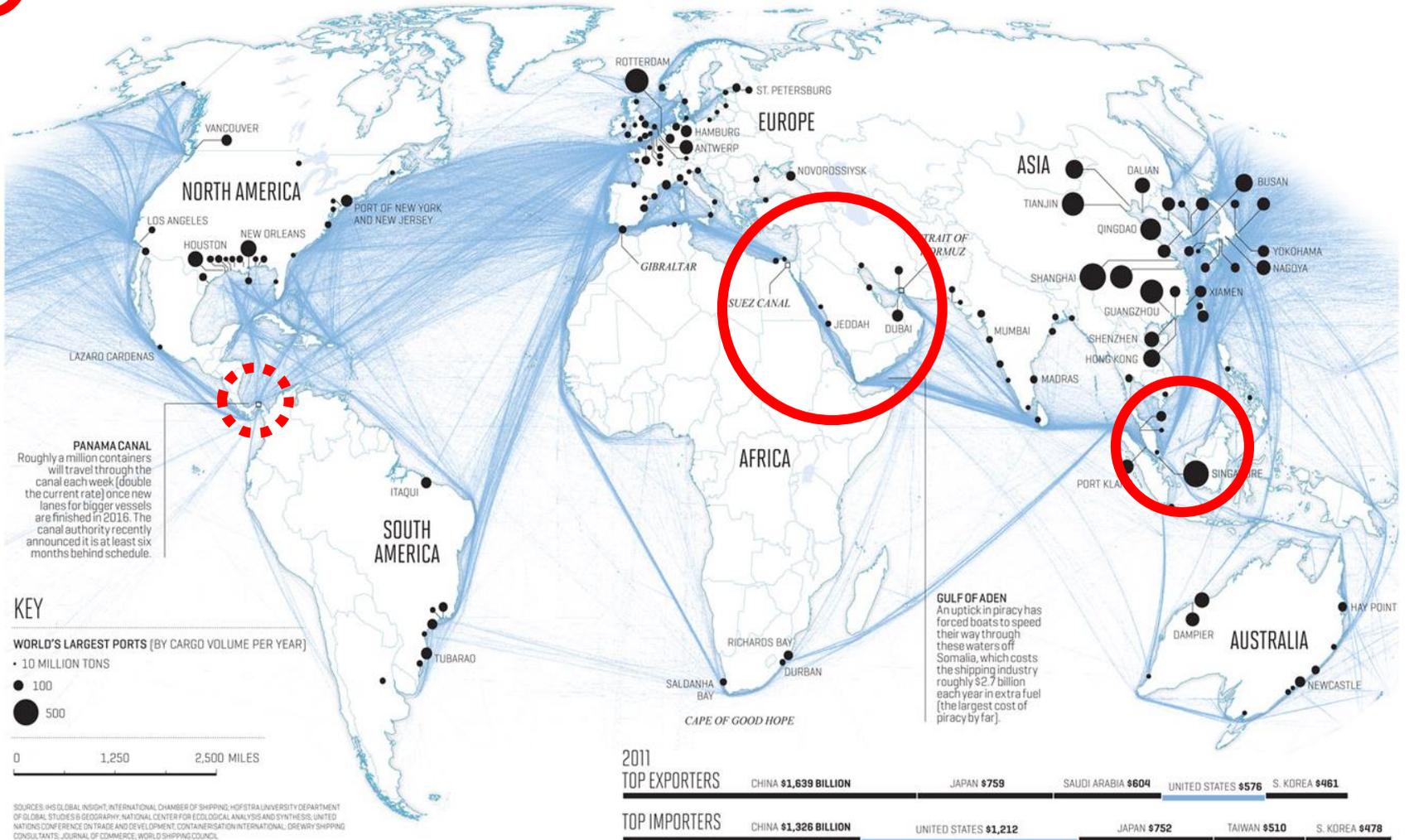
World trade as a share of GDP. Growth is considerable.





World trade routes (TEUs)

○ = Pinch Points





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China's New Economic Belt and Maritime Highway. A revision of the old silk road.



Land

6000 KM

Marine

14,600 KM



The transport modes will be different

600 - 2010





Nearby Region Energy Projects - Where to bunker LNG





THE WORLD AT LARGE



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Larger Vessels

B

Panamax (1980-)

3,000 – 3,400 TEU



250x32x12.5

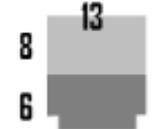


Panamax Max (1985-)

3,400 – 4,500 TEU



290x32x12.5



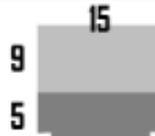
C

Post Panamax (1988-)

4,000 – 5,000 TEU



285x40x13



Post Panamax Plus (2000-)

6,000 – 8,000 TEU



300x43x14.5



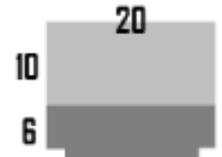
D

New Panamax (2014-)

