Northwest Seaport Alliance Facilities
Infrastructure Investment Highlights

• **Harbor Investment**
  - $300 Mil T-5 Terminal Modernization (North Harbor)
  - $200+ Mil General Central Peninsula Terminal Improvements (South Harbor)
  - $250+ Mil Harbor Road and Rail Improvements

• **3rd Party Investment**
  - $13.5 Bil Highway Construction & Rail Corridor Improvements

*$14.5 Billion* in infrastructure spending for the Gateway
Striving for Service Excellence

Operations Service Center
- Dray Q/Dray Link
- Executive Advisory Council

Customer Outreach
- Bi-Annual Peak Planning Sessions
- Bi-Weekly Terminal Updates

Robust Logistics Eco-System
- 2nd Largest Concentration of Warehousing on the West Coast
- Strong Retail DC Presence
- Broad, diversified base of logistics providers for handling of all cargo types