



# The Nature and Structure of Marine Terminal Leases — Part 2

Danny W. Wan Port Attorney



Andrea L. Hermer General Counsel



Jeff Strader
Chief Financial
Officer



## FINANCIAL RISKS/PROTECTIONS UNDER TERMINAL LEASES

**RISKS DISCUSSED AS PART OF SESSION #2:** 

This session focuses on leasing provisions or practices that offer protection or leverage in situations where tenant becomes insolvent or bankrupt in these areas:

- NON-PERFORMANCE/PAYMENT
- TENANT BANKRUPTCIES
- ENVIRONMENTAL COMPLIANCE AND LIABILITIES

#### KEY LEASE PROVISIONS

- LEASE PROVISIONS THAT HELP MANAGE FINANCIAL AND OTHER RISKS:
  - DEFAULT, particularly surrender of improvements
    - Keep default provisions simple without ambiguity
  - TERMINATION, rights to recapture/regain property
    - Track state law eviction procedures or waive such procedures
    - Should preserve remedy to either recapture property (accelerate rent) or to continue lease in full force to continue collecting rent
  - CONTROL PROVISIONS, assignment and permitted use
    - Assignments subject to review of qualifications
    - Assignor/original lessee remain liable
  - INSURANCE/INDEMNIFICATION
  - LEASEHOLD MORTGAGE/LENDER PROTECTIONS
  - ENVIRONMENTAL
    - Adopt standard environmental provisions

#### FINANCIAL RISKS/PROTECTIONS

- RISK OF NON-PERFORMANCE/NON-PAYMENT
- PROTECTIONS:
  - DUE DILIGENCE "credit tenant"/financial statements
    - Beware the LLC's and foreign corporations
  - SECURITY DEPOSITS: is a debtor asset in bankruptcy
  - GUARANTEES:
    - Should be unconditional, preferably not conditioned on default
    - Guarantee of payment, not collections
    - Waiver of separate statutory protections (especially waiver of requirement to proceed against tenant's assets first)
    - Joint and several liability of all guarantors
  - LETTERS OF CREDIT: Is NOT debtor asset, so free from bankruptcy, but careful of conditions to draw that may be prevented from happening because of bankruptcy stay (i.e. notice of default).
  - PERFORMANCE AND PAYMENT BONDS: difficult to enforce

## BANKRUPTCY RISKS/PROTECTIONS

- GOVERNED BY FEDERAL BANKRUPTCY CODE, 11 USC 365
  - Forum, choice of law issues (frequently dealing with Delaware or foreign corporations)
  - Automatic stay of enforcement of lease provisions: making declaration of default difficult or untimely
  - Trustee/debtor option to assume or reject lease (delay in knowing possession issue
  - Recovery of rent limited in case of rejection
  - "Clawback" of preference or fraudulent payments: payments under lease should be structured to avoid recapture

## Case Study of Bankrutptcy

- Ports America declared bankruptcy in Oakland in 2015.
  - Make sure tenant has "skin in the game": investment up front, letter of credit, guarantees, etc.
  - Enforce all tenant obligations on time (lapsed maintenance or other uncompleted obligations are difficult to recover once bankruptcy is declared)
  - Understand the corporate structure and control of your tenant entity
  - Monitor your tenant's financial situation; retain bankruptcy counsel practicing in your tenant's state of incorporation as soon as sign of financial insolvency
  - If bankruptcy is filed, act quickly go to the very first hearing because your rights may be compromised quickly!

#### ENVIRONMENTAL RISKS/PROTECTIONS

- ENVIRONMENTAL ISSUES
  - STORMWATER CONTROL AND MANAGEMENT
  - FUGITIVE DUST CONTROL AND MANAGEMENT
  - AIR QUALITY AND EMISSIONS
  - SHORELINE ERROSION AND DREDGING
  - SPILLS, LEAKS, OTHER TYPES OF CONTAMINATION
  - ENVIRONMENTAL SUSTAINABILITY "GOING GREEN"