12,500 TEU



366x49x15.2



E

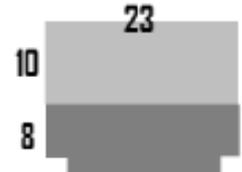
Post New Panamax (2006-)

15,000 TEU

397x56x15.5 ; 22-10-8 (not shown)



400x59x15.5



Triple E (2013-)

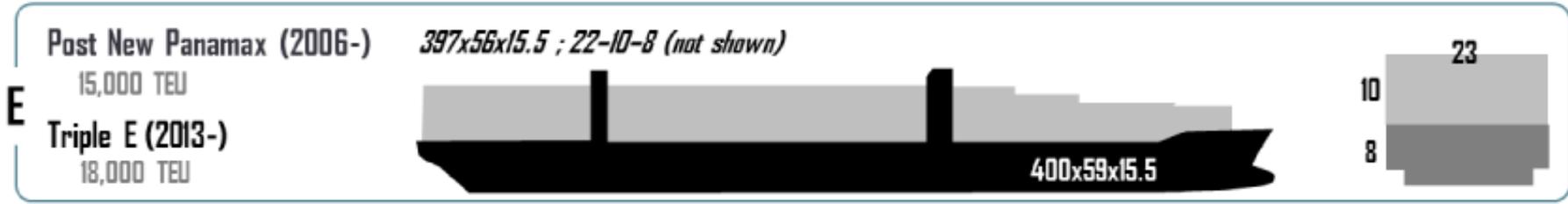
18,000 TEU



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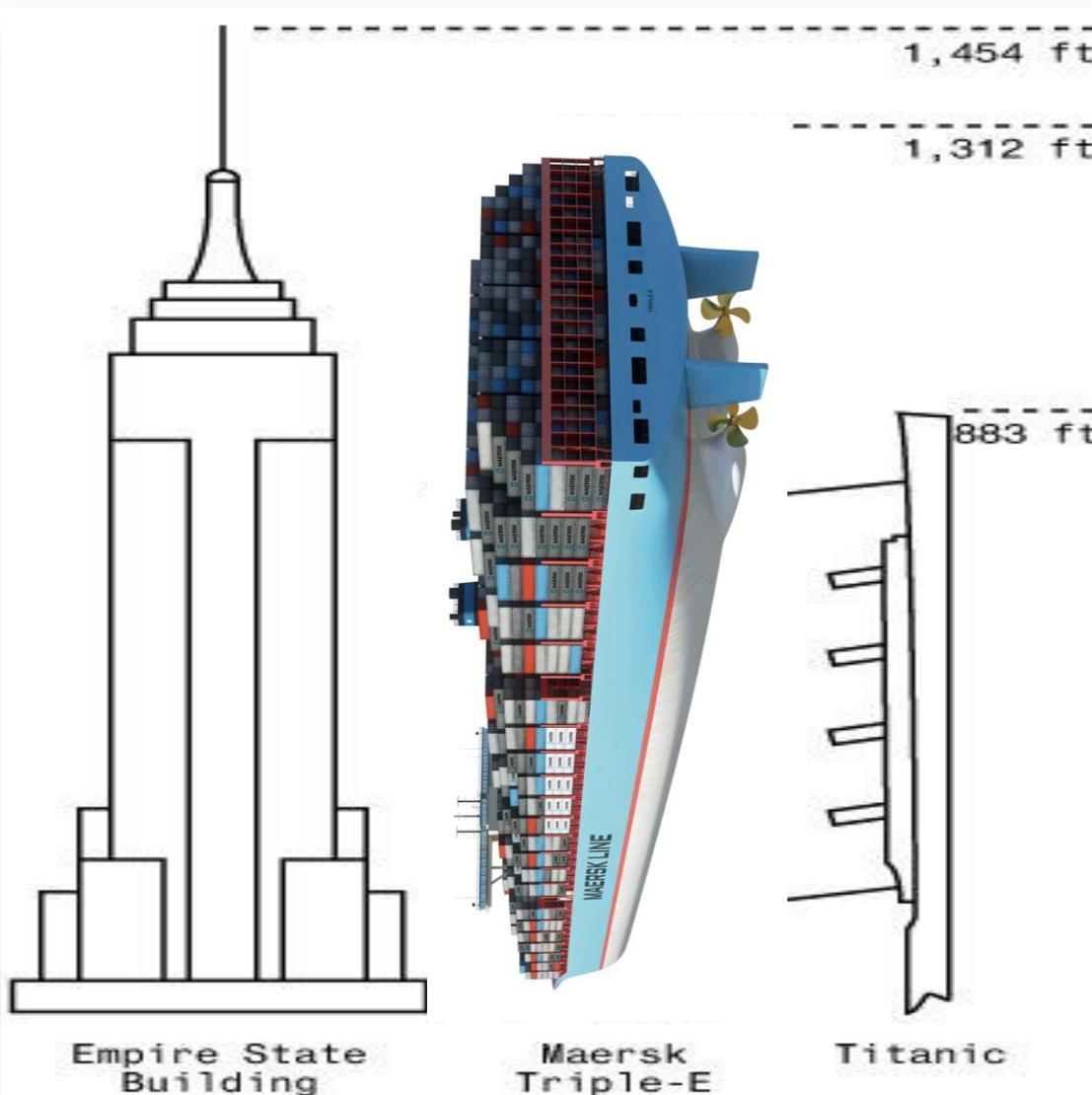
Larger Vessels: Maersk Triple E



Already too big for the expanded Canal, which is not even ready yet.



