

PORT OF NEW ORLEANS

GATEWAY

REVIEW

2018

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2018

GATEWAY REVIEW

THE OFFICIAL MAGAZINE OF THE PORT OF NEW ORLEANS



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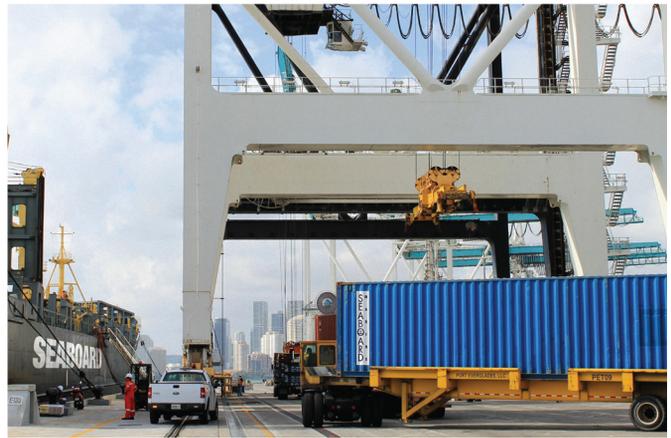
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In 2016, container-on-barge services returned to the Port. Today, operator SEACOR handles up to 400 containers at a time, loading them with a variety of products from nearby industries and transporting them to the Port of New Orleans for export.



Local industry acceptance is helping ensure confidence in the service. SEACOR has increased from one to two runs to New Orleans per week, and volume has nearly quadrupled.

The Port is accruing equipment for quicker and easier transport with the assistance of a \$1.75 million Maritime Administration grant. A \$4-5 million expansion of the container yard is being partially funded through Louisiana's Port Priority Program.

Port Executive Director Jay Hardman said, "We are excited about acquiring more efficient equipment and adding infrastructure. Every one of our containers that goes down to New Orleans for export is one less 18-wheel truck on our roads and bridges."

For more information, contact Greg Johnson: 225-342-1660.



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GATEWAY REVIEW

PORT OF NEW ORLEANS

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THE BOARD OF COMMISSIONERS of the Port of New Orleans sets policies and regulates river traffic and commerce of the Port in Orleans, Jefferson and St. Bernard parishes. The Board is made up of seven commissioners. They are unsalaried and serve five-year staggered terms. The governor of Louisiana appoints Board members from a list of three nominees submitted by 19 local business, civic, labor, education and maritime groups.

The seven-person Board reflects the three-parish (county) jurisdiction of the Board. Four members are selected from Orleans Parish, two from Jefferson Parish and one from St. Bernard Parish.

The nominating organizations for Orleans Parish are: New Orleans Chamber of Commerce; New Orleans Board of Trade, Ltd.; New Orleans Steamship Association dba Louisiana Maritime Association; International Freight Forwarders and Customs Brokers Association of New Orleans, Inc.; Maritime Trades Council of Greater New Orleans and Vicinity; Metropolitan Area Committee; Louisiana Farm Bureau; Urban League of Greater New Orleans, Inc.; Dillard University; Xavier University; World Trade Center of New Orleans; Greater New Orleans Barge Fleeting Association, Inc.; The Propeller Club of the United States; and The Greater New Orleans AFL-CIO.

Nominating organizations for the Jefferson Parish members include the Westbank Business & Industry Association; East Bank Council of the Jefferson Chamber of Commerce; West Bank Council Jefferson Chamber of Commerce; Maritime Trades Council of Greater New Orleans and Vicinity; Louisiana Farm Bureau; Greater New Orleans AFL-CIO; and Jefferson Business Council.

The St. Bernard Parish nominating organizations include St. Bernard Chamber of Commerce; St. Bernard Port, Harbor and Terminal District; Maritime Trade Council of Greater New Orleans and Vicinity; and Louisiana Farm Bureau.

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Drew M. Heaphy
Executive Director

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WAVES OF PROGRESS

Top 12 events that helped shape the Port of New Orleans into the economic engine it is today, from the creation of the dock board to the Public Belt acquisition

New Orleans has been a center for trade since well before the first European settlers landed on the banks of the Mississippi River. It follows that the Port of New Orleans has led the way for over a century, as a driver of regional commerce and economic development.

While its achievements are many, here is a list of the top 12 developments at Port NOLA in chronological order.

1



1896 DOCK BOARD FORMED BY LOUISIANA STATUTE

The Board of Commissioners of the Port of New Orleans was created by the Louisiana Legislature to administer public wharfs and regulate trade and traffic. A. Robert Bleakley became the first president. Port NOLA continues to be a public agency as a self-sustaining entity that does not receive tax revenues.

2



1916 GRAIN ELEVATOR BEGAN OPERATION

The grain elevator was built in 1916 on a 20-acre site between the Nashville Avenue and Napoleon Avenue wharfs. At its peak, the manually operated elevator employed about 250 people. The main plant consisted of a track shed, drip shed, workhouse, storage annex, drier house, shipping conveyor gallery, dock gallery and marine tower, all of which were built to be fireproof. Hundreds of thousands of bushels of grain were processed daily, and it had a 4 million-bushel storage capacity.

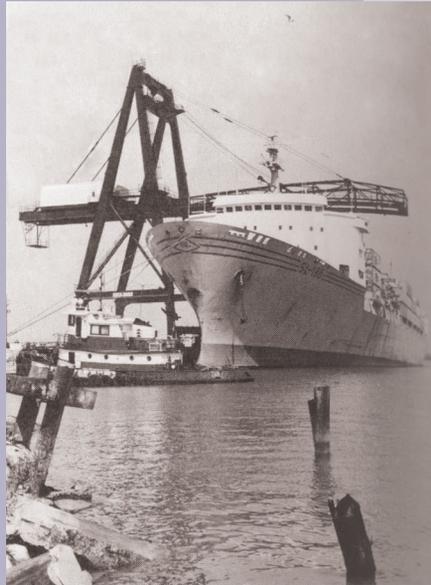
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1923 INNER HARBOR NAVIGATION CANAL COMPLETED

The Inner Harbor Navigation Canal, created by the Port to link the Mississippi River with Lake Pontchartrain, opened. Because the river is higher than the lake, the 6.2-mile-long canal connected the river and lake via a series of locks creating new access for shippers to the Port. Pictured here is the Tug Samson, the first vessel to be locked Feb. 6, 1923. Aboard the Samson were Port Commissioners and dignitaries.

4



1973 FIRST FULL CONTAINER BERTH DEDICATED AT FRANCE ROAD TERMINAL

The Port dedicated its first terminal designed specifically for handling containers at France Road Terminal Berth #1 on the Inner Harbor Navigation Canal. Connected to the Gulf Intracoastal Waterway and the Mississippi River Gulf Outlet, France Road Terminal allowed Port NOLA to continue to be competitive in global commerce.

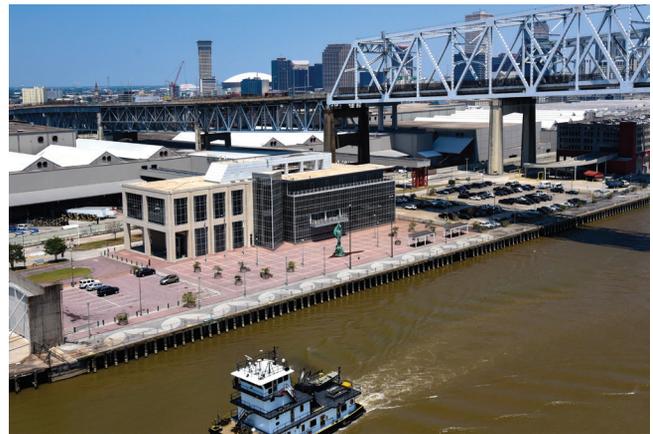
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1993 SILOCAF OPENED AT THE SITE OF THE FORMER GRAIN ELEVATOR

Silocaf, then the world's largest bulk coffee handling plant, opened at the site of the former Public Grain Elevator. Using modern technologies, green coffee is received in several intake lines either in bulk, burlap bag or super sacks. The coffee is weighed, sampled, fully processed, stored and blended. It can be loaded out in bulk tankers, bags or super sacks, and sent to roasting facilities for final processing and packaging. Port NOLA is the No. 1 U.S. port for the import of coffee.

6



1996 PORT NOLA HEADQUARTERS MOVED FROM THE WTC TO NEWLY CONSTRUCTED ADMINISTRATION BUILDING

Recognizing the need to be headquartered on its own property, Port NOLA constructed its Administration Building at its current location, 1350 Port of New Orleans Place, and left the World Trade Center Building. The new Administration Building allowed for more efficient collaboration between departments and offered facilities such as a large auditorium to better serve the public.

7



1997 PORT CONVERTED FROM ASSIGNMENT-BASED WHARF USAGE TO LEASING

As demands of the industry changed, Port NOLA responded by creating new agreements with terminal operators who would be leased to specific wharves. This move helped to streamline the movement of cargo and expedite shipping times.

8



1998 CLARENCE HENRY TRUCKWAY OPENED

Clarence Henry Truckway, a dedicated roadway on Port property, was created to improve the flow of truck movement and reduce the impact of traffic on Port neighbors. The truckway fueled the modern growth of the Nashville and Henry Clay Avenue Wharfs, which were dedicated by President John F. Kennedy in 1962.

9



2006 ERATO STREET CRUISE TERMINAL OPENED

Growing demand for homeported cruises led to Port NOLA's two modern cruise terminals. The first, Julia Street Cruise Terminal, was opened in 1990 at a location originally built for the 1984 World's Fair. Julia Street was later refurbished in 2011. The second cruise terminal, Erato Street, was built from the ground up and completed in 2006. With more than one million annual cruise passenger movements for the past four consecutive years, Port NOLA is poised for more growth in the cruise sector.

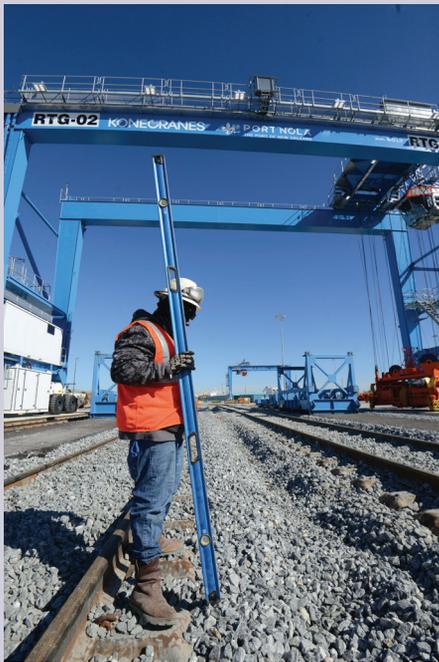
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2013 HENRY CLAY AVENUE REFRIGERATED TERMINAL COMPLETED

Port NOLA partnered with terminal operator New Orleans Cold Storage to build a state-of-the-art facility to handle perishable cargo in breakbulk or containerized formats. The two refrigerated warehouses, located dockside, have blast freezers that can freeze meat products to 0 degrees F within 24 hours and have a daily freezing capacity of 1.2 million pounds. In 2017, Port NOLA worked with Animal and Plant Health Inspection Services and the U.S. Custom and Border Protection Agency to implement the Southeast U.S. In-Transit Cold Treatment Pilot Program, reducing overall transit times for temperature-sensitive cargo.

11



2016 MISSISSIPPI RIVER INTERMODAL TERMINAL DEDICATED

Building on Port NOLA's intermodal strengths, the Mississippi River Intermodal Terminal adds to the Port's on-dock rail capabilities with the capacity of moving 160,000 twenty-foot-equivalent units (TEUs) per year by rail. Served by both CN and KCS railroads, the Terminal builds on the demand of the adjacent Napoleon Avenue Container Terminal, which was completed in 2003.

12



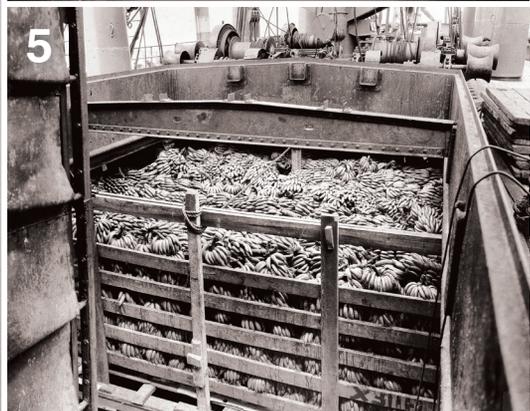
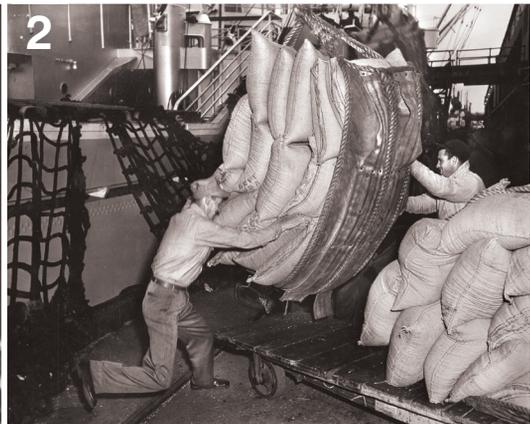
2018 STRATEGIC ALIGNMENT OF THE PUBLIC BELT FINALIZED

Effective February 2018, New Orleans Public Belt Railroad Corporation (NOPB) became a wholly owned subsidiary of the Port of New Orleans. NOPB is a Class III switching railroad that was created in 1904 with the primary mission of serving the Port of New Orleans. Ownership of the NOPB shortline railroad gives Port NOLA a significant competitive advantage, providing stability and true logistics integration for the Port's six Class I rail partners and shippers.

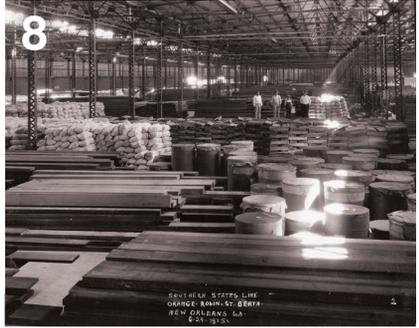
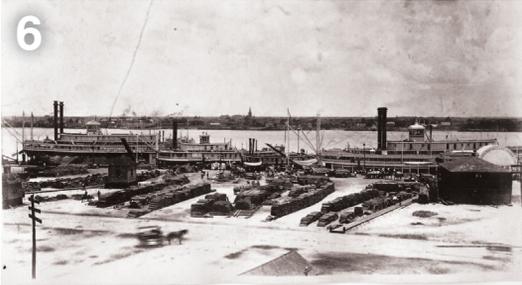
WORKING RIVER 300

Snapshots of industry and innovation from the Port NOLA archives

The early commerce along the Mississippi riverfront drove the region's growth and helped shape the future of the city of New Orleans and the United States. The following photos from the Port of New Orleans archives offer a rare glimpse of the trade activity that contributed to Port NOLA becoming a modern gateway for global commerce.



- 1.** President John F. Kennedy addressed the nation on May 4, 1962 at the dedication of Port NOLA's Nashville Avenue Wharf. Kennedy spoke of the importance of international trade and modern infrastructure.
- 2.** Longshoremen offload sacks filled with coffee from a ship docked at the Poydras St. wharf. Today, New Orleans ranks as the No. 1 U.S. Port for imported coffee and is the nation's premiere coffee handling port with 14 warehouses, more than 5.5 million square feet of storage space and six roasting facilities located within a 20-mile radius.
- 3.** A row of steamships line the banks of the Mississippi River in 1925 at the Port of New Orleans.
- 4.** This tall ship docked at the foot of Seventh Street in 1897 shows how the community and maritime activity at the Port have long coexisted side by side.
- 5.** A ship loaded with bananas docks along a wharf at the Port of New Orleans. In the 20th century, New Orleans was the country's top banana importer and the fruit was a major aspect of the city's image and economy. Bananas Foster anyone?



