LNG in the Maritime Industry

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Chief Operating Officer, SEA\LNG
THE INDUSTRY ADVOCATE
Working across the value chain
ENVIRONMENT

LNG is the most environmentally-friendly, readily available, fuel for shipping today

• thinkstep study on the use of LNG as marine fuel shows GHG benefits of up to 21% compared with current oil-based marine fuels over the entire life cycle from Well-to-Wake

• On a Tank-to-Wake basis, the combustion process for LNG as a marine fuel shows GHG benefits of up to 28% compared with current oil-based marine fuels.

• LNG provides a significant advantage in terms of improving air quality when compared to other conventional fuels which is particularly important in ports and coastal areas
INFRASTRUCTURE

Bulk infrastructure already exists – “Last Mile” investments happening

- Plentiful and growing LNG supply
- Bulk LNG infrastructure exists and is in the right places
- ‘Last mile’ investments are happening (globally)
- LNG bunkering available or planned top 10 bunkering locations
- Bunker vessels – 9 in operation and many more on order
ECONOMICS

Compelling investment case as most financially effective long-term compliance with IMO 2020

- Diminishing CAPEX hurdle
- Competitive energy costs
- Cost of LNG is stable
- Modelled investment case for 14K TEU newbuild container vessel
- Asia - US West Coast trade route
- Compared LNG DF with HFO + scrubber and LSFO engine options (CAPEX & OPEX costs modelled)
- Variety of fuel price and operating scenarios
- Weighted Average Cost of Capital of 8% over 10 year investment horizon period

Fast pay-back period – under 2 years
USE OF LNG AS A MARINE FUEL IS ACCELERATING

Investment case is increasingly recognized

• Number of LNG fueled ships growing strongly:
  • 170 in operation
  • 184 on order
  • 20% - 40% annual growth since 2010

• Advancing across a range of vessel types

• Move from short-sea to deep-sea shipping space

Source: DNV GL LNGi, January 2019
LNG is the ONLY viable Alternative Fuel today

Results of the Sep 19 study by DNV GL into Alternative Marine Fuels

<table>
<thead>
<tr>
<th>Energy source</th>
<th>Fossil (without CCS)</th>
<th>Bio</th>
<th>Renewable(3)</th>
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<tbody>
<tr>
<td>Fuel</td>
<td>HFO + scrubber</td>
<td>Low sulfur fuels</td>
<td>LNG</td>
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<td>High priority parameters</td>
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<td>• Energy density</td>
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<td>• Technological maturity</td>
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<td>• Capital cost Converter Storage</td>
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<tr>
<td>• Bunkering availability</td>
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<td>Commercial readiness (1)</td>
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<td>Other key parameters</td>
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<td>• Flammability</td>
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<td>• Toxicity</td>
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<td>• Regulations and guidelines</td>
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<tr>
<td>• Global production capacity and locations</td>
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</table>
WAITING IS NOT AN OPTION

LNG engine technology is:

- safe, with millions operating hours experience
- mature, used as a marine fuel for over 50 years
- commercially viable, readily available
- scalable, bunkering available at major ports
- fully compliant with ECAs around the world
- no ocean contamination from marine fuel spill accident
- eliminates SOx pollution preserving human health
- reduces NOx emissions by 95%, Particulate Matter emissions by nearly 99%
- cuts GHG emissions by up to 21% on well-to-wake basis, 28% on a tank-to-wake basis
- zero-emissions potential through bio and synthetic sources of LNG
ENERGY USE AND PROJECTED FUEL MIX 2018-2050

For the simulated IMO ambitions pathway with main focus on design requirements

- DNV GL forecast, Sep 19
- Recognition of LNG as main marine fuel
- Fuel oil usage peaking shortly
- 20 years before first zero-carbon fuel (Ammonia) becomes widespread
- Little use of hydrogen forecast

Units: EJ/yr

LSFO, low-sulphur fuel oil; MGO, marine gas oil; LPG, liquefied petroleum gas; LNG, liquefied natural gas; HFO, heavy fuel oil; Ammonia, Advanced biodiesel, produced by advanced processes from non-food feedstocks

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TOTE: Achieving our Vision – LNG as Marine Fuel

Tim Nolan, President and CEO, TOTE Inc.
TOTE MARITIME
ALASKA
Safe, reliable, twice-weekly shipping between Anchorage andSeattle aboard vessels custom built for Alaska.

TOTE Services
Leading edge ship management, crewing and technical services for customers around the world.

TOTE Maritime
PUERTO RICO
Safe, customer-focused shipping to Puerto Rico aboard the world’s first 100% powered cargo vessels with connections to the U.S. Virgin Islands.