Larger Vessels: Maersk Triple E



New shoes for:

- Guatemala
- El Salvador
- Honduras
- Nicaragua
- Costa Rica
- Panama
- Colombia
- ½ Venezuela

Even Bigger: MSC Oscar
Mitsui order: 20,000 TEU ships



Comparatively, the EEE ships are in good shape

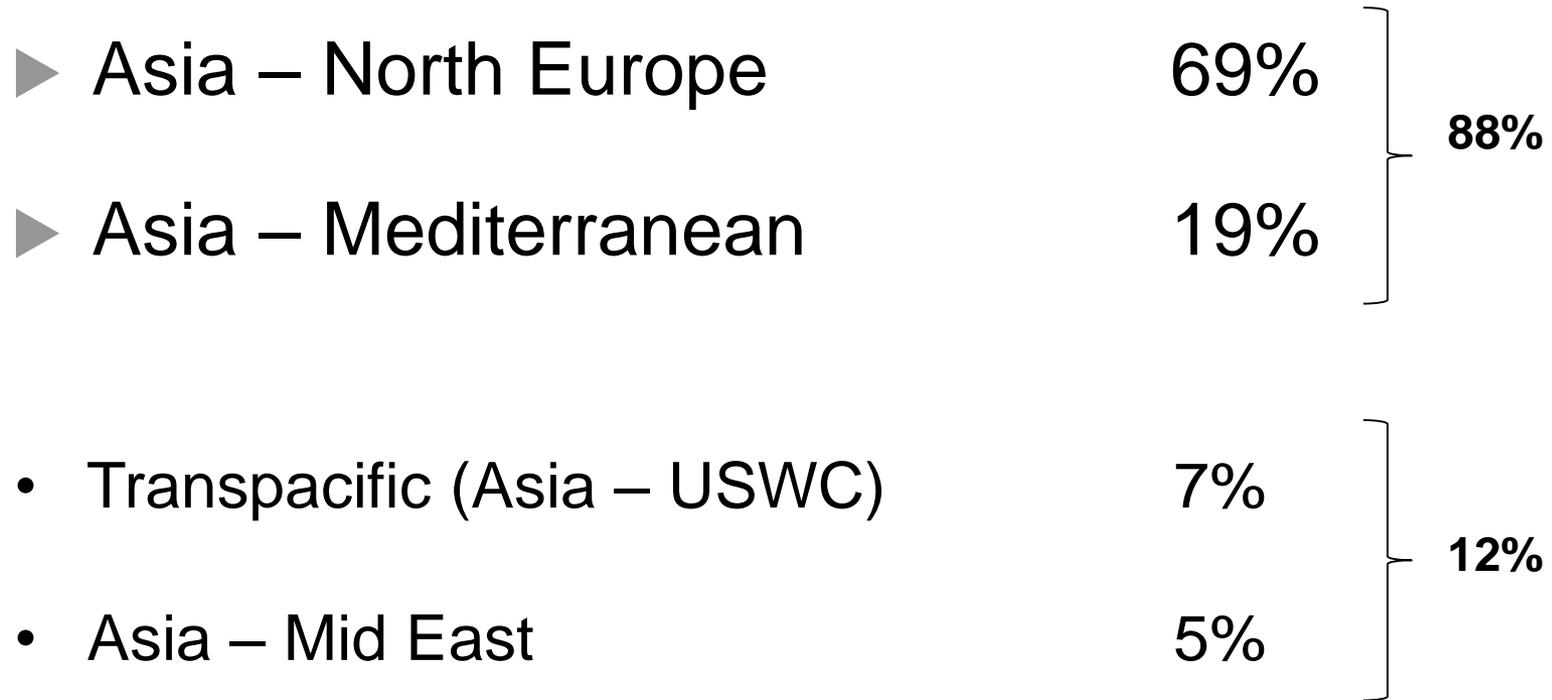
Consume 35% less fuel than the 13,100 TEU “new Panamax” ships.

Emit less grams of CO₂ per TEU-km than other forms of transport.





