Gateways and Corridors in the New Global Economy

The North American Challenge

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Geopolitical Seismic Shifts

• Obliteration of the ‘old order’
• A ‘flatter’ world—Thomas Friedman
  Technology, digital revolution
  Transportation and logistics
• Economic liberation of developing world
• Shifting economic centre of gravity, Asia bias
• Globalization of issues
  Security, environment, poverty...
The North American Platform and the Competitive Imperative

- NA integration for competitive success...the platform
- The erosion of NAFTA
- The new global standard for competitive success...global value grids
- Beyond a wake up call for North Americans
Ports: Where from here?

• Canadian Asia Pacific Gateways and Corridors Initiative:
  End to end, systemic, fluid and seamless Infrastructure over a billion, leveraged Bottlenecks, multi stakeholder Regulatory, technology
• Transportation and logistics component of NA value grid (platform)
• The ‘Achilles heal’: the border!
Unfinished Business

• Strategic corridor designations
• Common user principles and ownership of strategic infrastructure
• Adaptation to distributed global value grids, border pathologies
• Panama shock. Northwest Passage shock?
• Natural resources T and L
• Environmental footprint
North America’s Economic Future

• The NA platform: collaborate, integrate, build, operate as part of global value grid
  Infrastructure, technology
  Bottlenecks, border bumps
  Regulatory and standards harmonization
• Get behind next generation NAFTA
• Adopt and promote with urgency, focus and discipline

Thank you!