6. The Natchez is one of many ships docked along the levee between Poydras and Canal Streets as workers move cargo on July 15, 1895. **7.** A river pilot furiously rows to beat other pilots to be the first to reach a cargo ship and guide the vessel up the Mississippi River. **8.** Wood, barrels, sacks and other cargo fill a storage shed once located at Orange and Robin Streets June 24, 1925. **9.** Santa Fe railcars travel along the tracks of the New Orleans Public Belt Railroad, a shortline switching railroad created to serve the Port of New Orleans and local industries. Having worked together for over one hundred years, the Public Belt is now strategically aligned under the Port to ensure a seamless multimodal gateway. **10.** 8,000 tons of solid cargo is discharged from the S.S. West Hobomac onto the Missouri Pacific Railroad at the Westwego Docks on April 27, 1926 to be railed to the Atlas Portland Cement Company plant in Hannibal, MO. **11.** Men with shovels dig the Inner Harbor Navigation Canal near Florida Avenue Dec. 5, 1918. The IHNC was completed in 1923. **12.** When the circus came to town... An elephant is carefully discharged at a wharf located downriver from the Crescent City Connection bridge. **13.** New Orleans longshoremen load wooden crates and sacks of cargo onto the John D. Grace vessel docked at the Bienville Street wharf in 1926 along the Mississippi River. **14.** The Napoleon Avenue Container Terminal welcomed its first container ship, the Lykes Flyer, less than two weeks after the New Orleans region suffered catastrophic flooding and damage after Hurricane Katrina in 2005. The Port of New Orleans reopened days after the storm thanks to the resiliency shown by dedicated port leadership, staff and workers.

INHERITING THE RIVER



Maritime work in New Orleans spans generations

By William Kalec | Photography By Cheryl Gerber

THE ECONOMIC IMPACT GENERATED from the Port of New Orleans is best measured in numbers.

Annually, the Port handles more than 36 million short tons of portwide cargo and close to 10 million short tons of breakbulk and container cargo. One in five jobs in the state of Louisiana are port-related. And in 2017, the Port handled more than 1.1 million cruise passenger movements, setting a new record for the fourth straight year.

For the Port of New Orleans, the statistics are impressive.

But its foundation is in its names.

They're names like Richoux, App and Hammond. Names that tell the story of family entrepreneurial legacies. Like the one John Dupuy sparked on the Mississippi River in 1936. The Dupuy name carries on today by third- and fourth-generation decision makers. Names that tell the story of family legacies of public service, like that of Capt. Melanie

Montroll. Montroll continues to rise through the ranks of the Harbor Police Department while honoring the memory of her late father, Kenneth, who also served.

Their stories are all different, all unique, and, in some cases, still being written as younger generations join older generations. But what binds them all together is the same sense of place. And that place is New Orleans and the vibrant maritime activity of the Port.

ON THE SAME TRACK

For Scott Richoux, the railyard was once his playground.

Now, it's his profession.

Scott, currently the Director of Special Projects at New Orleans Public Belt Railroad, recently took a trip down memory lane, recalling summer days spent with his father, Ron, who back then worked shifts as a yard clerk attaching tags and destination cards to railcars with an actual staple gun.

"He'd pack me up, and I'd be doing the same work he was — or at least, he let me believe I was doing the same work he was," Scott says, the joy of this memory evident in his tone of voice. "I'd get up on a locomotive, blow the horn, ride around with the train crew, and get to see the railroad from a different perspective than most people do."

Ron doesn't hide the pride he takes in his job at New Orleans Public Belt. Even today, more than four decades after he was hired, Ron recites the date of his first workday without hesitation: November 11, 1974. "Things were different back then," Ron says. Where computers dominate much of the day-to-day operations now, Ron did most of his job requirements by hand.

"Rain or shine, didn't matter," Ron says. "We'd have those weather-proof pencils and then you'd re-write the work when you come in — transferring from the cards to the actual forms, because the forms couldn't get wet.

"Eventually, I wised up and started using a tape recorder when it rained," he continues with a slight laugh. "I got smarter. Just talk all my information into the tape recorder and write it down later."

The pride in the profession was eventually passed down. Just like his father, Scott recites his first day without pause: September 22, 2003. Initially starting in Operations as a switchman and switchman conductor, Scott's efficiency and accountability stood out in a positive way, prompting a promotion to the Track Maintenance Department and eventually a move inside the Clerical Department — the same place his father ended his 35-year career back in 2009.

"There was an attachment to it," Scott says about working at Public Belt. "Just being around the railyard for that long, it's always been a tight-knit community of people. The same folks my father worked with, I'd see them on the weekends. They coached Little League. They coached the basketball teams. So I always felt some attachment to the railyard, and it's a great profession, which made it easy to give it a shot when something opened. And it's been a great decision."



This page Director of Special Projects at the New Orleans Public Belt Scott Richoux, and his father, Ron Richoux, span two generations at NOPB.

Facing page Daughter of Kenneth Montroll, a veteran of both the Harbor Police and the New Orleans Police Department, Assistant Chief of Harbor Police Captain Melanie Montroll followed in her father's footsteps to become a second-generation HPD officer.



Allan Colley, The Dupuy Group's President, and Janet Colley Morse, Vice President, are the third and fourth generations to serve in an executive role at the more than 80-year-old company, which has been a Port NOLA tenant since its founding.

CALLED TO SERVICE

There was never a doubt Melanie Montroll would follow in her father's footsteps.

She too would join the Port of New Orleans Harbor Police Department.

To this day, Montroll (now Assistant Chief of Harbor Police Capt. Montroll) vividly remembers sharing the news with her father, Kenneth, and the joyous, genuine response it garnered.

"Law enforcement was something that was always in my family," Capt. Montroll says. "It was something I was familiar with. Something I was raised in. And it was something that kind of chose me. [My father] encouraged me all the way. The dream was one day we'd work on the force together."

Sadly, that dream never came to fruition.

While Melanie was in training as a cadet at the Police Academy, Kenneth — a veteran of both the Harbor Police and the New Orleans Police Department — drowned during a fishing trip. Understandably, the unexpected

passing of her father shook Melanie to the core. Yet, it also reaffirmed her desire to join the force, and to continue his legacy.

In 17 years with the Harbor Police, Capt. Montroll has served in a variety of roles in several different divisions. She's been assigned to the patrol division, the bicycle division and the marine division. For several years, she oversaw the Harbor Police Training Academy after earning the rank of Lieutenant.

Then on December 27, 2017, Montroll was promoted to the rank of Captain/Assistant Chief of Police as she accepted her warrant of appointment from Harbor Police Chief Robert Hecker during a promotional ceremony.

"Coming into this career in law enforcement, the transition was easy because I always grew up with that structure. My father instilled that," Capt. Montroll says. "It was a natural fit.

"I always admired my father, and what he did — giving back to the community, and that's something I wanted to do."

THE FAMILY BUSINESS

The humble roots of a business that's blossomed exponentially in its more than 80 years of existence rest on the desk of Allan Colley and is printed in faded black and white — part historical artifact, part family heirloom.

It's the original business card of his grandfather, John Dupuy, worn, yet precious preserved.

"The foundation that [John Dupuy] created, we still incorporate into our business today," says Allan, the current president of The Dupuy Group.

That's not just talk, either.

Despite growing into a multi-state diversified global logistics provider with close to 200 employees, the first breath of The Dupuy Group mission statement still reads: "Rooted in family values and integrity..." Originally when the company was founded in 1936, The Dupuy Group exclusively handled coffee shipments but over the years has expanded its cargo portfolio to include items like tea and



The App family, Billy App, JW Allen President, his grandson and TCI Packaging Rep., Christian App, and JW Allen Vice President, Kristi App, have enjoyed three generations of maritime industry employment affiliated with Port NOLA.

metals, and broadened its services to accommodate the needs of clients in a competitive global marketplace.

"My favorite part of working here are the relationships that are made," says Janet Colley Morse, the company's Vice President and the fourth generation to serve in an executive role at The Dupuy Group. "Not just with our customers and our vendors — although the coffee industry is like one big family — but also with my co-workers. Some of these people knew me as an infant. So that family environment is a big source of pride for me."

Under the direction of Allan and now Janet in more recent years, The Dupuy Group has embraced technological advancements in the storage and forwarding industry but did so without compromising its sense of self. In fact, Allan proudly trumpets that there's been limited turnover at The Dupuy Group over the years.

"We give workers a good opportunity to make a career within our business," Allan says. "Even though there is some change, there are a lot of old-fashioned aspects to the coffee business, and that's true with us. We still encourage growth internally, ways for workers to advance

their careers and expand their expertise."

"That's one of the great parts about coming to work every day," Janet adds. "You get to work alongside people who take as much pride in the company as we do. Their loyalty is the same as a Dupuy or a Colley. They're dedicated and committed as if they were blood. We've grown so fast over 20 years — from 25 employees in a warehouse on Decatur Street to locations in five cities with over 200 employees — but we've been able to embrace the opportunity to keep the traditions and the old-fashioned family values while staying competitive and modernizing."

THE THIRD GENERATION

Growing up, the App kids knew if you wanted money, you had to work.

"We were all heavily indoctrinated in the art of filing loose papers," says Kristi App, the Vice President of Business Development and Customer Service at JW Allen, and the daughter of company president Billy App. "It was rough on the cuticles. But that was our first job, and we learned to love it."

Those principles — an honest wage for an

honest job done — were established in the App household by Billy, who has worked for international freight forwarder and customs house broker JW Allen for 56 years total and has owned the company since 1998. Kristi officially joined the JW Allen team not long after finishing undergrad, putting her medical career temporarily on hold to help her father out with a large account for 18 months. After that, she was free to pursue other professional interests.

"I told her I'll even throw in a Master's degree for ya," Billy says. "She said, 'Sounds like a great deal.'"

Of course, Kristi never left.

"It was sink or swim," Kristi says. "I had zero business experience coming into this, so it was intimidating. But once I got over that, I realized that you learn something in this industry every day. And I loved it. Learning about culture in Japan because we have cargo going there weekly; same with the culture of Latin America. Learning about customs regulations, the shipping industry. Learning about ports. There's an opportunity to learn in this business every day."



A proud and dedicated longshoreman, Chris Hammond takes queues from his father, Frazier Hammond, a longshoreman now retired after three decades in the industry in and around the Port.

Now, Kristi's son and Billy's grandson, Christian, is continuing the family legacy of working in the maritime industry as a rep at TCI Packaging, specifically in its Mega-Plastics District—the company's hub of plastics manufacturing operations.

"It's very beneficial to see the industry through a different set of eyes," Christian says. "But I embrace that family legacy. I'll never forget, Gary LaGrange, the former CEO of Port NOLA, told me at a luncheon, 'Your Grandpa has left a huge footprint, and your Mom is only making it bigger, so let's see what you can bring to the table?' It was pressure, sure, but in a good way."

LESSONS OF THE FATHER

Only now, looking back through the veil of time with the benefit of hindsight, does it all make sense to Chris Hammond.

As a child, Chris watched his father, Frazier, wake up before the sun for extended shifts often measured in days, not hours, as a longshoreman within the Port of New Orleans. Chris remembers his father's scent

when he returned, the smell of the Mississippi River and the cargo. He often wondered why Dad wasn't at the PTA meetings, at the school fundraisers.

A part of him, he admits decades later, even resented it.

Chris didn't know the example his father was setting — the principles of sacrifice, humility and hard work. And he wouldn't fully until he walked in Frazier's footsteps.

"Working on the waterfront helped me better understand my father," Chris says. "Because it is hard work. It can be long days. And there is pain in doing hard work — sweating and pure exhaustion that follows you home. I get those stories in a way now that I didn't back then because I never experienced what he experienced."

Combined, father and son have worked 56 years at the Port of New Orleans. In 1994, Chris started while still in college. That same year, Frazier retired. Filled with three decades of work-related wisdom, Frazier offered Chris this advice: "If you want to survive, be knowledgeable about everything on the River."

Chris took that to heart. His resume at the Port is longer than a CVS receipt — from the jobs he's completed, machines he's operated, companies he's worked for, and cargo he's managed. Currently, he's the Treasurer of the local chapter of the International Longshoremen's Association, a union that represents the interests of more than 350 members who make their living in and around the Port of New Orleans.

"There's always a sense of pride doing what we do," Chris says. "This isn't easy work, so there's pride in knowing you handle it, that it can't break you. Working on the waterfront always provided for our family. We were working-class people, but it provided the means to send us to private school and helped take care of extended family when they fell on hard times and do all these things. That's where the pride comes in — knowing what that hard work gave us.

"So for our family, being on the waterfront is our way of life." •



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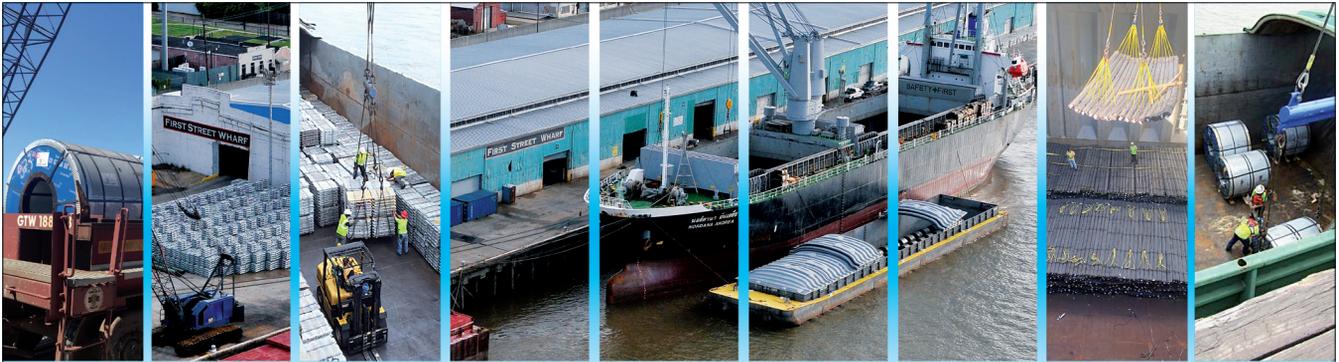
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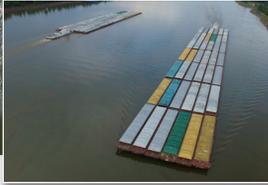
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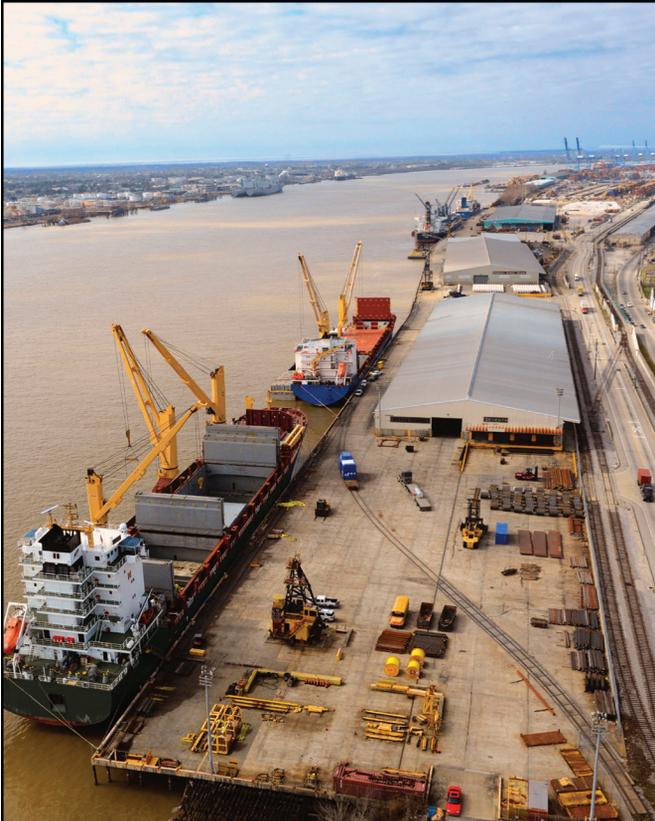
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PORT NOLA FORWARD

As the city celebrated the 300th anniversary of its founding, Port of New Orleans launched its Strategic Master Plan to drive the region's economy well into the future

THE NEW ORLEANS AREA HAS been a prime location for trade for over four hundred years, and the early commerce that took place at this ideal curve on the Mississippi River was the driving force behind the growth and success of the region.