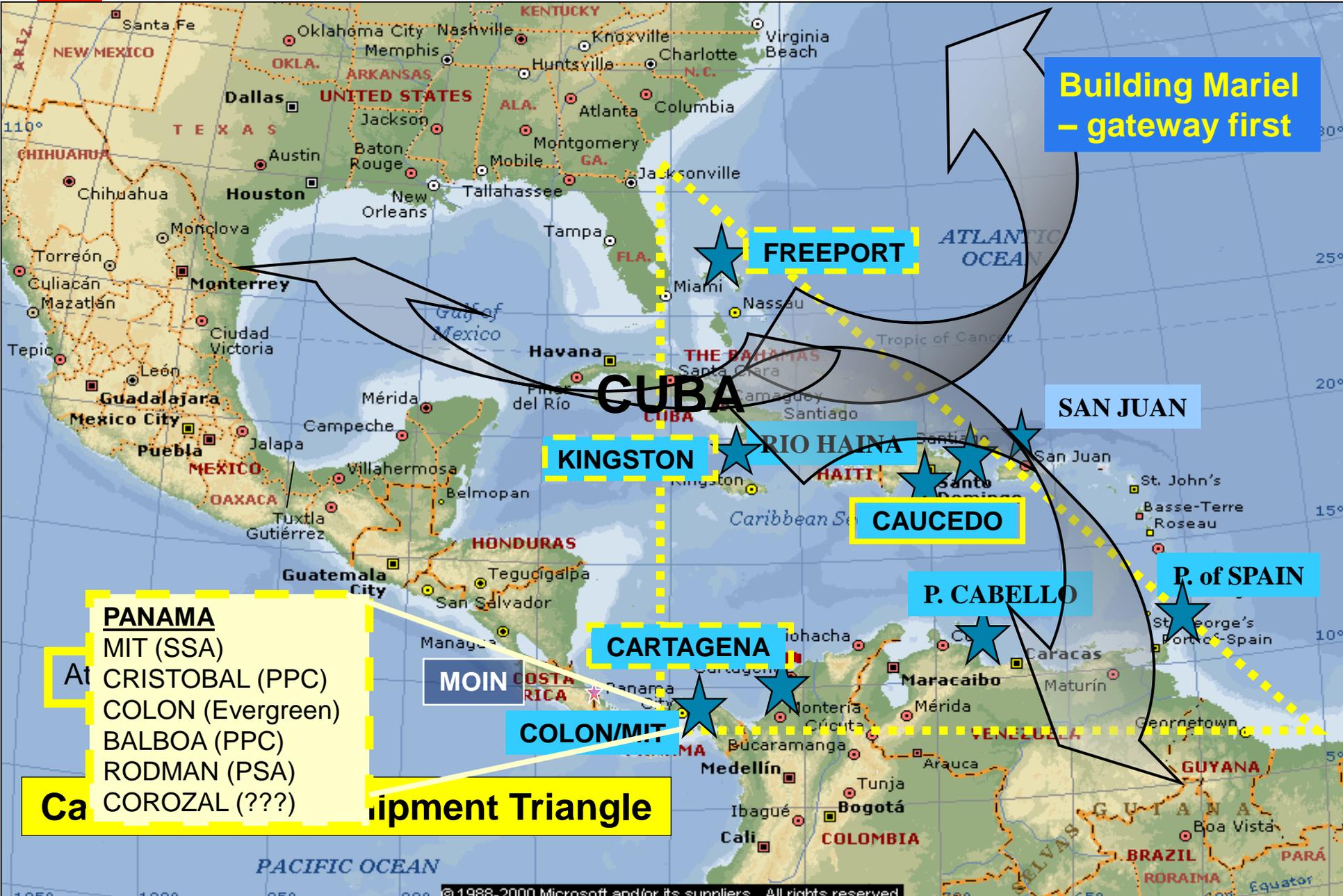
The new, big containerships are for -





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The Caribbean Transshipment Triangle is alive and well.



Building Mariel – gateway first

- PANAMA**
- MIT (SSA)
- At CRISTOBAL (PPC)
- COLON (Evergreen)
- BALBOA (PPC)
- RODMAN (PSA)
- Ca COROZAL (???)