TOTE Maritime
JACKSONVILLE
National Headquarters

HAWAII

TACOMA

CANADA

U.S.A

MEXICO

Gulf of Mexico
Driving Advancement in the Use of Alternative Fuels
## TOTE’S LNG Projects

<table>
<thead>
<tr>
<th>Marlin Class Ships: Jacksonville</th>
<th>LNG Bunker Barge: Jacksonville</th>
<th>Orca Class Ships: Tacoma</th>
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<tr>
<td><img src="image1" alt="Marlin Class Ships" /></td>
<td><img src="image2" alt="LNG Bunker Barge" /></td>
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<td><img src="image6" alt="Orca Class Ships" /></td>
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</table>
How we started: Operations in JAX

• 250,000 LNG gallons from trucks in 10 hours while simultaneously discharging and loading container cargo

• Since February 2016, over 44.3MM gallons (168,000 m3) safely transferred using skid.

• Applied Cryogenic Technologies (ACT) developed skid

• Pivotal LNG supplies LNG from Macon, Georgia
Clean Jax TOTAL Fuel Bunkered Service = 43,000 m³ (11.3MM US GAL)

- Connections made in under 25 minutes
- 1,000 m³ LNG transferred in under 4 hours
JAX LNG Terminal

• LNG liquefaction plant and marine berth situated on 37 acre industrial waterfront property on the St. Johns River

• Serve TOTE Maritime Puerto Rico and other marine customers situated in the Jacksonville area

• Initial tankage of 2,000,000 gallons (7,570m³) with plans for expansion

• Actively targeting other markets including power, trucking and rail
Q1-2021 – Conversion complete and operating on LNG
Tacoma
Onsite Liquefaction Capability - Direct Delivery

Location of on dock marine loading arm.
LNG Supply Infrastructure Development

Jacksonville Case Study – JAX LNG

Tim Hermann
President, Pivotal LNG
Southern Company
We provide clean, safe, reliable and affordable energy

7 Electric & Natural Gas Utilities

9 Million Customers

29,000 Employees

44,000 MW of Generating Capacity

In November 2018, Southern Power agreed to sell its combined-cycle facility in Mankato, Minnesota.
Southern Company Gas Overview

Corporate Headquarters

GAS Distribution Operations
Atlanta Gas Light
Chattanooga Gas
Nicol Gas
Virginia Natural Gas

GAS Marketing Services
SouthStar Energy Services

GAS Wholesale Services
Sequent Energy Management

GAS Pipeline Investments
Operational Pipelines
Southern Natural Gas
Horizon
Magnolia
Pipelines in Development
Atlantic Coast
PennEast

GAS Other
Central Valley Gas Storage
Golden Triangle Storage
Jefferson Island Storage & Hub
Pivot LNG

Virginia: Virginia Natural Gas

Savannah: Georgia Power
Brunswick: Atlanta Gas

Mobile: Alabama Power
Pascagoula: Mississippi Power
Southern Company Gas Business Segments

DISTRIBUTION OPERATIONS
- Nicor Gas
- Atlanta Gas Light
- Virginia Natural Gas
- Chattanooga Gas

MARKETING SERVICES
- SouthStar Energy Services
- Georgia Natural Gas
- Grand Rapids Energy
- Maryland Energy
- Ohio Natural Gas
- Illinois Energy
- Illinois Energy Solutions
- Florida Natural Gas
- Virginia Retail Energy
- Sequent Energy Management
- Nicor Enerchange

WHOLESALE SERVICES
- Southern Natural Gas Company, L.L.C.
- Central Valley Gas Storage
- Golden Triangle Storage
- Jefferson Island Storage & Hub
- Pivotal LNG
- Trussville LNG Plant
- Transco Dalton Expansion
- Horizon
- Magnolia

PIPELINE INVESTMENTS

STORAGE & FUELS
Pivotal LNG, a subsidiary of Southern Company Gas, has been supplying firm LNG supply to its customers for 6+ years.

Our portfolio of LNG production assets allows us to source LNG from a number of facilities.

We have over 45 years of LNG operating experience.

Through our JAX LNG partnership, we are supplying LNG to customers across our marine and truck loading facilities.

**LNG Markets We Serve**

- Trucking Fleets
- Rail
- Industrial
- Maritime
- Space
Pivotal LNG Markets Through Two Business Entities

• Wholly owned subsidiary of Southern Company Gas formed in 2010
• Owns and operates the Trussville LNG plant near Birmingham, AL, and six 10,000 gallon tankers
• Over 50 years of corporate experience operating LNG facilities safely
• Over 150 years corporate experience delivering reliable energy to customers in service territories throughout the USA, including many ports
• Industry leading brand name in the SE United States

• 50/50 partnership between Pivotal LNG and Northstar Midstream, a subsidiary of OakTree Capital Partners and Clean Marine Fuels
• Completed the construction of the JAX LNG facility in the port of Jacksonville, FL; in service September 2018
• First facility in the USA to deliver LNG into a bunkering vessel
• Plant capacity expandable 5x
• Plant operated by Pivotal LNG and Southern Company Gas
Trussville LNG Plant