Now, as the City of New Orleans celebrates the tricentennial of its founding, the Port of New Orleans looks to the region's future growth as a gateway for freight-driven commerce. With the release of the Strategic Master Plan in Spring 2018, the Port is poised to meet the needs of tomorrow while honoring the success of the past.

Titled "Port NOLA Forward," the Strategic Master Plan is a bold vision to deliver significant, sustained economic benefit throughout the Port's three-parish jurisdiction — Jefferson, Orleans, and St. Bernard Parishes. This will be accomplished by providing needed infrastructure and seamless logistics solutions that incorporate the industry's changing needs and exceed our customers' expectations.

"This is more than a maritime plan and

it is not just a Port plan," said Brandy D. Christian, Port NOLA President and CEO and New Orleans Public Belt President. "It is your plan — a Gateway Master Plan — a strategic roadmap that can help ensure the region's prosperity over the long-term across industries, both on and off Port property."

The Strategic Master Plan positions the Port to think more cohesively about growing our vital maritime and hospitality industries, and to consider the supply chain as a whole by harnessing all available multimodal assets along the Mississippi River and inland waterway system, on the Public Belt and six Class I rail network, and via access to interstate highways.

"Our future will be that of a state-of-the-art integrated urban port with an urban railroad, which enables us to think more comprehensively about freight movement and our multimodal efforts," said Christian.

The plan presents a menu of strategies to optimize current assets and extend the Port's reach across all business lines. At the plan's core—and a necessary ingredient for its

success—is collaborative partnership with a wide range of stakeholders, broadly defined. Throughout the planning process, the Port invited the participation of our tenants, carriers, customers, Federal, State and local elected officials, economic development and civic leaders, and our neighbors, residents who rely on the Port for family-supporting jobs.

Ultimately, the Strategic Master Plan will ensure the Port is able to fully harness the potential of the region with clear, wide guidelines to capitalize on its gateway position rather than prescriptive land use mandates.

The Port NOLA Strategic Master Plan is a broad and adaptive way forward for the Port, its stakeholders and the entire region. It's four guiding goals are:

- Operate efficiently
- Capitalize on Gateway position
- Strengthen relationships and connect our stakeholders
- Develop sustainably

To learn more about the Port NOLA Strategic Master Plan, please visit the website at portnola.com/port-info/master-plan.

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PORT NOLA 101: WHO WE ARE AND HOW WE WORK FOR YOU

A resource to the Port of New Orleans, including contacts, connections, facilities, ocean carriers, cruise vessels, maps and much more — Here is your Port at your fingertips



WHO WE ARE

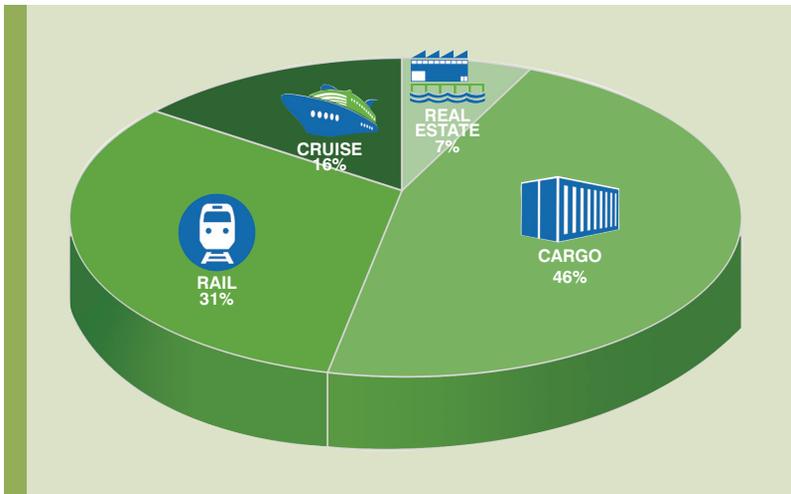
PORT NOLA GATEWAY

PORT OF NEW ORLEANS IS A MODERN MULTIMODAL GATEWAY FOR GLOBAL COMMERCE AND AN IN-DEMAND CRUISE PORT. Our competitive edge comes from our ability to deliver seamless, integrated logistics solutions between river, rail and road.

Port NOLA is a diverse deepwater port uniquely located on the Mississippi River near the Gulf of Mexico -- with access to 30-plus major inland hubs such as Memphis, Chicago and Canada

via 14,500 miles of waterways, 6 Class I railroads and interstate roadways. The acquisition of New Orleans Public Belt Railroad strengthens our position as an integrated hub and supports our vision for regional freight-based economic development.

Port NOLA generates \$100 million in revenue annually through our four lines of business – cargo, rail, industrial real estate and cruise. As a self-sustaining political subdivision of the State of Louisiana, we receive zero tax dollars.



OUR MISSION

To drive regional economic prosperity by maximizing the flow of international trade and commerce as a modern gateway.

OUR VISION

Advancing global connections and infrastructure to exceed the needs of tomorrow.

ECONOMIC CATALYST

PORT NOLA'S MISSION IS TO DRIVE ECONOMIC prosperity throughout our tri-parish jurisdiction: Jefferson, Orleans and St. Bernard. We collaborate with state and local partners to ensure that we can continue to be a vital link to the world for businesses and consumers — throughout Louisiana and beyond.

Our role is to plan, build and maintain the infrastructure necessary to grow jobs and economic opportunity related to trade and commerce. The Port's Strategic Master Plan, published in Spring 2018, is a bold vision that paves a path forward to ensure that the Port meets market demand to lead the region to greater sustained prosperity.

PORT NOLA CONNECTS LOUISIANA BUSINESSES TO THE WORLD AND CREATES FAMILY-SUPPORTING JOBS.



Port-related industries generate **1 IN 5 JOBS** in Louisiana.



The average salary of companies located on Port NOLA property is \$63,000 per year — **37% HIGHER** than the average local salary.

DIVERSE CARGO CAPABILITIES

Port NOLA offers a **DIVERSE CARGO PROFILE** to serve our global supply chain partners, including container, breakbulk, heavy lift, temperature-sensitive cargo, roll-on/roll-off and bulk transload.

CONTAINERIZED CARGO MOMENTUM: Port NOLA is the only deepwater container port in Louisiana. Volumes surpassed the 500,000 TEU threshold four years in a row. We continue to attract new services and ocean carriers including: all three major mega-container carrier alliances, direct all-water container service to Asia and direct South America service to Brazil.

- **840,000** annual TEU capacity with six gantry cranes to handle **10,000** TEU vessels.
- Regular **CONTAINER-ON-BARGE** services and **ON-DOCK RAIL** access with the Mississippi River Intermodal Terminal.
- New Orleans Public Belt Railroad provides the Port, Class I partners and shippers secured **INTERMODAL ADVANTAGE**.

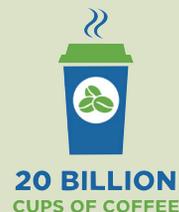
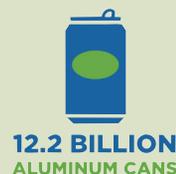
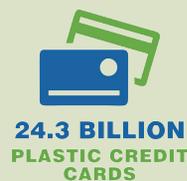
PREMIUM BREAKBULK CAPABILITIES: Breakbulk accounts for 50 percent of our cargo profile. In Fiscal Year 2017 breakbulk was up 17 percent vs. 2016.

- **13,511** feet of berthing space available at six dedicated breakbulk terminals ideally suited for a broad spectrum of breakbulk cargo including heavy lift/project and cold storage
- **1.6 MILLION SQUARE FEET** of transit shed area for the temporary storage of breakbulk cargo; and ability to discharge directly to/from barge
- **140,000-SQUARE-FOOT** dockside cold storage facility, the Henry Clay Avenue Refrigerated Terminal.

VALUE-ADDED LOGISTICS HUB: Port NOLA's diverse industrial real estate portfolio includes land and assets with access to rail, barge and truck. Our industrial tenants and partners provide value-added activities that support cargo growth such as warehousing, distribution, transloading, manufacturing, packaging and other activities.

OUR WORK SPEAKS VOLUMES

Household items made possible by some of the commodities moved annually at the Port of New Orleans:



CRUISING AHEAD

Cruising from New Orleans continues to grow in popularity with year-round ocean-going and inland river cruise itineraries. Cruise line commitment, proximity to New Orleans amenities and attractions, a thriving international airport, and a large drive-in market position Port NOLA for more cruise industry growth.

ENVIRONMENTAL SUSTAINABILITY

Port NOLA is committed to smart growth and serves as a gatekeeper to over 30 miles of urban waterfront. Our award-winning environmental programs are Green Marine Certified and third-party audited.

DID YOU KNOW ...

Port NOLA handled more than **1 MILLION CRUISE PASSENGER MOVEMENTS** four years in a row – that's equal to the population of six parishes in metro New Orleans area, including Jefferson, Orleans, Plaquemines, St. Bernard, St. James and St. John.

CRUISE CATALYST ECONOMICS BY THE NUMBERS





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HARBOR POLICE & SECURITY

THE PORT OF NEW ORLEANS HARBOR

POLICE DEPARTMENT (HPD) is a police force made up of more than 40 commissioned officers dedicated to providing law enforcement, safety and security throughout Port property (including streets and approaches) and waterways within the Port's three-parish jurisdiction.

HPD's mission is to contribute to homeland defense by ensuring the safe, secure and efficient flow of cargo and cruise passengers, and a safe, secure working environment for Port tenants, workers and visitors by providing proactive law enforcement services, patrols, anti-terrorism efforts and investigative services in a professional, courteous and community-oriented manner.

HPD works closely with the Federal Bureau of Investigation, the Bureau of Immigrations and Customs Enforcement, the United States Coast Guard and local law enforcement agencies.

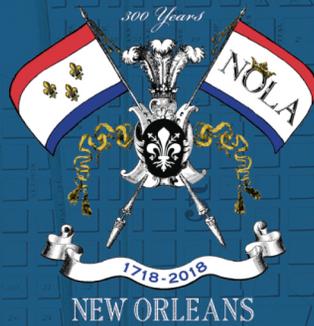
For general HPD inquiries and information, contact the non-emergency phone number, (504) 891-7585. For emergencies, call 911.



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For information on obtaining a TWIC credential please go the TSA website: www.tsa.gov/for-industry/twic. The Port of New Orleans cannot assist individuals in resolving TWIC credentialing issues.



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 Jacksonville, FL 32202
 p: (904) 359-3345 | f: (904) 366-5819

Kansas City Southern Railway
 Woodstead Ct. 1610, Suite 425
 The Woodlands, TX 77380
 p: (281) 465-7180

KCS Intermodal Ramp
 7801 Almonaster Ave.
 New Orleans, LA 70126
 p: (504) 244-4333 | f: (504) 244-4345

New Orleans Railyard
 6701 Almonaster Ave.
 New Orleans, LA 70126
 p: (504) 243-7816 | f: (504) 244-4312

New Orleans Public Belt
 4822 Tchoupitoulas St.
 New Orleans, LA 70115
 p: (504) 896-7400 | f: (504) 896-7452

Norfolk Southern Corp
 Three Commercial Pl.
 Norfolk, VA 23510
 p: (800) 635-5768

Union Pacific Railroad
 24125 Aldine Westfield Rd.
 Spring, TX 77373
 p: (800) 877-0513

MAP KEY

- New Orleans Public Belt Railroad (NOPB)
- NOPB Property Area
- Burlington Northern Santa Fe/ Union Pacific Railroad (BNSF/ UP)
- Canadian National Railroad (CN)
- CSX Transportation (CSX)
- Norfolk Southern Railway (NS)
- New Orleans and Gulf Coast Railway (NOGC)
- Kansas City Southern Railway (KCS)
- Union Pacific Railroad (UP)
- Union Passenger Terminal (UPT)
- Amtrack (AMT)



New Orleans Public Belt Railroad

NOPB is a Class III switching railroad with the primary mission of serving the Port of New Orleans, our Class I rail partners and local industries. Effective February 2018, NOPB became a wholly-owned subsidiary of the Port of New Orleans. Ownership of the NOPB short line railroad gives Port NOLA a significant competitive advantage, providing stability and true logistics integration for our Class I rail partners and shippers.

Advantages of Synergy

When NOPB began operating in 1908, the founding principle was to establish an independent entity to assure neutral pricing and competitive switching service to Port facilities, customers and industries.

Port NOLA's Board of Commissioners, who are appointed by the governor of Louisiana, also serve as the Board of Directors for the Public Belt. This ensures practical governance and decisions are made in the best interest of both entities and the greater regional transportation network.

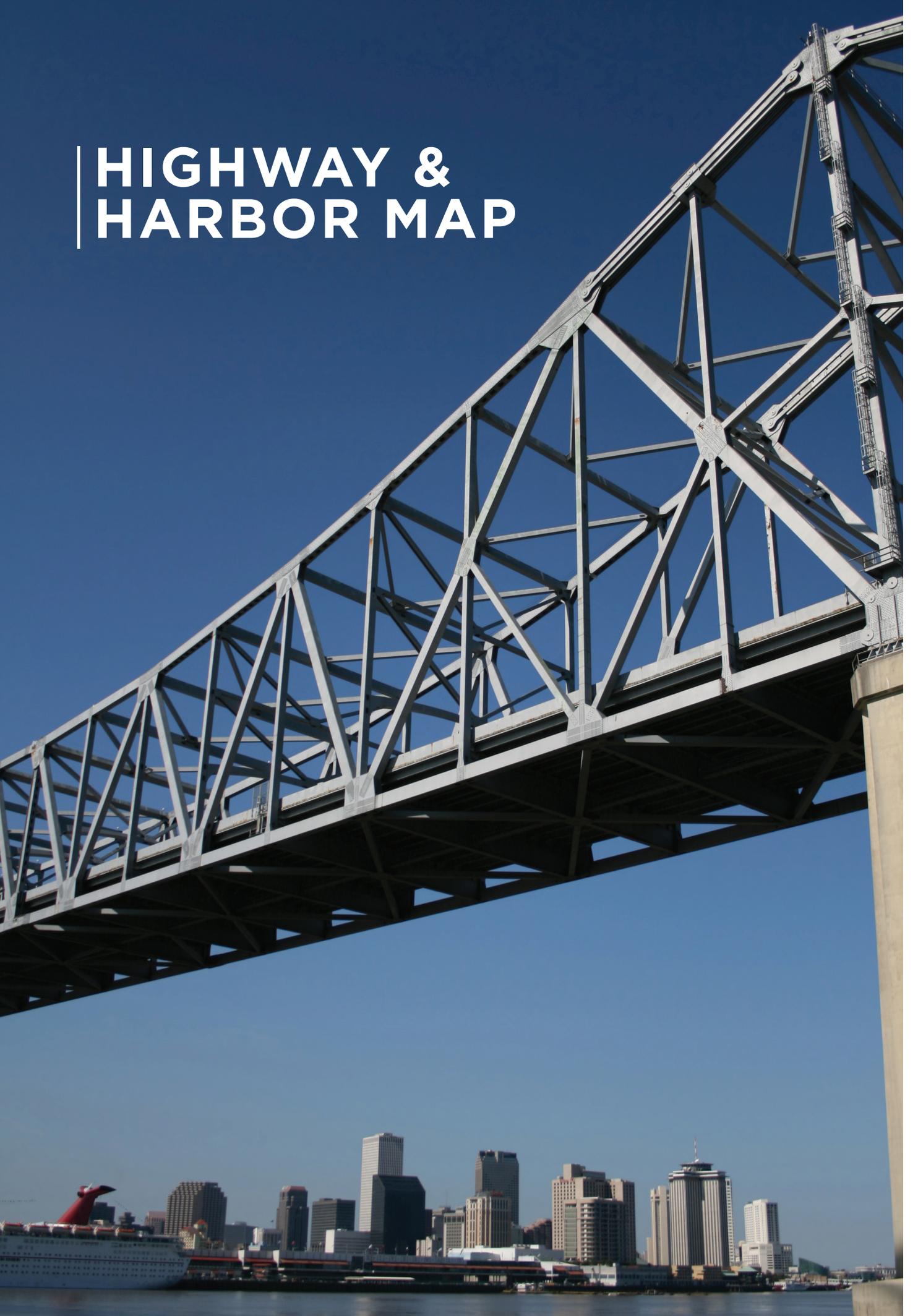
The Public Belt under Port NOLA is now able to plan synergistically and strategically for future investments and expansion, further strengthening the New Orleans Gateway.