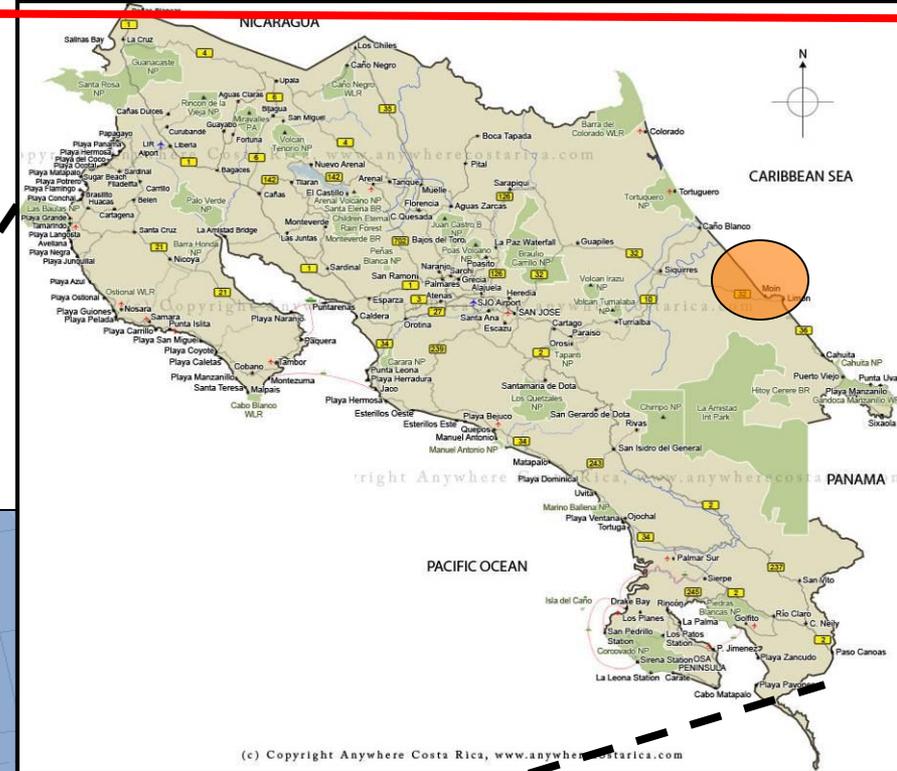
Transshipment Triangle



Moín – Limón, Costa Rica

A new modern reefer port

- ▶ \$992 million by APM Terminals
- ▶ Designed for 100% domestic cargo only – but transshipment is possible
- ▶ Concession signed in August, 2011
- ▶ 1.2M TEU in Year 1 (2016-17)
- ▶ It's all about productivity



**A sub-hub
transshipment point?**



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Shipping lines all seem to be thinking the same thing!

“Put the biggest ships possible through the expanded Canal”



In the end, it's²¹ all about the cost!!



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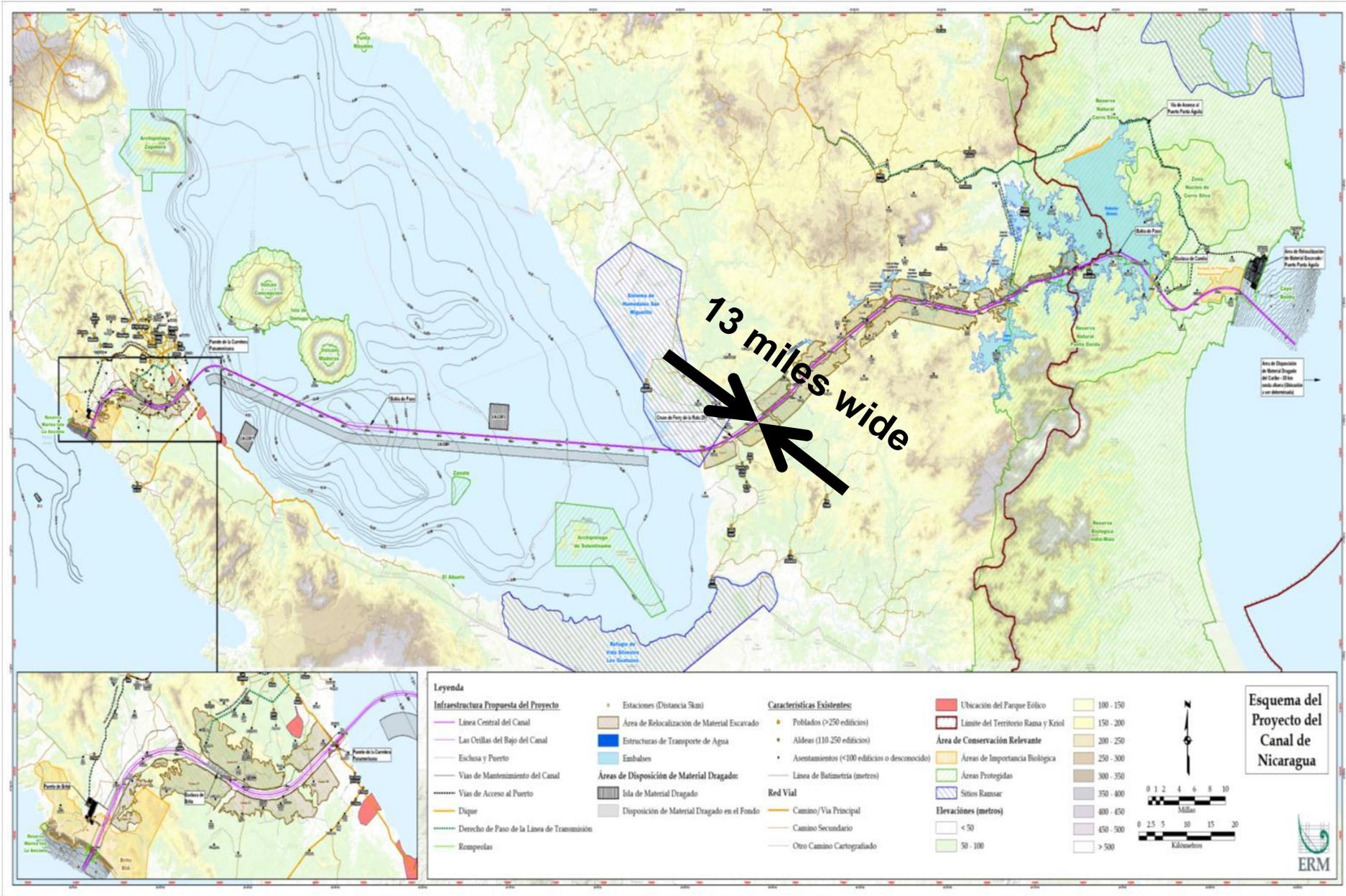
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The concession cuts across Nicaragua and gives HKND rights for 50 + 50 years

The rights go far beyond a canal.