- Located east of Birmingham, AL
- Storage tank: 4.9 million gallons (18,500 m³)
- Production: 60,000 gallons per day (225 m³/d)
- Two truck loading scales
- Three truck loading racks
- Fully staffed for 24/7 operations
Jacksonville LNG Plant
Jacksonville LNG Plant – Then and Now

Redevelopment of an abandoned gypsum / sheetrock plant
Jacksonville LNG Plant – In Service Sept 2018

• Initial liquefaction capacity – 120,000 gpd (450 m³/d)
• On-site LNG storage – 2.0 million gallons (7,500 m³)
• Expandable to 5x (600,000 gpd / 4.0 million gallons storage)
• 38 acre brownfield site at Dames Point in Jacksonville
• Dock with marine loading arms
• Two truck loading/unloading racks with scales
• Firm natural gas supply and transportation to plant
• 10 MW on-site generation powers all plant equipment
• Facility manned 24 x 7 x 365
• Control systems integrated with seven other Southern Company plants
JAX LNG – Development Timeline

4Q 2012
TOTE Initiative Announced

3Q 2013
Pivotal Awarded Business

3Q 2014
JAX LNG Formed

4Q 2014
Final Service Agreement Executed

Q3 2015
USCG granted approval for terminal bunker & SIMOPS

1Q 2016
Pivotal LNG begins LNG deliveries to World’s First LNG propelled container vessel via interim bunkering solution

3Q 2017
USCG granted approval of JAX waterway suitability & Clean Jacksonville SIMOPS

4Q 2016
JAX Plant Construction Begins

3Q 2018
Pivotal begins delivering LNG to TOTE’s Clean Jacksonville barge at the plant’s dock

3Q 2017
USCG granted approval of JAX waterway suitability & Clean Jacksonville SIMOPS
LNG Deliveries – Terminal Solution
Interim LNG bunkering solution built by TOTE and operated by Pivotal LNG
No safety incidents or spills
JAX LNG Plant – Tailwinds

• We are working with a focused and dedicated customer

• Tremendous collaboration with USCG and First Responders
  - Rigorous and thorough; committed to best practices

• Progressive and supportive Port Authority

• Pragmatic community and political culture in Jacksonville appreciated the project’s environmental and economic benefits

• Brownfield site reduced permitting lead time

• Pivotal LNG’s Trussville plant offered a firm supply source years before a new plant could be built in Jacksonville

• IMO decision to implement emissions cap in 2020
JAX LNG Plant – Headwinds

• Experience can work against you in a bidding environment

• Balancing long term vision for dock with design and construction schedule

• Compact site had to accommodate vapor dispersion and thermal radiation zones

• Vapor dispersion modeling techniques are time consuming and are challenged to keep up with the faster pace of small scale plant development

• Uncertain quality and price of commercial power available to site

• PHMSA’s approach to overseeing small scale LNG plants is evolving
Key Elements of an LNG Supply Project

• Defined customer demand
  • What to build? Where? Configurations? Size/Scale?

• Feasible Site
  • Size / buffer zones
  • Environmental impacts (history, wetlands)
  • Access to natural gas supply system with available capacity
  • Proximity to navigable waterway and available gas supply

• Supportive / collaborative stakeholder groups
  • Regulatory Agencies, First Responders, Port Authorities, etc.

• Educated and pragmatic public and political environment

• Reliable and experienced LNG supplier that will follow through
LNG Facilities and Buffer Zones
(aka Vapor Dispersion and Thermal Exclusion Zones)

• NFPA 59A Dictates Methods for Determining Required Buffer Zones based on spill and fire scenario modeling

• Different configurations have different models to satisfy
  • If connected to a PHMSA-regulated pipeline, 2001 vintage of NFPA 59A applies, resulting in larger buffer zones
  • If only configured for marine, truck and/or rail loading, different model requirements are required, which generally decrease required buffer distances (“marine loading facility”)
  • Engineers often focus on the tank, but vapor dispersion at the loading flange is often the limiting factor, affecting transfer rates and pressures

• Tank without liquefaction can be installed on a much smaller site
  • Primarily due to reduced buffer zone requirements dictated by code

• Three port configurations based on availability of land and gas supply
  • Liquefaction, Tank and Bunkering; Tank and Bunkering; Bunkering Only
JAX LNG – Lessons Learned

• It all starts with the customer
  • LNG initiatives in Jacksonville began when TOTE led the way

• Customer / supplier / public stakeholder collaboration is key
  • Working together to solve unique challenges related to lack of standardization as industry evolves

• Different ports will have different solutions
  • Availability of a feasible site
  • Gas supply availability
  • Public and political environment

• Many informal partnerships worked together to drive success at JAX
LNG Partners Needed For Success