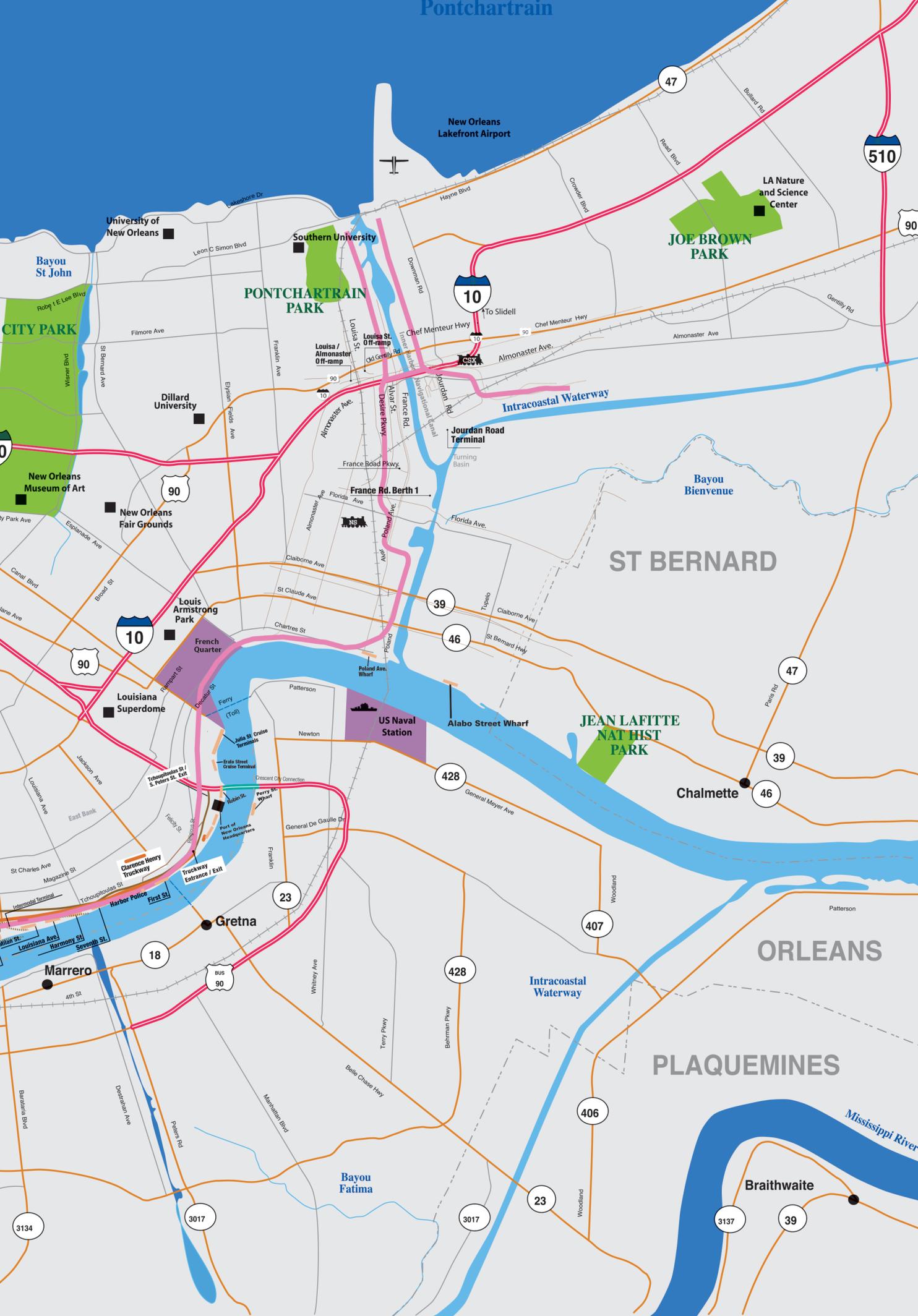
NOPB FAST FACTS

- NOPB is a neutral carrier with direct connection to six Class I railroads that serve Port NOLA: BNSF; CN; CSX; Kansas City Southern; Norfolk Southern; and Union Pacific.
- By car volume, NOPB is the nation's 4th largest rail gateway
- NOPB has 26 miles of mainline track, 75 miles of total track.
- NOPB is a diversified company with a full-service car repair shop, locomotive shop, track maintenance and repair division, and railcar storage capabilities.
- NOPB owns the Huey P. Long Bridge, the longest and highest steel railroad in the U.S.; NOPB maintains the railroad portion of the bridge while the LADOTD maintains the roadway portion.
- NOPB's goal is to provide customers with first-class transportation solutions focused on safety, customer service, greater productivity, reliability and expense management.

For more information about NOPB contact Ailsa Von Dobeneck, NOPB Director of External Affairs, at (504) 896-7458 avondobeneck@nopb.com.

HIGHWAY & HARBOR MAP





New Orleans Lakefront Airport

LA Nature and Science Center

JOE BROWN PARK

PONTCHARTRAIN PARK

Southern University

University of New Orleans

Bayou St John

CITY PARK

Dillard University

New Orleans Museum of Art

New Orleans Fair Grounds

Louis Armstrong Park

Louisiana Superdome

US Naval Station

JEAN LAFITTE NAT HIST PARK

Gretna

Chalmette

Marrero

ORLEANS

PLAQUEMINES

Bayou Fatima

Braithwaite

Mississippi River

ST BERNARD

Intracoastal Waterway

Intracoastal Waterway



TRUCK LOAD TRANSPORTATION

THE TRUCKING INDUSTRY PLAYS A VITAL ROLE in the daily transportation of cargo into and out of the Port. In fact, on a typical day more than 2,000 trucks haul cargo in and out of the port. Local and national carriers provide truck service via the Interstate Highway System. The Clarence Henry Truckway gives truckers speedy and dedicated access to the Port's Mississippi River terminals.

■ ARRIVING AND DEPARTING RIVERFRONT TERMINALS AT THE PORT OF NEW ORLEANS

ENTERING

(From I-10 East/West)

- I-10 to Business 90W (Exit 234A)
- Business 90W to Tchoupitoulas Street (Exit 11C)
- Tchoupitoulas/Religious Street to Truckway entrance at Felicity Street

(From West Bank Expressway)

- West Bank Expressway/Business 90E to Crescent City Connection (Mississippi River Bridge)
- Crescent City Connection to Tchoupitoulas Street (Exit 11A)
- Tchoupitoulas/Religious Street to Truckway entrance at Felicity Street

EXITING

- Exit Truckway at Felicity/Tchoupitoulas Street
- Tchoupitoulas Street to Business 90 East/West
- To I-10 East/West or Crescent City Connection (West Bank Expressway)

■ ALABO STREET WHARF

(From I-10 East)

- I-10 to I-610 East
- I-610 to Elysian Fields (Exit 3)
- Take right on Elysian Fields (go 1.5 miles)
- Turn left on St. Claude Avenue
- Turn right on Caffin Avenue
- Take left on Chartres Street
- Take right on Alabo Street (dock at end of street)
- Warehouse on right side to check-in

(From West)

- Take I-10 West to I-510 South
- Take 510 South to St. Claude Avenue
- Take right on St. Claude Avenue to Caffin Avenue
- Left on Caffin Avenue to Chartres Street
- Take a left on Chartres Street
- Take right on Alabo Street to Dock

■ FRANCE ROAD TERMINALS

(From the West)

- Take I-10 East to the Louisa Street Exit (239 A)
- Take the Almonaster Blvd East Ramp
- Take a right on Alvar Street
- Turn left on France Road Pkwy

(From the East)

- Take I-10 W to the Louisa Street Exit (239)
- Keep right at the fork and go onto Old Gentilly Road
- Merge onto Alvar Street
- Turn left at France Road Pkwy

■ JOURDAN ROAD TERMINAL

(From the West)

- Take I-10 E to Downman Road (Exit 240A)
- Turn left onto Chef Menteur Highway/ U.S. 90 W and onto the adjacent northside service road
- Turn left onto Jourdan Road
- Take the Jourdan Road South ramp to the end of Jourdan Road

(From the East)

- Take I-10 W to Chef Menteur Blvd/ U.S. 90 W (Exit 240 B)
- Turn left at Jourdan Road
- Take the Jourdan Road South ramp to the end of Jourdan Road



CARRIER	PORT OF CALL/COUNTRY/REGION (Subject to change)	FREQUENCY	CONTACTS	TERMINAL OPERATOR
Atlantic Ro-Ro cisnav.com	St. Petersburg, Russia	Monthly	Charis Hansen charis@arrctx.com (281) 931-3600	Seonus
Bahri bahri.sa	Middle East, Med	Inducement	Cliff Kuhfeldt Ckuhfeldt@bahri.sa (713) 955-3310	Various
BBC Chartering bbc-chartering.com	Global Services	Monthly	Ed Bastian ed.bastian@bbc-chartering.com (713) 668-4020	Various
Big Lift bigliftshipping.com	Global Services	Inducement	Spliethoff Houston, TX (713) 812-0913 spliethoff@us-gulf.com	Various
Canada States Africa Line csaline.com	South-West Africa	Monthly	Eugene Nutovych (514) 940-0660 eugene@csaline.com	Seonus
Caytrans BBC/Dan-Gulf dan-gulf.com	South America	Inducement	Niels Busse (504) 830-3900	Various
Chipolbrok* chipolbrok.us	Far East, SE Asia, Antwerp, Hamburg, Rotterdam	Monthly	Malgorzata Pawlikowska (281) 977-8915 gosia@chipolbrok.us	Ports America
Clipper Group* clipper-group.com	Antwerp, other ports on inducement	Monthly	Peter Svensson bulk.steel@clipper-group.com (713) 953-2250	Various

CARRIER	PORT OF CALL/COUNTRY/REGION (Subject to change)	FREQUENCY	CONTACTS	TERMINAL OPERATOR
Clipper Steel* clipper-group.com	ECSA, other ports on inducement	Monthly	Ronnie Coote (713) 953-2247 bulk.opr.hou@clipper-group.com	Various
Daiichi-Chuo* firstship.co.jp	Japan	Monthly	General Steamship Corporation Beryl Plaisance, Barry Mack (504) 833-7777 nolops@gensteam.com	Ports America
G2 Ocean g2ocean.com	China, Asia, North Europe, Med	Inducement	Andy Powell (VP & General Manager) andy.powell@griegstar.com (504) 833-7777 nolops@gensteam.com	Various
Hyundai Shipping* hmm21.com	Indonesia, Korea, Malaysia, China	Inducement	Dianne Gunn (972) 501-1100 dianne.gunn@hmm21.com	Various
MACS Maritime Carrier Shipping macship.com	South-West Africa	Inducement	David Groves (Director) david.groves@macship.com Jason Hall (Operations) jason@macship.com.com (713) 895-3277	Various
NS United* nsuship.co.jp	Japan	Monthly	General Steamship Corporation Beryl Plaisance (504) 833-7777 nolops@gensteam.com	Ports America
Oldendorff oldendorff.com	Global	Inducement	Jennifer Bechtel, Jeff Chrisman (203) 487-7300 pcc-sta@oldendorff.com	Various
Onego Shipping Inc. onegoshipping.com	Carib, Haiti, Brazil, Argentina, Russia, Scandinavia, N. Europe, Spain	Inducement	Lana Gormaka (713) 255-0832 ops.usa@onegoshipping.com	Various
PACC Lines pacl.com.sg	Indonesia, Thailand, Vietnam	Fortnightly	Craig Smith (504) 836-7060 ops.nola@onegoshipping.com	Ports America
Pan Ocean* panocean.com	Global	Inducement	Debbie Tyler (504) 835-3856 deborah.tyler@biehlco.com	Ports America
Rickmers-Line rickmers-linie.com	Global	Monthly	Bertha Ellerhost (Sales) (281) 453-7526 b.ellerhost@rickmers.net	Coastal Cargo
Saga Welco sagawelco.com	Asia, South America	Inducement	Rhoda Voth (912) 447-0270 rlv@sagawelco.com	Various
SK Shipping* skshipping.co.kr	China, Japan, Korea, Southern Europe, Alexandria, Egypt	Monthly	SK Shipping Houston skshippinghouston@sk.com (281) 474-1429	Various
Spliethoff spliethoff.com	Global	Inducement	Spliethoff Houston Texas (713) 812-0913 houston@spliethoff.com	Various
Toko Line* tokoline.co.jp	Japan	Fortnightly	General Steamship Corporation Beryl Plaisance nolops@gensteam.com (504) 833-7777	Ports America
Western Bulk Carriers westernbulk.com	Europe, Black Sea, Middle East	Inducement	Stanley Zyla capt.zyla@westernbulkus.com	Various

* INBOUND ONLY **OTHER DESTINATIONS SERVICED VIA FEEDER NETWORK.