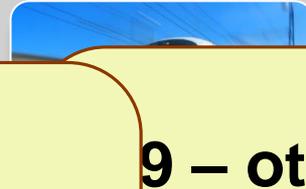
A huge corridor under the control of the developers





“No-bid giveaway?”





1. Un Canal para buques uniendo el Mar Caribe y el Océano Pacífico

10 – a global project to ensure the integration & management of all the projects

9 – other related infrastructure: highways, living quarters



4 – on the Caribbean Coast (what about Venezuela)

5 – Pacific Coast

6. Una Zona de Libre Comercio en la Costa Caribe

7. Una Zona de Libre Comercio en la Costa del Pacífico

8. (what about Venezuela)

7 – a Trade Zone on the Pacific Coast

9. para los otros Subproyectos

10. coordinación entre Subproyectos



HKND has been planning

- ▶ 4,000 people involved, mainly in China
- ▶ \$900 million budgeted for studies and engineering
- ▶ The workforce will be 50,000
 - Nicaragua 25,000
 - China 12,500
 - Other 12,500





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Companies contracted by HKND



Consultora económica más prestigiosa del mundo



5ta Consultora ambiental y social, según el ranking del EHS Journal.



5ta firma de abogados más prestigiosa de los Estados Unidos

MEC Mining. Australia. Minería a cielo abierto e ingeniería civil



Relaciones públicas con base en Washington DC



Ingeniería civil, sede en Bélgica. Se especializa en esclusas y canales



Comunicaciones con los medios mundiales (Bloomberg, Financial Times, entre otros)



- Grupo de Maquinaria de Construcción Xuzhou (**XCMG**)
- N ° 7 del sector de maquinaria de construcción de China



- Naviera China Ocean Shipping (Group) Company (**COSCO**);
- Líder mundial en transporte marítimo



- Marina Internacional de Contenedores de China (**CIMC**);
- El mayor fabricante mundial de contenedores marítimos



- Corporación Nacional de Materiales de Construcción de China (**CNBM**)
- Mayor grupo de la industria de materiales de construcción en China

Y..OTROS INVERISONISTAS A FUTURO AL DISPONER DE LOS ESTUDIOS DE FACTIBILIDAD

Source: HKND



What could happen if the Nicaragua Canal becomes a reality in 2020?

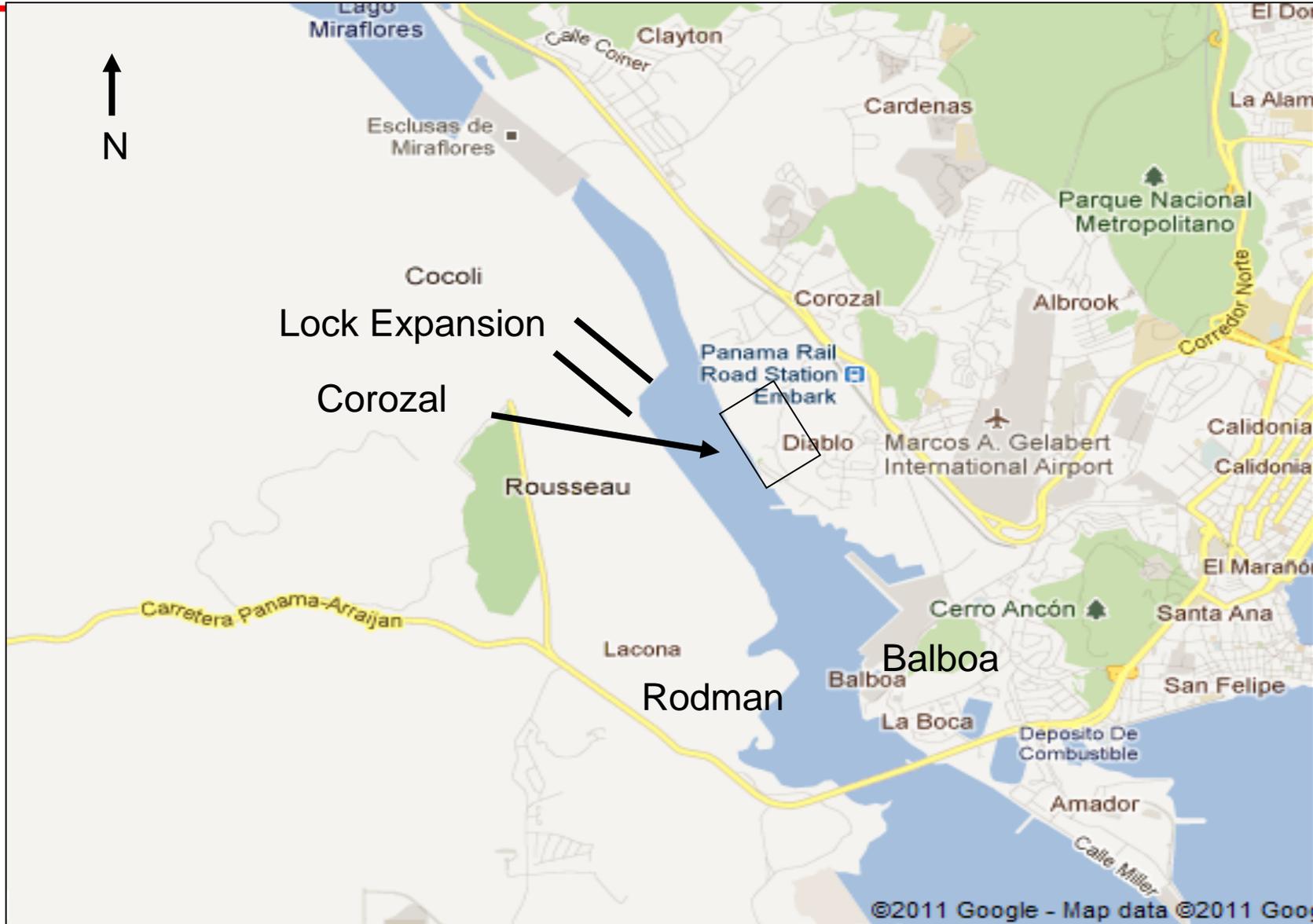
- ▶ **“How can the Chinese get a return on their investment?”**
 - **Wrong question!**

