

American Association of Port Authorities Harbors and Navigation Committee Meeting

Wilbert V. Paynes

Chief, Planning and Policy South Atlantic Division

Director, National Deep Draft Navigation Planning

Center of Expertise

August 12-13, 2014

Seattle, Washington



®

US Army Corps of Engineers
BUILDING STRONG®



Project Cost-Sharing Partner Roles and Responsibilities

- 50% cost sharing and more
- Defining a new partnership



Sponsors Action

- Things that helped accomplish the study
- Things that have hampered study execution
- Other opportunities to help achieve success



Setting

- View the Study as one element of the overall Port Master Plan (worked with other Federal agencies to implement parts of the plan)
- Advance Port Infrastructure outside of study
- Understanding Corps and Sponsors Goal are different



Things that helped accomplish the study - Facilitated Success

- Designated single point of contact
 - Actively engaged Project Delivery Team
 - Worked thru District with Corps Vertical Team
- Learned and developed a good understanding of the Corps
 - Project development process (not just study)
 - Organization
 - Culture
 - Constraints



Things that helped accomplish the study - Facilitated Success

- Outreach and Communications

 - Kept Local Community Informed

 - Built Local Support

 - Provided Meeting Locations and Logistics

- Political Entities

 - Regularly communicated with State and Congressional members

 - Achieved advocacy from others for Port development



Things that helped accomplish the study - Facilitated Success

- Recognize Resource Agencies Role in the Process and kept them informed
 - Federal, State and Local agencies
 - Listen to Concerns and Addressed them
 - Environmental Concerns don't go away
- Alternative Financing
 - Supported a local preferred plan
 - Supported implementation of features above Federally supported plan



Things that helped accomplish the study - Facilitated Success

- Provided matching funds promptly
- Delivered on in-Kind work timely
- Executed contracts (i.e., data, printing, meetings, outreach)
- Helped provide economic data
- Established an open dialogue with PDT
- Supported Monitoring and mitigation



Things that have hampered study execution

- Continued challenges and criticized study results
- Requesting new data to be incorporated
- Working Top down
- Too many meetings with PDT
- Not understanding Corps Constraints
- Too much politic injected into the decision making process



Other opportunities to help achieve success

- Better manage expectations
- Really work with economist in providing historical vessel call information
- Better Understanding of Overall Planning Process
- Finding a balance with engagement
- Embrace the Review Process



Questions/Comments