CARRIER	PORT OF CALL/COUNTRY/REGION (Subject to change)	FREQUENCY	CONTACTS	TERMINAL OPERATOR
APL apl.com	North Europe, Asia**	Weekly	Rich D Antonio (Sales) richard.dantonio@apl.com (972) 740-6420	Ports America
CMA CGM cma-cgm.com	Africa, Asia, Aust/NZ., Caribbean, India Sub-Continent, Europe, Med, Mexico, Middle East, EC-WC Coast South America**	Weekly	Matthew Montalvo (Export Regional Sales-Gulf) usa.mmontalvo@usa.cma-cgm.com (713) 465-6454 Marius Scintee (Operations) usa.msintee@usa.cma-cgm.com (281) 471-3400	Ports America
COSCO cosco-usa.com	Asia, Europe	Weekly	Brian Abramowitz (VP Global Sales) babram@cosco-usa.com (201) 422-8852	Ports America
Evergreen Line www.evergreen-line.com	Asia, Taiwan, China, Japan, Singapore, Korea, North Europe	Weekly	dlsbiz@evergreen-shipping.us (972) 246-2274 (Sales) Matthew Harner (Customer Service Manager) matthewharner@evergreen-shipping.us (469) 400-0175 Joe Chu (Logistics Manager) joechu@evergreen-shipping.us (469) 877-9003	Ports America
Hamburg Sud hamburgsud.com	South America, Med**	Weekly	Neal Ekstrande (Sales) neal.ekstrande@hamburgsud.com (713) 862-8077	Ports America
Hapag-Lloyd hapag-lloyd.com	Asia, Caribbean, Europe, India Sub-Continent, Med, South America**	Weekly	Justin Hunter (Sales) justin.hunter@hlag.com (972) 550-0595 Mark Singley (Operations) mark.singley@hlag.com (504) 899-4935	Ports America
Libra USA LLC libra.com.br	South America	Fortnightly	Pat Osborne (Sales) (713) 293-1956	Ports America
Maersk maersk.com	Asia, North Europe, Med, South America**	Weekly	Jenelle Schuler (Sales) jenelle.schuler@maersk.com (504) 583-8303 (800) 854-6553, ext. 8231 John Kueck (Operations) john.kueck@maersk.com (409) 370-5138 maersk.com	New Orleans Terminal Ports America
MSC mscgva.ch	Africa, Asia, Australia/NZ, India Sub-Continent, North Europe, Med, Middle East, South America**	Weekly	Matthew Harris (Operations) matthew.harris@msc.com	New Orleans Terminal

CARRIER	PORT OF CALL/COUNTRY/REGION (Subject to change)	FREQUENCY	CONTACTS	TERMINAL OPERATOR
NYK Line nykline.com	EC South America, North Europe	Weekly	Joe Morlando (Sales) joe.morlando@na.nykline.com (281) 221-4604	Ports America
OOCL oocl.com	North Europe, Asia**	Weekly	Gary Hartzo (Customer Service) gary.hartzo@oocl.com Timothy Kana (Operations) timothy.kana@oocl.com (713) 744-8951 Peter Sanders (Sales) peter.sanders@oocl.com (281) 419-4271	Ports America
Seaboard Marine seaboardmarine.com	Central America	Weekly	Pam Showalter (Manager) Pam_Showalter@seaboardmarine.com Annette Dugan (Sales) annette.dugan@seaboardmarine.com (504) 830-0161	New Orleans Terminal
Sealand	Central America, Mexico, South America	Weekly	Eric Holbik (Sales) eric.holbic@sealand.com (281) 297-7200	New Orleans Terminal Ports America
Zim Lines zim.com	Asia, Caribbean, Med, Mexico, South America**	Weekly	Eric Chance (District Sales Manager) chance.eric@us.zim.com (713) 613-4118 John Mcleer (General Manager Ops) mcleer.john@us.zim.com (713) 613-4123	New Orleans Terminal Ports America

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INDUSTRIAL REAL ESTATE

IN ADDITION TO ITS CARGO HANDLING CAPABILITIES, the Port of New Orleans has an industrial park with more than 1,000 acres of properties that it leases under long- and short-term agreements.

All of the properties feature convenient access to the Interstate system and most feature access to waterways and the New Orleans Public Belt Railroad, which connects the Port to six Class I railroads operating in the United States. The properties are located

within 2.5 miles of Lakefront Airport and 7 miles from the New Orleans Central Business District.

Most of the properties are on or near the Inner Harbor (Industrial Canal) as shown on the map above. A few sites are located on the Gulf Intracoastal Waterway and several are located on or near the Mississippi River.

The properties are zoned for heavy and light industrial uses, as well as maritime-related uses.

Existing uses of the properties include:

- Warehouse, distribution and logistics
- Truck and container depots
- Basic materials handling
- Bulk liquids transloading
- Cement handling
- Steel distribution
- Refrigerated warehousing
- Manufacturing and packaging

Lease terms and rates are competitive with the market. For information on vacant properties, please contact Christie Coats, Director of Real Estate, at (504) 528-3320, or email christie.coats@portnola.com.



FOREIGN-TRADE ZONE

FOREIGN-TRADE ZONE (FTZ) NO. 2 is administered by the Board of Commissioners of the Port of New Orleans pursuant to a grant of authority issued by the Foreign-Trade Zones Board, Washington, D.C., on July 16, 1946. There are over 50 designated usage-driven sites throughout Greater New Orleans.

BENEFITS | The Foreign-Trade Zone program was created by Congress in 1934 to stimulate growth for U.S. companies competing on the international stage by allowing delayed or reduced duty payments. A Foreign-Trade Zone is a secure area located at or near an international port of entry that is legally outside of U.S. Customs Territory. Without incurring duties, merchandise located in the zone may be stored, sampled, tested, assembled, manufactured, manipulated, mixed, processed, tested, repackaged, relabeled, repaired, cleaned, salvaged, exhibited, displayed and destroyed. Retail trade is prohibited in a Foreign-Trade Zone.

- **DUTY ELIMINATION** | Duties are eliminated when you assemble or manufacture a product in a zone and then export it. Duties are eliminated on waste, scrap and rejected or defective parts.
- **DUTY INVERSION** | Duties can be lowered when you assemble or manufacture a finished product for consumption in the United States that has a lower duty rate than the individual imported components.
- **DUTY DEFERRALS** | Until merchandise moves out of a Foreign-Trade Zone and into U.S. commerce, duties are deferred resulting in a cash flow advantage for the owner of the merchandise.

- **REDUCED MERCHANDISE PROCESSING FEES** | Instead of making customs entries and paying Merchandise Processing Fees on each shipment, zone users may be able to consolidate those shipments into a weekly entry and pay a single Merchandise Processing Fee. Brokerage costs may also be reduced with fewer entries.

- **QUOTAS** | Merchandise that is subject to quotas can be held in a Foreign-Trade Zone in anticipation of a change of the quota that would allow the product to enter U.S. commerce.

- **FLEXIBILITY** | Shippers can increase flexibility with just-in-time delivery and reduced customs delays.

For more information, please contact Christie Coats, Foreign-Trade Zone 2 at (504) 528-3320, or email christie.coats@portnola.com.

FTZ BY THE NUMBERS:

- Louisiana ranks second in merchandise received in production activity for a U.S. Foreign Trade Zone.
- Louisiana ranks second among the states for the value of merchandise entering a U.S. Foreign-Trade Zone.
- Louisiana ranks fourth among the states for the value of merchandise exported from a U.S. Foreign-Trade Zone.
- About \$2.4 billion worth of merchandise was received in the New Orleans Foreign-Trade Zone in 2016.
- Some \$500 million in merchandise was exported from New Orleans Foreign-Trade Zone sites.
- 21,000 people were employed in Louisiana's six Foreign-Trade Zones in 2016.

SOURCE: NAFTA 2016 STATE BY STATE STUDY



CRUISE NEW ORLEANS

THE PORT OF NEW ORLEANS' TWO STATE-OF-THE-ART CRUISE TERMINALS are located in the heart of the city near the historic French Quarter, family attractions, shopping, dining and hotels. Erato Street Cruise Terminal offers more than 1,000 parking spots within the terminal, while the Julia Street Cruise Terminal, just next door, also offers secured parking adjacent to the terminal.

Carnival Cruise Line and Norwegian Cruise Line sail weekly to destinations in the Western Caribbean and Bahamas, and Royal Caribbean International is returning in December 2018. The American Queen Steamboat Company and American Cruise Lines offer cruises along the nation's inland river system.

More than 90 percent of New Orleans cruise passengers are from out of state and 73 percent of them spend an average of two nights in the Big Easy either before or after their cruise — which is why cruising from New Orleans is touted as taking two vacations in one.

Port of New Orleans cruise terminals handled a record 1,150,172 passenger movements in 2017, breaking the 1-million mark for the fourth straight year. Leading cruise publication Porthole Cruise Magazine also named the Port of New Orleans "Friendliest Homeport" for the fourth year in a row in its 2016 Editor-In-Chief Awards. New Orleans is also ranked the sixth-largest cruise port in the United States.

The cruise industry has responded to the increased demand for cruising from New Orleans by launching new and larger vessels from the Big Easy, such as the Norwegian Breakaway, the largest cruise ship to sail from Port NOLA, starting in November 2018.

For more information, please contact Ann Hanks at (504) 528-3318, or email ann.hanks@portnola.com.

PASSENGER VESSELS



CARNIVAL DREAM
CAPACITY: 3,646 passengers
PROGRAM: 7-night cruises
SCHEDULE: Year Round
ITINERARIES: 1. Montego Bay, Cozumel, & Grand Cayman
 2. Mahogany Bay (Isla Roatan), Belize & Cozumel
 3. Key West, Freeport & Nassau



CARNIVAL TRIUMPH
CAPACITY: 2,754 passengers
PROGRAM: 4- & 5-night cruises
SCHEDULE: Year round
ITINERARIES: 4-night: Cozumel
 5-night: Cozumel & Progreso



NORWEGIAN BREAKAWAY
CAPACITY: 3,963 passengers
PROGRAM: 7-night cruises
SCHEDULE: November - April
ITINERARIES: 1. Cozumel, Mexico; Roatan Bay Islands, Honduras; Harvest Caye, Belize; and Costa Maya, Mexico
 2. Cozumel, Mexico; George Town, Grand Cayman; Roatan, Bay Islands, Honduras; Santo Tomas de Castilla, Guatemala; Harvest Caye, Belize; & Costa Maya, Mexico
 3. Cozumel, Mexico; Roatan Bay Islands, Honduras; Belize City, Belize; & Costa Maya, Mexico



ROYAL CARIBBEAN VISION OF THE SEAS
CAPACITY: 2,514 passengers
PROGRAM: 7-night cruises
SCHEDULE: December - April; Every Saturday
ITINERARIES: 1. Cozumel, Costa Maya, Grand Cayman & Trujillo
 2. CoCoCay, Nassau & Key West

COAST AND RIVER CRUISES

					
VESSEL	<i>Queen of the Mississippi</i>	<i>America</i>	<i>American Song</i>	<i>American Queen</i>	<i>American Duchess</i>
CAPACITY	150 passengers	185 passengers	184 passengers	436 passengers	166 passengers
PROGRAM	7-night cruises	7-night cruises	7-night cruises	8-night cruises	8-night cruises
SCHEDULE	Year round	Year round	October-December	Year round	Year round
ITINERARIES	New Orleans-Memphis (one way) New Orleans-Vicksburg (round-trip)	New Orleans-Memphis (one way) New Orleans-Vicksburg (round-trip)	New Orleans-Memphis (round-trip)	New Orleans-Memphis (round-trip) New Orleans-Memphis (one way)	New Orleans-Memphis (round-trip) New Orleans- Memphis (one way)

We're all in
the same boat!



YOUR PORT • YOUR WATER • YOUR NOLA
Keep It Clean!



WHAT IS SUSTAINABLE PORT DEVELOPMENT?

PROTECTING OUR RESOURCES, ENGAGING STAKEHOLDERS AND PLANNING FOR THE FUTURE.

Sustainable development provides us with a framework to support economic growth and plan for the future while balancing the needs of natural resources, industry stakeholders and near-port communities.

At Port NOLA, Sustainable Development encompasses:

- Environmental Services
- Port Planning and GIS
- Safety and Training

ENVIRONMENTAL SERVICES

The Port of New Orleans is proud to be a certified "Green Port" by Green Marine. Port NOLA was the 8th U.S. port to reach certification in the voluntary environmental program, which provides a framework for continuous environmental improvements. Brandy D. Christian, President & CEO of Port NOLA, serves on the board of Green Marine.

The Port's award-winning stormwater management program continues to seek out projects demonstrating alternative, more adaptive strategies for managing water on the waterfront.

Port NOLA is also leading the charge to address air quality as a resiliency strategy in New Orleans. As part of the New Orleans Clean Air Coalition and EPA Ozone Advance Program, Port NOLA exemplifies community resilience and public health protection through its use of federal and state funds to initiate emissions reduction projects while bringing together near-port neighborhoods, industry, public and non-profit stakeholders in solution-based discussions.

Learn about the Clean Truck Replacement Incentive Program (Clean TRIP) at cleantrip.portno.com, which helps truck owners reduce local emissions through truck replacements.

PORT PLANNING, PERMITTING AND GIS

Port NOLA finalized its strategic Master Plan for growth and development, and is producing a focused Port Inner Harbor Economic Revitalization Plan (PIER Plan). These plans are being developed at a critical time of growth for the Port, City and regional economy. These plans will help guide the future development of the Port, supported by the Permits department, which is transitioning to a web-based system.

Through Port Security Grant funding, Port NOLA is investing in a geographic information system (GIS) to modernize mapping and spatial data management.

SAFETY AND TRAINING

Port NOLA is revamping its employee Safety and Training Program and developing proactive measures and training that promote health and safety at all levels and facilities.



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MARCH 2018**



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REDUCING FINE PARTICULATE
EMISSIONS BY 96%, WHICH IS
EQUAL TO TAKING 35,000 CARS
OFF THE ROAD**



LEARNING MORE ABOUT YOUR PORT

AS A MAJOR ECONOMIC ENGINE FUELING THE MARITIME AND HOSPITALITY INDUSTRIES, Port NOLA recognizes the importance of working collaboratively and transparently with our partners, broadly defined, to ensure the continued growth and success of our region.

A sampling of Port NOLA's community engagement efforts:

- Public Boat Tours
- Speakers Bureau
- Dock Talks on Port projects
- Hosted events for the maritime and hospitality industry
- Public sessions on ways to do business with the Port
- Maritime Month (May) activities
- Partnership with local middle and high schools
- Bi-monthly eNewsletter on Port activity
- Presence at maritime and hospitality industry events
- Participation at leadership levels with regional economic development and civic organizations

To learn more about these programs or to schedule a tour, please contact Jasmine J. Haralson, Community Engagement Manager, at (504) 528-3365 jasmine.haralson@portnola.com.





PATHWAYS TO PROCUREMENT

PORT OF NEW ORLEANS SMALL BUSINESS CONTRACTING PROGRAM

Local and small businesses contribute to the economic vitality in the region. As a part of the Port's procurement objectives, we aim to increase the proportion of funds spent with qualified local and small business firms in construction, professional services, and goods and services.

Port NOLA's Small Business Contracting Program is designed to develop mutually valuable professional relationships with local and small businesses to increase the number of small businesses, including minority-owned, women-owned, disadvantaged firms and Service-Disabled Veteran-Owned Businesses applying and competing for Port contracts.

THE SMALL BUSINESS CONTRACTING PROGRAM TRACKS TWO CORE PROGRAMS:

- Small Contractor and Suppliers (SCS) program
- Small Business Enterprise (SBE) program

PROCUREMENT SPENDING BY THE NUMBERS (FY 2017 AND 2018):

- Over **\$4.1 million** spent on purchases with DBE/SBE-owned business.
- Engaged with **308** DBE/SBE vendors since June 2017.

If your company is looking for procurement opportunities with Port NOLA, monitor the website at portnola.com/business/procurement weekly to review current opportunities in construction, professional services, and goods and services. Also review Upcoming Projects available on the website. Please note that these are forecasts only and are subject to change.

Companies may also contact the Small Business Program at (504) 528-3345 or email us at procurement@portnola.com to determine if it would be beneficial to schedule a meeting to discuss contract opportunities and your company's capabilities.





PLAN YOUR NEXT EVENT AT PORT NOLA!

THE PORT OF NEW ORLEANS IS AN IN-DEMAND LOCATION WITH A VARIETY OF VENUES. If you are looking for distinctive space to host a business or social event for a small gathering or large group (up to 3,500), if you need an auditorium for a meeting or screening, or if you are scouting riverfront or industrial locations for film or television, welcome to Port NOLA. Wedding guests, maritime industry professionals, business travelers and many others have all enjoyed events on Port property. Port NOLA venues have even been spotted in such films and television shows as “21 Jump Street,” “Déjà vu,” “NCIS New Orleans,” “Contraband,” “The Curious Case of Benjamin Button” and “Terminator Genesis.”

Port NOLA has diverse spaces available to rent at the Port Administration Building, our two cruise terminals and at other locations along the Mississippi River and the Inner Harbor. Most event planners and location scouts who have used or recommended the space consider the working riverfront an advantage. Depending on the space you use, you may be able to see vessels on the Mississippi River loaded with cargo traveling to or from our wharves, or watch a cruise ship full of vacationers leave the terminal for destinations in the Caribbean.