- ▶ **The money is not in the canal**
 - **It's in the associated businesses**

- ▶ **How will the Panama Canal react?**
 - **Already reacting!!**

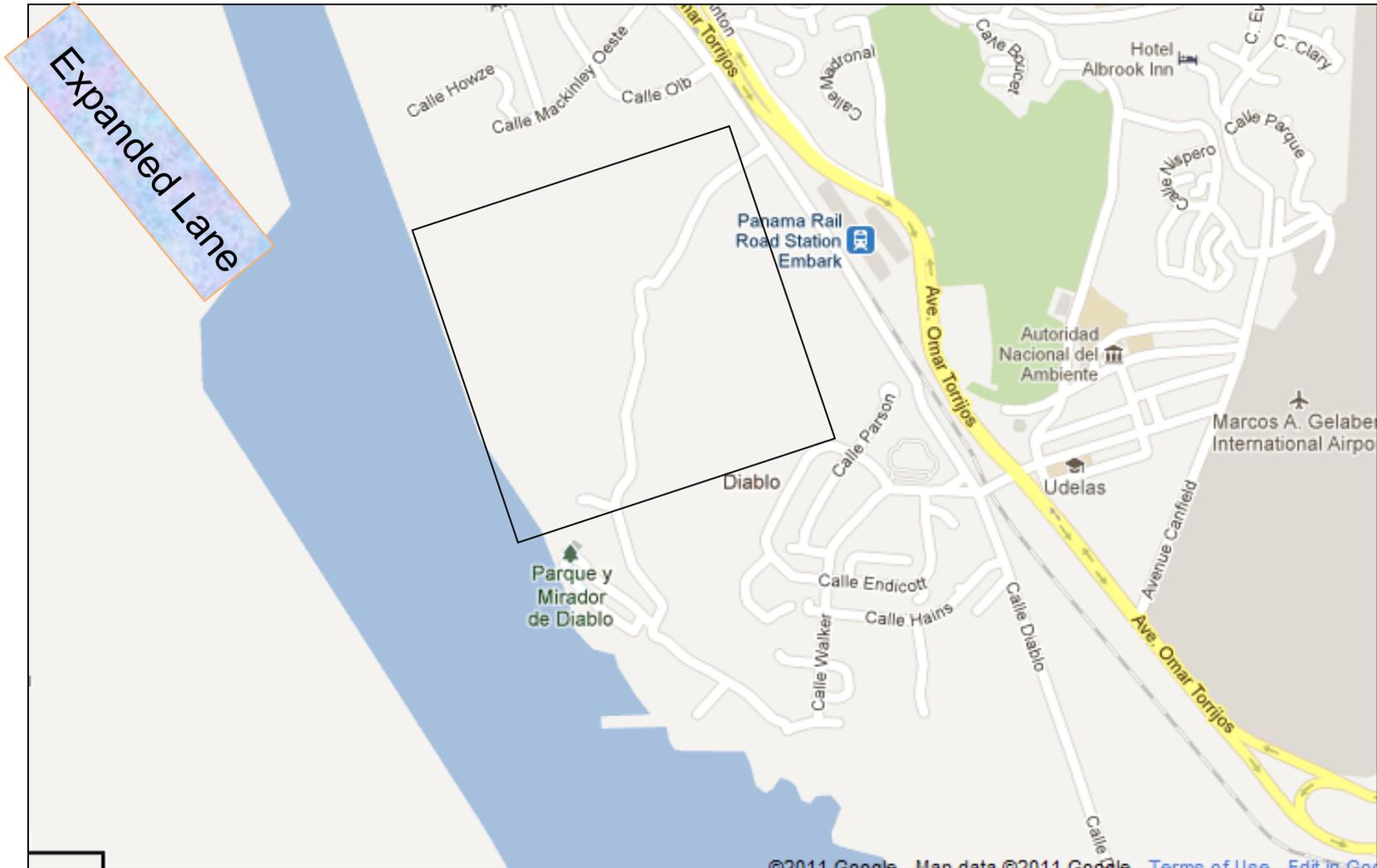


A new transshipment option in Panama?



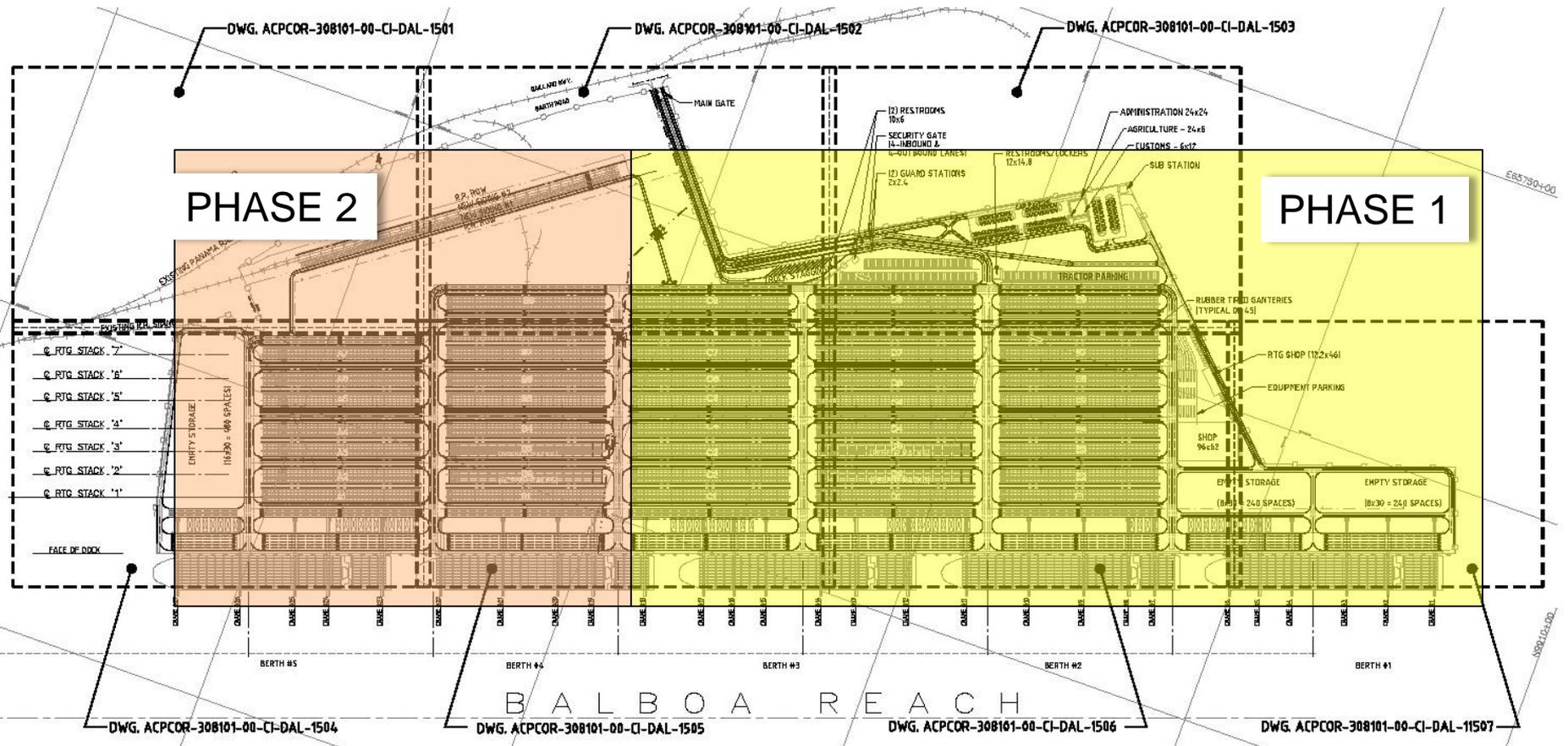


Corozal, next to the railway





New Transshipment Terminal inside the Panama Canal



Phase 1: 2.4M TEU

Phase 2: +1.5M TEU

Final: Quay 2,081 m; 27 STS; 3.9M TEU; 99 ha of CY

Layout: *WorleyParsons*



- **Growth in Caribbean transshipment is inevitable – Pacific, too**
- **Nica Canal – watch out!**
- **It's all about cost!**
- **Go for it**



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Success!!



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