THE PROCESS:

APPLICATION/TIMING: The Port of New Orleans has an event application form available by request from eventpermits@portnola.com. Please submit the form as early as possible (at least 2-4 weeks prior to the event). If interested in renting a cruise ship terminal, four months advance notice is required due to additional security, approvals and coordination.

PERMITS: Use of Port property requires a permit. All permits require documentation giving the party signing the permit the authority to legally bind the permittee e.g., a certificate of incumbency. Also, all permits are to be notarized (if arranged ahead of time). Port NOLA staff can assist.

INSURANCE REQUIREMENTS:

At a minimum, permittee's insurance shall:

- Name the Port of New Orleans as an Additional Insured;
- Provide CGL coverage of at least \$1 million (this amount may change depending on the nature of the event);
- Provide Motor Vehicle Liability Insurance of \$1 million (if vehicles will be on site);
- Provide Workers Comp Coverage; and
- Provide a Waiver of Subrogation.

For more information on events and renting Port NOLA venues, email eventpermits@portnola.com or call (504) 528-3406.

If you are interested in renting space at New Orleans Public Belt Railroad facilities, contact Scott Richoux at scottr@nopb.com or call (504) 896-7408.



UPTOWN RIVER CARGO TERMINALS

HENRY CLAY AVENUE REFRIGERATED TERMINAL..... page 47

NASHVILLE AVENUE TERMINAL COMPLEX page 48

NAPOLEON AVENUE CONTAINER TERMINAL page 49

MISSISSIPPI RIVER INTERMODAL TERMINAL page 49

MILAN-LOWER NAPOLEON page 50

LOUISIANA AVENUE COMPLEX page 51

FIRST STREET WHARF page 52



TERMINAL:
Henry Clay Avenue Refrigerated Terminal

TERMINAL OPERATOR	New Orleans Cold Storage & Warehouse Co. Ltd.
RIVER MILE, LOCATION	101.1 AHP, East Bank, Mississippi River
PRIMARY CARGOES	Refrigerated cargo
PROJECT DEPTH	38 feet (11.6 meters)
NO. OF BERTHS	2
LENGTH OF BERTH	1,441 total (439.2 meters)
TOTAL ACREAGE	10 acres
COVERED STORAGE	95,020 square feet (8,828 square meters) refrigerated warehouse
EQUIPMENT	Blast freezing system capable of freezing products to 0°F within 24 hours
RAILROAD CONNECTION	Serviced by the New Orleans Public Belt on front and side apron
HIGHWAY CONNECTION	Clarence Henry Truckway/ Tchoupitoulas Corridor

TERMINAL OPERATOR:
New Orleans Cold Storage & Warehouse Co. Ltd.

ADDRESS
3411 Jourdan Road

TELEPHONE
(504) 944-4400 or (800) 782-2653

FAX
(504) 944-1034

KEY CONTACT
Mark Blanchard, President

TERMINAL: Nashville Avenue Terminal Complex

TERMINAL OPERATOR	Ports America Louisiana, LLC
RIVER MILE, LOCATION	Mile 99.8 to 101.1 AHP, East Bank, Mississippi River
PRIMARY CARGOES	Heavy-lift, project cargo
PROJECT DEPTH	Nashville A: 35ft; Nashville B: 40ft; Nashville C: 45ft
NO. OF BERTHS	11 (1 container berth)
LENGTH OF BERTH	4,345 feet (1,324 meters) total
TOTAL ACREAGE	103 acres
COVERED STORAGE	1,077,600 square foot shed (100,112 square meters)
GANTRY CRANES	Access to four gantry cranes at parts of Nashville B & six at Nashville C
EQUIPMENT	Three mobile harbor cranes with up to 150 ton capacity; one floating crane with 25 metric ton capacity
RAILROAD CONNECTION	Serviced by the New Orleans Public Belt on front and rear apron; on-dock rail access at MRIT
HIGHWAY CONNECTION	Clarence Henry Truckway/ Tchoupitoulas Corridor
ADDITIONAL SERVICES	Ro/Ro capacity at two locations

TERMINAL OPERATOR: Ports America Louisiana Inc.

ADDRESS

5901 Terminal Drive

TELEPHONE

(504) 894-6300

FAX

(504) 894-6316

WEBSITE

portsamerica.com

KEY CONTACTS

Keith Palmisano

General Manager of NOLA Operations

P: (504) 894-6322 | F: (504) 894-6321

keith.palmisano@portsamerica.com

Steve Cabal

Lead Manager of NOLA Breakbulk

P: (504) 894-6325 | F: (504) 894-6321

steve.cabal@portsamerica.com

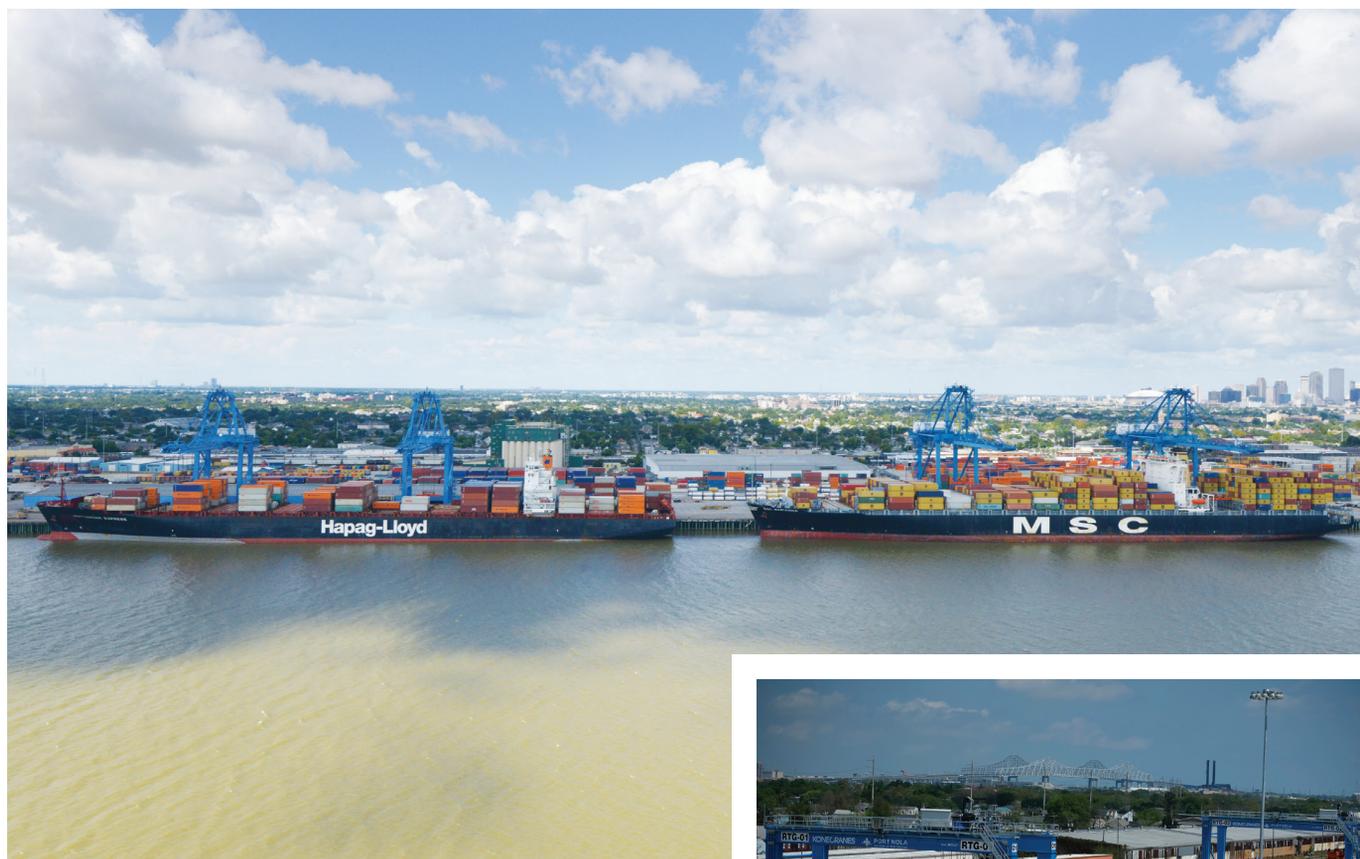
Tylan McMichael

Lead Manager of NOLA Container

P: (504) 894-3198 F: (504) 400-9930

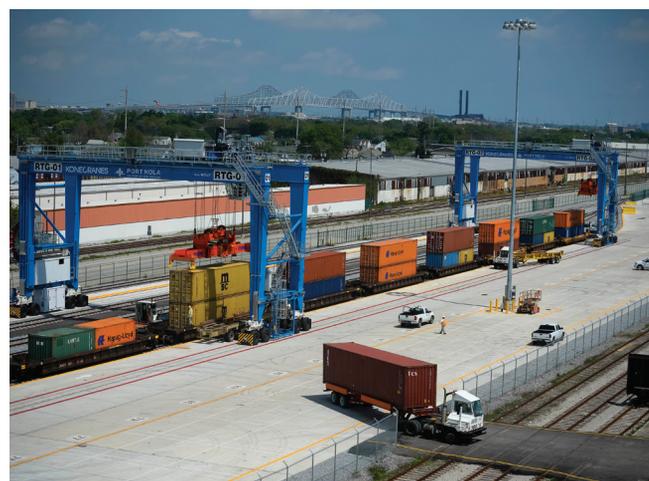
tylan.mcmichael@portsamerica.com





TERMINAL:
Napoleon Avenue Container Terminal

TERMINAL OPERATOR	Ports America, LLC and New Orleans Terminal, LLC
RIVER MILE, LOCATION	99.5 AHP, East Bank, Mississippi River
PRIMARY CARGOES	Containers
PROJECT DEPTH	45 feet (13.7 meters)
NO. OF BERTHS	2
LENGTH OF BERTH	2,000 feet total
TOTAL ACREAGE	65 acres
GANTRY CRANES	6 gantry cranes
RAILROAD CONNECTION	On-dock rail at Mississippi River Intermodal Terminal with access to six class I railroads
HIGHWAY CONNECTION	Clarence Henry Truckway/Tchoupitoulas Corridor
BARGE CONNECTION	Weekly container-on-barge service calls at the Container Terminal.
SPECIAL FEATURES	840,000 annual TEU capacity; Load bearing capacity: 1,000 psf live load (ability to stack containers 5 high); 48 acre marshalling yard; Advanced Gate Appointment System with transponders to track truck movements; Reefer plugs: 304 units (40-foot); 15 refrigerated container receptacles with 450 electrified slots; Expansion footprint provides capacity up to 1.5 million TEUs per year.



TERMINAL:
Mississippi River Intermodal Terminal

TERMINAL OPERATOR	New Orleans Terminal LLC
RIVER MILE, LOCATION	99 AHP, East Bank, Mississippi River
PRIMARY CARGOES	Container Rail Transfer Station
RUBBER TIRED GANTRIES	2 eRTGs
TOTAL ACREAGE	12 acres
SPECIAL FEATURES	6,000 linear feet of working track for unloading and loading containers from railcars; On-dock railyard serving Napoleon Avenue Container Terminal
ADDITIONAL SERVICES	Transfer to/from New Orleans Terminal's & Ports America's leased areas

The expanded 12-acre, \$25 million on-dock intermodal rail transfer terminal opened in February 2016.

TERMINAL: Milan Street Wharf/Napoleon Wharf C & Lower Open

TERMINAL OPERATOR	New Orleans Terminal LLC
RIVER MILE, LOCATION	99.1 & 99.4 AHP, East Bank, Mississippi River
PRIMARY CARGOES	Breakbulk cargo & used as container freight station for New Orleans Terminal's Napoleon operations
PROJECT DEPTH	35 feet (10.6 meters)
NO. OF BERTHS	4
LENGTH OF BERTH	1,772 feet
COVERED STORAGE	107,081-square-foot shed (9,948 sq. meters) & 199,859-square-foot shed (18,567 square meters)
RAILROAD CONNECTION	Serviced by New Orleans Public Belt on rear apron
HIGHWAY CONNECTION	Clarence Henry Truckway/Tchoupitoulas Corridor
SPECIAL FEATURES	231.5 feet wide front apron (70 meters); 65,000 square feet paved open area on landside; 269,352-square-foot open wharf area; 18 acres of marshalling for empties and chassis
ADDITIONAL SERVICES	Direct discharge to rail/truck

TERMINAL OPERATOR: New Orleans Terminal LLC

ADDRESS
50 Napoleon Ave.

TELEPHONE
(504) 648-6201

FAX
(504) 324-3757

WEBSITE
notml.com

KEY CONTACTS
James R. Parker
Vice-President
P: (504) 648-6210
jparker@notml.com

Kristopher Calkins
General Manager
P: (504) 648-6222
kcalkins@notml.com

Kenneth Michael Price
General Manager
P: (504) 648-6211
kprice@notml.com

Richard Schaefer, Jr.
Operation Manager
P: (504) 648-6208
rshaefer@notml.com





TERMINAL: Louisiana Avenue Complex

TERMINAL OPERATOR	Coastal Cargo Company, LLC
RIVER MILE, LOCATION	97.8 to 98.3 AHP, East Bank, Mississippi River
WHARFS AT COMPLEX	Louisiana Avenue, Harmony and Seventh Street Wharves
PRIMARY CARGOES	Breakbulk, bulk, heavy-lift and project cargo
PROJECT DEPTH	35 feet (10.6 meters); except for Harmony Street Wharf- 32 feet (10.6 meters)
NO. OF BERTHS	6
LENGTH OF BERTH	4,458 feet of water frontage
TOTAL ACREAGE	37.1
COVERED STORAGE	431,021 square feet total
RAILROAD CONNECTION	Serviced by New Orleans Public Belt
HIGHWAY CONNECTION	Via Clarence Henry Truckway/ Tchoupitoulas Corridor
SPECIAL FEATURES	Total of 1.07 million square feet of open area

TERMINAL OPERATOR: Coastal Cargo Company, LLC

MAILING ADDRESS

P.O. Box 53255
New Orleans, LA 70153

PHYSICAL ADDRESS

1555 Poydras St., Suite 1600

FAX

(504) 587-1101

KEY CONTACTS

Jimmy Baldwin
Senior VP, Sales & Marketing
(504) 587-1125
jmb@coastalcargogroup.com

Scott Metheny
General Manager
(504) 587-1211
rsm@coastalcargogroup.com

TERMINAL:
First Street Wharf

TERMINAL OPERATOR	Empire Stevedoring (LA), Inc.
RIVER MILE, LOCATION	97.3 AHP, East Bank, Mississippi River
PRIMARY CARGOES	Breakbulk cargo
PROJECT DEPTH	35 feet (10.6 meters)
NO. OF BERTHS	2
LENGTH OF BERTH	1,280 feet
TOTAL ACREAGE	6.6
COVERED STORAGE	140,655 square foot shed (13,000 square meters)
RAILROAD CONNECTION	Serviced by New Orleans Public Belt on front and rear apron
HIGHWAY CONNECTION	Clarence Henry Truckway/ Tchoupitoulas Corridor

TERMINAL OPERATOR:
Empire Stevedoring (LA), Inc.

MAILING ADDRESS
P.O.Box 750818
New Orleans, LA 70175-0818

PHYSICAL ADDRESS
2300 Clarence Henry Truckway

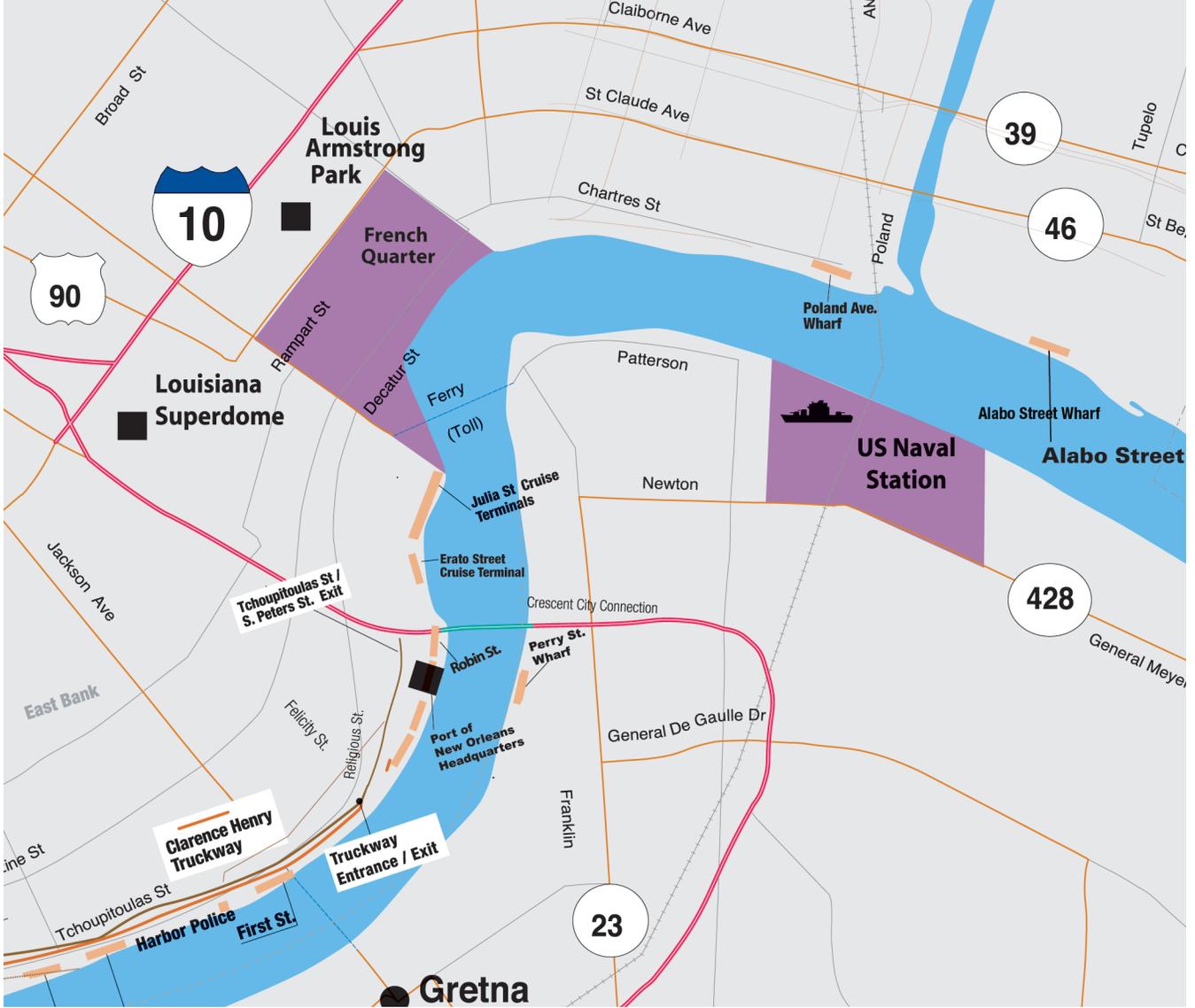
PHONE
(504) 896-9162 | wharf: (504) 561-6062

FAX
(504) 896-9163

KEY CONTACTS
Donald Broussard
V.P. Sales
dbroussard@empire-stevedoring.com

Tony Dow
General Manager
tdow@empire-stevedoring.com





DOWNTOWN RIVER CARGO TERMINALS

PERRY STREET WHARF page 54
 POLAND AVENUE WHARF page 55
 ALABO STREET WHARF page 56

CRUISE PASSENGER TERMINALS & AMENITIES

ORANGE & ROBIN STREET WHARVES page 57
 ERATO STREET CRUISE TERMINAL page 57
 JULIA STREET CRUISE TERMINAL page 58
 CANAL & POYDRAS STREET WHARVES page 58
 TOULOUSE STREET WHARF page 58



TERMINAL: Perry Street Wharf

TERMINAL OPERATOR	Terminal Operator unassigned, please contact Port of New Orleans Customer Service at (800) 776-6652
RIVER MILE, LOCATION	95.9 AHP, West Bank, Mississippi River
PROJECT DEPTH	50 feet (deeper in this area than authorized channel depth)
NO. OF BERTHS	2
LENGTH OF BERTH	1,009 feet of total water frontage (307.5 meters)
TOTAL ACREAGE	6.5
COVERED STORAGE	160,000 square feet (14,864 square meters)
RAILROAD CONNECTION	Union Pacific Railroad on front and rear apron
SPECIAL FEATURES	40-foot-wide front apron
ADDITIONAL SERVICES	Topside ship repair



TERMINAL: Poland Avenue

TERMINAL OPERATOR	Unassigned, please contact Port of New Orleans at (504) 528-3316
RIVER MILE, LOCATION	93.1 AHP, East Bank, Mississippi River
PRIMARY CARGOES	Breakbulk Cargo
PROJECT DEPTHS	35 feet (10.6 meters)
NO. OF BERTHS	1
LENGTH OF BERTH	932 feet
TOTAL ACREAGE	6.6 acres
SPECIAL FEATURES	35-foot-wide front apron; 96,257-square-foot open area (8,942 meters)

TERMINAL: Alabo Street Wharf

TERMINAL OPERATOR	Seonus Stevedoring - New Orleans
RIVER MILE, LOCATION	92.0 AHP, East Bank, Mississippi River
PRIMARY CARGOES	Breakbulk cargo
PROJECT DEPTH	38 feet (11 meters)
NO. OF BERTHS	3
LENGTH OF BERTH	1,732 feet (527 meters)
TOTAL ACREAGE	12.2 acres
COVERED STORAGE	126,178 square feet
RAILROAD CONNECTION	Norfolk Southern Railroad on front and rear apron
HIGHWAY CONNECTION	St. Claude Avenue (La. 46) 81-foot-wide front apron (24.6 meters)
SPECIAL FEATURES	Direct discharge to truck or rail

TERMINAL OPERATOR: Seonus Stevedoring - New Orleans

ADDRESS
1 Alabo St. Wharf

TELEPHONE
(504) 270-0100

FAX
(504) 270-0125

KEY CONTACT
Sal Amadeo
General Manager
sal.amadeo@seonus.com





FACILITY:
Orange and Robin Street Wharves

- OPERATOR** Mardi Gras World
- OPERATION** Tourist attractions, Mardi Gras museum and event venue
- CONTACT** Barry Kern
(504) 366-0229
- SPECIAL FEATURES** Mardi Gras floats, museum, arts and crafts display, gift shop, meeting and event space

TERMINAL:
Erato Street Cruise Terminal

- TERMINAL OPERATOR** Port of New Orleans Cruise and Tourism Division
- RIVER MILE, LOCATION** 95.5 AHP, East Bank
- STREET ADDRESS** 1100 Port of New Orleans Place
- PROJECT DEPTH** 30 feet-plus river gauge
- NO. OF BERTHS** 1
- LENGTH OF BERTH** 1,250 feet
- TOTAL ACREAGE** 5 acres
- HIGHWAY CONNECTION** Directly connected to I-10 via Tchoupitoulas exit on U.S. 90 B
- SPECIAL FEATURES** 90,000-square-foot embarkation deck; raised, air-conditioned, articulating passenger gangway, 28,000 square feet of luggage laydown area, 1,000 vehicle parking garage, convenient access to French Quarter
- ADDITIONAL FEATURES** Potable water, full Customs & Border Protection clearance on site

TERMINAL OPERATOR:
Port of New Orleans, Cruise and Tourism Division

- ADDRESS** 1350 Port of New Orleans Place
- TELEPHONE** (504) 528-3318 **FAX** (504) 528-3317
- KEY CONTACTS** Steven Gauthier, Sharon Reames, Ann Hanks, Patrick Noble



TERMINAL: Julia Street Cruise Terminal

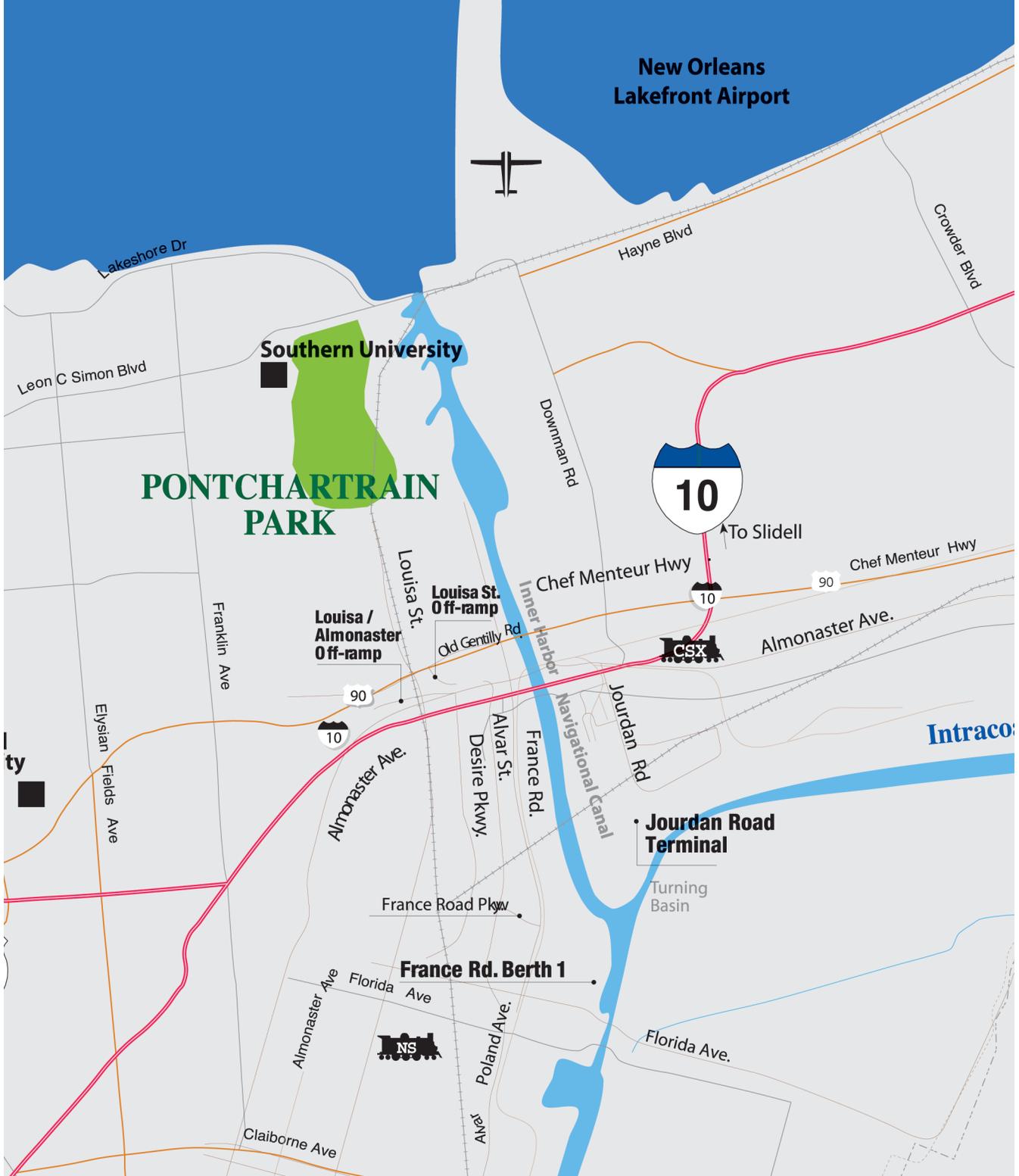
TERMINAL OPERATOR	Port of New Orleans, Cruise & Tourism Division
RIVER MILE, LOCATION	95.3 AHP, East Bank
STREET ADDRESS	990 Port of New Orleans Place
PROJECT DEPTH	35 feet-plus river gauge
NO. OF BERTHS	1
LENGTH OF BERTH	1,250 feet
TOTAL ACREAGE	4 acres
HIGHWAY CONNECTION	Direct access to I-10 via the Tchoupitoulas Exit on U.S. 90 B
SPECIAL FEATURES	23,000-square-foot embarkation deck, 23,000 square feet of luggage lay-down area, raised, air-conditioned, articulating passenger gangway, riverfront streetcar stop on site, direct access to the French Quarter
ADDITIONAL FEATURES	Potable water, full Customs & Border Protection clearance on site

TERMINAL: Canal and Poydras Street Wharves

TERMINAL OPERATOR	New Orleans Paddlewheels, Inc.
RIVER MILE, LOCATION	94.9 AHP, East Bank
PROJECT DEPTH	15 feet
SERVICES	River Boat Harbor Excursion Tours
NO. OF BERTHS	1
LENGTH OF BERTH	300 feet
HIGHWAY CONNECTION	I-10 via Canal Street and Convention Center Boulevard
CONTACT NUMBER	(504) 529-4567

TERMINAL: Toulouse Street Wharf

TERMINAL OPERATOR	New Orleans Steamboat, Inc.
RIVER MILE, LOCATION	94.2 AHP, East Bank
PROJECT DEPTH	15 feet
SERVICES	River Boat Harbor Excursion Tours
NO. OF BERTHS	1
LENGTH OF BERTH	300 feet
HIGHWAY CONNECTION	I-10 via N. Peters & Canal Street
CONTACT NUMBER	(504) 586-8777 or (800) 233-BOAT



INNER HARBOR CARGO FACILITIES

FRANCE ROAD TERMINAL BERTH I page 60

JOURDAN ROAD TERMINAL page 60



TERMINAL: Jourdan Road Terminal

TERMINAL OPERATOR	New Orleans Cold Storage (see page 27)
LOCATION	Eastern side of the Inner Harbor Navigational Canal, where it meets the Gulf Intracoastal Waterway
PRIMARY CARGOES	Refrigerated cargo
PROJECT DEPTH	29 feet (8.8 meters)
NO. OF BERTHS	2
LENGTH OF BERTH	1,400 square feet (426 meters)
TOTAL ACREAGE	19.6
COVERED STORAGE	200 feet x 800 feet refrigerated warehouse with the capacity to store 55 million pounds of refrigerated cargo
RAILROAD CONNECTION	Blast freezing system capable of freezing meat products to 0 degrees F within 24 hours
SPECIAL FEATURES	Serviced by New Orleans Public Belt on front and rear apron
ADDITIONAL SERVICES	24 dock doors on the truck/container side of the warehouse four main
KEY CONTACT	Randy Scarpero, (504) 944-4400



TERMINAL: France Road Terminal

TENANT	Terminal Operator unassigned, please contact Port of New Orleans Customer Service at (800) 776-6652
RIVER MILE, LOCATION	Western Side of Industrial Canal
PRIMARY CARGOES	Breakbulk cargo
PROJECT DEPTH	30 feet (9-10 meters)
NO. OF BERTHS	1
LENGTH OF BERTH	830 feet (253 meters)
TOTAL ACREAGE	3.3 acres behind berth
RAILROAD CONNECTION	Serviced by New Orleans Public Belt Railroad
HIGHWAY CONNECTION	France Road to Interstate 10
SPECIAL FEATURES	147-foot-wide wharf (45 meters) marshalling area near Berth 1 is for lease

RESOURCES

BARGE LINES

Alter Logistics Company
alterbarge.com
(563) 344-5100

American Commercial Barge Line
bargeacbl.com
(800) 457-6377

**American River Transportation Company, An
Archer Daniel Midland Company**
(504) 431-1488

Argosy Transportation Group
(713) 668-3388

Broussard Brothers
broussardbrothers.com
(337) 893-5303

C-River Logistics
ssamarine.com
(504) 832-0500

Canal Barge Co.
canalbarge.com
(504) 581-2424

Combined Transport International
combinedtransport.com
(504) 920-5816

Cooper Consolidated, LLC
cooperconsolidated.com
(985) 652-7285

Ingram Barge Company
ingrambarge.com
(615) 298-8200

M/G Transport Services, LLC
mg-transport.com
(504) 836-7080

Marian Shipping, Ltd.
marianshipping.com
(504) 523-9510

McDonough Marine Service
mcdonoughmarine.com
(504) 780-8100

Osprey Line, LLC - LA Operations
kirbycorp.com/marine-transportation/osprey-line/
(504) 569-2166

Otto Candies, Inc.
Otto Candies, Inc.
(504) 469-7700

Riss Cargo Management, LLC
risscargo.com
(504) 581-1094

Riverland Resources, Inc.
(985) 847-9555

SCF Marine, Inc.
(314) 436-7559

Seacor AMH, LLC
seacoramh.com
(954) 523-2200

St. John Fleetng, LLC
stjohnfleet.com
(985) 535-2046

Turn Services
turnservices.com
(504) 949-1014

CUSTOM BROKERS & FREIGHT FORWARDERS

Access Group, LLC
postonce.net
(985) 764-4208

Aerotyme, Inc.
(504) 466-2176

Agility Project Logistics, Inc.
agilitylogistics.com
(504) 465-1000

Air Oceanic (NOLA), Inc.
(504) 467-1157

Airways Freight Corporation
airwaysfreight.com
(800) 643-3525

ASF Logistics, Inc.
asflogistics.com
(504) 495-3780

Averitt Express
averittexpress.com
(800) 283-7488; (800) AVERITT

Bayou Distribution Services
(504) 834-1222

BMI, Inc.
bmishipping.com
(504) 467-4220

Braid Logistics North America, LLC
braidco.com
(504) 207-7579

C.H. Powell Co.
chpowell.com
(504) 834-1440

Cargo Logistics
missionaryexpeditors.com
(504) 891-6300

Central Dispatch, Inc.
Centraldispatchinc.net
(504) 362-3282

Continental Underwriters
cultd.com
(985) 898-5300

Crescent Transport, Inc.
crescenttransport.com
(504) 733-3737

D & H Transportation
dhtransportation.net
(855) 249-2859

Exhibit Transfer Systems
exhibittransfer.com
(504) 464-3033

Expeditors International of Washington, Inc.
expeditors.com
(504) 799-6350

G.A. Becnel, Inc.
(337) 439-3278

Geo. Wm. Rueff, Inc.
(504) 832-0175

Gilscot-Guidroz International, Inc.
gilscot.com
(504) 731-1997

Gulf Continental Forwarding Co.
(985) 875-0436

Gulf Transport & Forwarding Company
(504) 368-3335

J Breck Myers, CHB
jbmcustomsbroker.com
(318) 820-5286

J.W. Allen & Company, Inc.
jwallen.com
(504) 464-0181

Kuehne & Nagel, Inc.
kuehne-nagel.com

Livingston International
livingstonintl.com
(504) 581-3320

Louisiana Forwarder, LLC
louisianafowarder.com
(985) 661-8190

M.G. Maher & Co., Inc.
livingstonintl.com
(504) 581-3320

Missionary Expeditors, Inc.
missionaryexpeditors.com
(504) 891-6300

Nova International Shipping Services
(504) 831-3771

Page & Jones, Inc.
pageandjones.com
(504) 464-1200

Panalpina, Inc.
panalpina.com

Port Cargo Service, LLC
portcargo.com
(504) 891-9494

R.H. Keen & Co.
colleywarehouse.com
(504) 581-7733

Santini Export Packers
santinipackers.com
(504) 777-0306

Schenker International, Inc.
dbschenkerusa.com
(504) 464-4338

Schwartz Forwarding Co.
(504) 733-6864

Southern Cross Shipping Co., Inc.
southerncrossshipping.com
(504) 888-8228

The Irwin Brown Co.
ibrown.com
(504) 586-0378

The Kearney Companies
kearneycompanies.com
(504) 831-0266

Treatmont Logistics (USA), Inc.
(985) 649-2816

UPS Freight
ups.com
(504) 712-2680

UPS Supply Chain Solutions
ups-scs.com

USG Services, LLC
(504) 835-1212

Western Overseas Corp.
Westernoverseas.com
(562) 252-8600

Worldwide Transportation Services
worldwidenola.com
(504) 522-3795

Zanes, W.R. & Co. of LA, Inc.
wrzanes.com
(504) 524-1301

GOVERNMENT AGENCIES

U.S. Department of Agriculture, APHIS, PPQ, and Phytosanitary Exports
(504) 461-4220

U.S. Fish & Wildlife
(504) 219-8870

Department of Homeland Security Customs & Border Protection
(504) 670-2391

Federal Maritime Commission
(504) 589-6662

USDA, Gipsa, FGIS (Federal Grain Inspection Service)
(985) 764-2324

U.S. Export Assistance Center, U.S. Department of Commerce
(504) 589-6546

U.S. Food & Drug Administration (Metairie Resident Post)
(504) 846-6100

LABOR UNIONS

General Longshore Workers-Local 3000
ilalocal3000.org
(504) 897-6203

International Longshoremen's Association Local 2036
ilaunion.org
(504) 581-3196

International Organization of Masters Mates & Pilots
bridgedeck.org
(504) 837-5700

International Transportworkers Federation (I.T.F.)
itfglobal.org/en/global/
(504) 442-1556; (504) 581-3196

Marine Engineer's Beneficial Association (MEBA)
d1meba.org
(504) 523-1884

New Orleans Clerks & Checkers Union Ila Local 1497
(504) 581-3196

Seafarer's International Union of North America
seafarers.org
(504) 328-7545

Teamsters Local Union 270
teamster.org/locals/local-270
(504) 945-3152

LOWER MISSISSIPPI RIVER PORTS

Plaquemines Port
portofplaquemines.com
(504) 682-7920

Port of Greater Baton Rouge
portgbr.com
(225) 342-1660

Port of South Louisiana
portsl.com
(985) 652-9278

St. Bernard Port, Harbor & Terminal District
stbernardport.com
(504) 277-8418

PILOTS, TUGS & TOWING

Associated Branch Pilots
barpilot.com
(504) 831-6615

Associated Federal Pilots & Docking Masters of Louisiana, LLC
federalpilots.com
(504) 456-0787

Bisso Marine Company, Inc.
bissomarine.com
(504) 866-6341

Bisso Towboat Co., Inc.
bissotowing.com
(504) 861-1411

Cass Marine Group, LLC
cassmarinegroup.com
(504) 415-5058

Continental Underwriters
cultd.com
(985) 898-5300

Crescent Marine Towing, Inc.
crescentmarine.net
(504) 340-9293

Crescent River Port Pilots' Association
crescentpilots.com
(504) 392-8001

Crescent Towing Co.
crescenttowing.com
(504) 227-7000; (504) 366-1521, Day/Night Dispatcher

Dawn Offshore Towing & Explosives
dawnoffshore.com
(504) 362-8994

E.N. Bisso & Son, Inc.
enbisso.com
(504) 828-3296/ 24-Hr. Dispatch (504) 861-1303

Gulf South Marine Transportation, Inc.
(504) 737-6993

Harbor Towing & Fleeting, Inc. (Star Fleet)
harbortowingllc.com
(504) 834-8482; (504) 368-2200 (fleet); (877) 834-8482; (888) 834-8482

Harvey Gulf International Marine, Inc.
harveygulf.com
(504) 348-2466

Louisiana Carriers
lacarriers.net
(504) 632-4386; (985) 632-5858

Louisiana River Pilots Association (LRPA)
lrpa.com
(985) 249-5226

Marquette Gulf Inland
marquettettrans.com
(504) 733-5845

Moran Towing
morantug.com
(504) 524-8093

New Orleans Baton Rouge Steamship Pilots Association
neworleansbatonrougepilots.com
(504) 832-1199

Otto Candies, Inc.
ottocandies.com
(504) 469-7700

Resolve Marine Group, Inc.
resolvemarine.com
(504) 561-1116

RMI Services
rmiservices.com
(504) 347-4361

St. John Enterprises, LLC
stjohnfleet.com
(985) 535-2046

Tidewater Marine, LLC
tdw.com
(985) 631-5820

Turn Services
turnservices.com
(504) 949-1014

United Tugs, Inc.
unitedtugs.com
(504) 394-6622

Weber Marine, Inc.
webermarine.com
(225) 562-3547; (504) 524-8121

Wood Towing Company
woodresources.com
(504) 436-1234; c (800) 891-9663

RAILROADS

BNSF New Orleans Area Intermodal Ramp
bnsf.com
(504) 437-2680

CN-New Orleans
cn.ca
(504) 734-6914

CSX Transportation-New Orleans Railyard
csx.com
(504) 244-4325

Kansas City Southern Railway
kcsouthern.com
(800) GO-TO-KCS

New Orleans Public Belt Railroad
nopb.com
(504) 896-7442

Norfolk Southern Railroad
nscorp.com
(504) 942-3257

TERMINAL OPERATORS

Coastal Cargo Company, LLC
coastalcargogroup.com
(504) 587-1100 (main); (504) 587-1200 (wharf)

Empire Stevedoring (LA), Inc
empirestevedoring.com
(504) 896-9162 (Office); (504) 561-6062 (First St. Wharf)

New Orleans Cold Storage & Warehouse
Company Ltd.
nocs.com
(504) 944-4400

New Orleans Terminal, LLC
notml.com
(504) 941-5400

Ports America
portsamerica.com
(504) 894-6300

Seaonus Stevedoring-New Orleans
seaonus.com
(504) 270-0100

TRUCK LINES

Acme Truck Line, Inc.
acmetruck.com
(504) 368-2510

Agway Motor Lines
agwaysystems.com
(225) 775-1440

American Chassis Leasing
(504) 455-4398

Avondale Container Storage & Repair Yard
West
(504) 436-8696

Boling Enterprises, Inc
Bolingenterprises.com
(870) 672-9115 / (800) 905-8064

Broadway Intermodal
(504) 309-2723

Celtic Marine Corporation
celticmarine.com
(225) 752-2490

Chickasaw Container Services
ccsusa.biz
(504) 243-1297

Coleman American Moving Services
colemanallied.com
(985) 365-0080

Crescent Transport, Inc.
crescenttransport.com
(504) 733-0478

Cross Road Centers
crc.global
(504) 712-3472

DHL Global Forwarding
dhl.com
(504) 466-4014

Dupuy Storage & Forwarding, LLC
dupuygroup.com
(504) 245-7600

Five Star Transport
(504) 246-7667

Flettrich Transportation Systems, Inc.
(504) 245-1751

Gallagher International, LLC
gallagherintl.com
(504) 207-4685

George A. Fanning, Inc.
(504) 833-1936

Gulf Coast Intermodal, Inc.
gulfcoastintermodal.com
(504) 254-5100

Haynes Motor Lines, Inc.
haynesmotorlines.com
(504) 944-0676

Industrial Transportation, Inc
(601) 798-8121

Innovative Transport Services
tcs-its.com
(504) 309-8432

Intermodal Cartage Co., Inc.
imcg.com
(504) 242-0325

Irvin Trucking & Demolition, Inc.
(504) 382-3686

Larsen Intermodal Services, Inc.
larsenintermodal.com
(504) 243-1991 / (800) 949-8501

Lexington Intermodal
(504) 305-6241

Magana Transport
maganatransport.com
(504) 244-3858

Nocs Transport Ltd.
nocs.com
(504) 944-4400

New Orleans Container Trucking, LLC
portcargo.com
(504) 891-9494

Northshore Transportation, Inc
Northshoretransportation.com
(985) 646-4057

Overland Express Co.
overland-express-co.business.site
(713) 672-6161

Packard Truck Lines, Inc.
(504) 393-9955

Port Cargo Service, LLC
portcargo.com
(504) 891-9494

Saia Motor Freight Line, Inc.
saia.com
(504) 837-4400

Southeastern Motor Freight, Inc.
sefl.com
(504) 731-2825

Slay Transportation
slay.com
(850) 476-5565

TCI Trucking & Warehousing Services
tcitrucking.com
(504) 734-0561

Titan Freight Systems, LLC
titanfs.com
(503) 652-0010

Triple G Express, Inc.
triplegexpress.com
(504) 731-2841 / (800) 256-2841

United Vision
uvlogistics.com
(504) 362-9181

Wall Street Systems, Inc.
wallstreetsystemsinc.com
(800) 488-1775

XPO Logistics
xpo.com
(504) 254-1400

WAREHOUSE, DISTRIBUTION & STORAGE

A & S Kinard Logistics
askinard.com
(769) 572-7144

A Maloney Moving & Storage, Inc.
maloneymoving.net
(504) 948-6683

Access World
accessworld.com
(504) 733-8999

Agility Project Logistics
agility.com
(504) 465-1000

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agwaysystems.com
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Associated Terminals
associatedterminals.com
(504) 277-5101

Averitt Express
averittexpress.com
(800) 283-7488; (800) AVERITT

Better Boxing Co.
betterboxingcompany.com
(504) 712-0331

BMI, Inc.
bmishipping.com
(504) 467-4220

C. Steinweg (New Orleans), Inc.
steinweg.com
(410) 752-8254

Cajun Distribution Services, Inc.
cajundistribution.com
(504) 734-8824

CEVA Logistics
cevalogistics.com

Coastal Cargo
coastalcargogroup.com
(504) 587-1201

CRC Global Solutions crc.global
(504) 712-3472

Crescent Warehouse & Distribution, Inc
crescenttransport.com
(504) 733-3737

Dockside Linemen, Inc.
(504) 737-8747

Doerle Food Services, LLC
doerlefoods.com
(800) 256-1631

Dupuy Storage & Forwarding
dupuygroup.com
(504) 245-7600

E.C. Colley Warehouse Corp.
colleywarehouse.com
(504) 581-7733

Expeditors International of Washington, Inc.
expeditors.com
(504) 799-6350

Gallagher International, LLC
gallagherintl.com
(504) 943-2000

George A. Fanning, Inc.
(504) 833-1936

GSD Logistics, LLC
(228) 533-9222

Henry Bath, LLC
henrybath.com
(410) 633-7055

Impala Warehousing
(225) 289-5211

KMA Enterprises, Inc.
kmaenterprises.net
(504) 835-5444

Lacour Warehousing
(504) 464-9170

Landstar Ranger/MGE
landstar.com

Lee Moving & Storage
leemoving.com
(504) 320-1033

Meyers Warehouse, Inc.
meyerswarehouse.com
(504) 254-6060

Navivan Corp.
navivan.com
(504) 461-9006

New Orleans Cold Storage & Warehouse Company Ltd.
nocs.com
(504) 944-4400

New Orleans Container Trucking, LLC
portcargo.com
(504) 891-9494

Pacorini Global Services
pacorini.com
(504) 896-4320

Port Cargo Service, LLC
portcargo.com
(504) 891-9494

Reade International
reade.com
(504) 529-1601

Seonous Stevedoring-New Orleans
seonous.com
(504) 270-0100

Southeast Frozen Foods
seff.com
(985) 764-3752, ext. 12

Southeastern Motor Freight, Inc.
southeasternmtrfrit.com
(504) 731-2825

St. Bernard Port, Harbor and Terminal District
stbernardport.com
(504) 277-8418

TCI Trucking & Warehousing Services
tcitrucking.com
(504) 734-0561

The Kearney Companies
kearneycompanies.com
(504) 831-0266

UPS Customs Brokerage
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